



City of Unalaska, Alaska

Operating & Capital Budget

Fiscal Year 2011

CITY OF UNALASKA
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June 19, 2010

The Honorable Shirley Marquardt, Mayor
Members of the Unalaska City Council
Residents of the City of Unalaska

Dear Mayor Marquardt, City Council Members, and Residents of Unalaska:

My staff and I are pleased to present the City of Unalaska's budget for the 2011 fiscal year that begins on July 1, 2010. The budget reflects over five months of work and was accomplished with the help of staff members in each department. Once again, Bryan Stafford, Information Systems Supervisor, was able to produce the budget in Crystal Reports, which allows you to see what has been spent in prior years with appropriate labeling for each year.

This budget message includes an overview of the philosophy with which we approached the development of the budget. It reflects and supports the Council's FY11 budget goals. It also contains a summary of anticipated influences and impacts on the City's operations and planning in the near- and long-term future.

The FY11 budget reflects our efforts to maintain current service levels while identifying cost savings wherever possible. This budget responds to Council's direction restricting an overall increase in non-personnel and, demonstrates our efforts to meet our financial obligations in the face of increasing personnel and insurance costs, some specific departmental increases, and a reduced capital budget compared to recent years. With fewer state and federal dollars available, more pressure is placed on local resources to maintain infrastructure, fund schools, and advance important capital projects.

This budget represents a General Fund total of \$29,882,552 in revenues and \$24,335,525 in expenditures, which is a 10% increase over the total budgeted FY10 General Fund revenues and a 16% decrease from \$38,984,464 in FY10 expenditures. Also reflected in the FY11 General Fund budget total is approximately \$775,000 transferred from the General Fund for capital projects.

Operating revenues in all fund types, including Enterprise Funds and the General Fund, are projected to total \$57,105,197, which is an increase of 10% over last year's total operation revenues of \$51,548,912. Expenses, including transfers, for all fund types are projected to total \$50,310,418, which is 16% less than last year's total of \$60,063,204.

The FY11 capital budget totals \$13,096,890 which is significantly less than previous years. Last year's capital budget was \$41,267,968. This year's capital budget includes continued funding for Phase II of the Geographic Information Systems (GIS) project, a new water treatment facility (an eight-year project) a vehicle and an ambulance for Public Safety, two snow machines for the Water Department, upgrades to sewer lift station panels, cell 2-1 development at the landfill, and continued funding for fender repairs for Ports. More detailed information on funding for each of these projects, as well as the Capital and Major Maintenance Plan (CMMP) that was adopted May 11, 2010, can be found behind the capital budget tab.

OVERVIEW

Based on the budget process initiated in FY04, this document is designed to give users an overview of the City's financial picture for FY11 that incorporates the factors that have influenced it as well as the detail traditionally found in our budgets. The budget message is focused on the big picture as it highlights selected changes in costs and levels of funding, identifies trends, and breaks out total revenues and expenditures in a single document.

As we continue to improve our budget document, it may look a little different than in years past as we are attempting to blend the City assessments with the budget goals to create an instrument that is easier to read and that gives the public some idea of what they are getting for their investment of tax dollars.

This year, administration will be shifting its focus from the two large projects currently underway to planning development. Currently, HyettPalma is working to incorporate the 2010 – 2020 vision document into the Comprehensive Plan. This is the third time the City has worked with HyettPalma, and we look forward to the next six months of work with them. In the last twenty years, the City has spent over \$180 million on capital projects. Much of what was outlined in HyettPalma's first two vision documents has been accomplished. This is a testament to all the Council Members and Mayors who directed the City over the past two decades.

GOALS

The development and use of goals improve the planning and budgeting process by focusing valuable City resources, like time, effort, and money, in the direction desired by the City Council. This administration recognizes the value of goal setting and uses it extensively as a tool to identify priorities, resources, needs, and commitments; to develop comprehensive plans that meet organizational goals; and to record and measure accountability in reaching those goals.

The following highlights the various sets of goals and objectives that have been developed by the City and explains the ways these activities have influenced planning, performance, and budgeting.

HyettPalma Study: *Community Visions for the Future: Unalaska 2001-2010*

The City Council commissioned a ten-year community visioning study using HyettPalma, the same firm that conducted the highly successful 1991 study. The final report, which was released in September of 2002, identified the ten-year vision for Unalaska as defined by its residents, business owners, non-profit organizations, institutions, boards, commissions, and the City Council. The report also provided the City Council with the actions recommended in order to attain the community's vision.

The community's goals fell into eight general categories: Economic Development; Environment; Health & Well-Being; Education/Arts & Culture; Physical Appeal; Recreation & Entertainment; Community Participation; and Overall Quality of Life. These goals have been used to guide Council and staff decisions in the allocation of the City's resources.

The FY11 operating and capital budgets contain funding that addresses the goals and many of the recommended actions from the study. The following is a list of some of the actions identified in the study and supported by expenditures in the City's FY11 budget:

- **Support organizations that provide tourism development, health, arts, culture, education, the local women's shelter, drug and alcohol treatment and prevention, and senior citizen nutrition program.**

The City received nine grant applications from local non-profit agencies and the Council funded the FY11 requests at \$1,000,178.

- ❑ **Continue ongoing work and planning with state and federal agencies for various airport and passenger terminal improvements.**

The City continues to work closely with the Alaska Department of Transportation and the FAA for completion of a “planning phase” prior to the formal start of an EIS/EA for the Unalaska Airport. All indications are that the runway will be designated a B-II. This designation impacts what airport improvements will be undertaken in the next twenty years. The next step in the process is to meet and discuss scoping of the EIS/EA . We are told the EIS/EA process will take three years to complete with project completion by 2015. Present estimates indicate a cost of \$20 million to extend the runway another 500 feet, thereby allowing the air carrier to carry more weight out of Unalaska. In addition, plans include re-paving of the current runway for an added estimated cost of \$12 to \$15 million. Clearly, additional safety issues will also be addressed in the process,

- ❑ **Continue lobbying efforts to reduce airfares and improve air service to Unalaska.**

In an effort to improve air service, City officials continue to work with Alaska Airlines and Peninsula Airways. With increases in fuel costs and the fact that we only have one air carrier servicing our community, it is unlikely that airfares will be reduced in the near term, but we will continue talks with PenAir and Alaska Airlines regarding air transportation to Unalaska.

- ❑ **Improve and expand of the City’s water, sewer, and power utilities.**

The FY10 capital budget includes funding for design of the upgrades to the Water Treatment Facility and upgrades to the Wastewater Treatment Facility. These projects are currently in the planning phase, but will begin in FY11. In the coming year, a facilities plan will be developed for the wastewater treatment facility. Additional funding for the Carl E. Moses Boat has been appropriated, and construction of the access road will begin the summer of 2010. The floats are being designed and will be constructed over this coming winter, with installation in the summer of 2011. The Electric Utility’s New Power House Project is under construction with an anticipated completion by November 2011. Through this project, firm power will be provided for the community and allow for expansion to a maximum of 21 MW with 10.4 MW in the first phase of the project. The installation of the third engine will commence sometime in October with a start date of January 1, 2011.

- ❑ **Continue working with state and federal agencies to develop a new small boat harbor.**

The City’s first priority request to Congress for this year has been funding for the Corps of Engineers for the Carl E. Moses Boat Harbor in the amount of \$8 million dollars. The Corps has already constructed the rubble mound breakwater, performed the required dredging, and constructed the boat ramp and the mitigation reefs. City Council awarded the contract for the inner harbor in April 2010. The FY10 budget fully funded the estimated costs for the City’s portion of the boat harbor project. We are hopeful that the Corps will find ARRA funding and finish the outer breakwaters the summer of 2011.

- ❑ **Continue to encourage increased US Coast Guard and state enforcement presence in Unalaska.**

This has been a priority for Mayor Marquardt over the past several years. Mayor Marquardt has been in contact with Coast Guard representatives providing information on our community, and she will continue to work to make Unalaska a duty station for the Coast Guard.

- ❑ **Support the work of the City’s Historic Preservation Commission.**

During FY11, the City’s Parks, Culture and Recreation Department will continue to provide staff support and apply for available grants to further the work of the Commission. The Commission will be reviewing permits and making recommendations for any renovations to historic properties.

❑ **Continue drug education and awareness at the Unalaska City schools.**

Public Safety will meet with the School to work together to design a program that provides benefits to the community and that meets the needs of our school.

❑ **Continue the City Council's Graduating Senior Scholarship award program.**

Under the Mayor and Council section of the FY11 budget in the General Fund, \$16,000 has been budgeted for the scholarship program. Any changes to the program need to be undertaken in February of 2011 in order to be in place by next graduation

❑ **Provide budget for annual Spring Clean up Week through PCR.**

PCR will facilitate the Spring Cleanup week again in FY11. This is a major issue identified in the Vision Document.

❑ **Continue to finance the removal of junk vehicles.**

Public Safety has again put \$10,000 in its FY11 budget for costs associated with disposal of abandoned vehicles. This past year, Council also addressed this issue by adding a vehicle tax of \$100 biennially on all vehicles on the island. City staff will develop a plan to address this issue.

❑ **Develop a maintenance plan for all public facilities, roads, and parks.**

Maintenance plans are now a part of the City's five-year Capital and Major Maintenance Plan. A maintenance plan has been completed for Streets and Roads and the Ports departments. Various maintenance plans are also being developed this year for the Water/Wastewater Utilities and the Electric Utility line division

❑ **Plan and construct new pathways, road paving, and road rehabilitation projects.**

The City contracted with Shannon & Wilson, Inc. to develop a Road Master Plan in 2009. The Plan was finalized in June and will provide guidance to the City regarding means and methods of maintenance for our existing pavement, as well as recommendations for specifications for new pavement projects. Their analysis of why our existing pavement is failing in some areas may require the City to enforce road regulations regarding chains and vehicle weights in FY11.

The FY11 budget identified funding "placeholders" for repairing the Airport Beach Road and Broadway Ave. pavement, as well as installing foamed asphalt pavement on Ballyhoo Road. The funding level will be adjusted via a budget amendment once the new cost estimates are finalized.

❑ **Continue park development and other recreational opportunities for residents.**

The Community Center Needs Assessment was completed, and it was determined that an expansion could better meet the citizen's needs. Conceptual architectural drawings of how the Community Center could be expanded to meet the community's current and future needs were developed and approved by the Council. A contract award has been issued to Kumin Associates to complete the final design of the improvements, including an energy audit of the entire facility. Additional funds have been requested in the 2010 CMMP for the construction of improvements. Replacement of the Community Center Playground in 2011 was also submitted in the CMMP. The playground replacement project would take place at the same time as the Community Center Expansion Project.

❑ **Continue to recruit citizens willing to serve on City boards, committees, and commissions.**

There is room for improvement in our recruitment efforts for boards and committees. We had good intentions of starting a leadership institute this past year, but it never came to fruition due to lack of staff time. A leadership institute would educate interested individuals on the basics of boardsmanship, identify

the boards and committees that exist in the community, and determine what their stated purposes and goals are.

City Council Goals for FY11

In January of 2010, as part of the budget process, through Resolution 2010-03, the City Council adopted fiscal goals for FY11. Listed below are the goals, each of which is followed by a brief summary of progress made and how that goal influenced development of the budget.

Personnel Goals

- **The number of employee full-time equivalents (FTEs) will not increase.**

This goal has not been met. The department of finance requested an authorized position for help with tracking capital projects amongst other duties. The total of FTEs in FY11 is 155.42, which is one FTE higher than FY10's FTE number.

A draft wage and classification study was completed in FY10. The document is being reviewed and revised, and staff will present recommendations for Council after an in-depth meeting with Mercer.

General Fund Surplus Deficit

- **General Fund operations will be budgeted without a deficit. The Council may appropriate additional funds from surplus to cover costs of capital projects.**

FY11 General Fund operations are budgeted without a deficit.

Enterprise Self-Funding

- **A policy that provides guidelines indicating when to use tax dollars to subsidize enterprise funds will be drafted.**

Guidelines defining the use of tax dollars to subsidize enterprise funds will be addressed as part of the Fiscal Sustainability Plan that staff will develop in the coming year.

- **Expenses will be equal to or less than revenues in the following enterprise funds: Electric, Water, Wastewater and Ports & Harbors.**

This goal has been met for the Electric and Water Enterprise Funds in the FY11 budget. However, the Ports & Harbors Enterprise Fund did not meet this goal. There is a budgeted loss of \$632,181 which the Ports & Harbors Fund has in Net Assets to make up for the shortfall.

The Wastewater Utility contracted with Financial Engineering to conduct a rate study in FY09, and rates were adjusted in FY10. The fund has a sufficient balance in Net Assets this year to cover the deficit of \$356,785.

The other Enterprise Funds are the Airport and Housing Funds. The Airport Fund needs some improvements on the revenue side of operations. Leases are adjusted annually, but there is still a deficit. The Airport Fund also has a sufficient balance in Net Assets to cover this year's deficit of \$354,363.

Housing is budgeted to lose \$167,656 in FY11, and as time goes by, the budget will incur more costs. The FY10 capital budget included \$2,000,000 to replace 6 of the trailers with a 6 or 8-plex apartment unit. The City contracted with Summit Consulting, Inc. to assist us with pre-development costs and designs, and a successful grant application was submitted to the Alaska Housing and Finance Corporation in FY10.

Operating Expenses

- ❑ **The City Manager's proposed FY11 budget shall not increase in non-personnel expenditures.**

This goal has not been met as the total General Fund non-personnel costs were virtually unchaned from the FY10 total of \$4,766,296 to \$4,755,224 for FY11. This number does not include transfers to capital projects. Each department that exceeded a 0% increase individually presented its budget and justification for any dollars over the 0% maximum to the City Manager and then to City Council.

- ❑ **The total amount available to non-profit grants will be limited to 3.4642 percent of the five year average for the General Fund and bed tax fund for the most recent complete years. (Revenues do not include Other Financing Sources. The most recent complete years are FY04 to FY08).**

This goal has been met with the original budget. The FY11 budget reflects a dollar figure of \$836,178 from the General Fund and \$164,000 from bed tax revenues. Based on the above criteria, the total could not exceed \$1,030,766.

- ❑ **City management shall continue to examine ways to reduce expenditures without significantly impacting the levels of quality and services to the public.**

This goal has been met in the FY11 budget. Staff has done a good job of holding the line with this budget.

- ❑ **City management shall continue to examine ways to reduce inventory without significantly impacting the level and quality of and services to the public.**

A review of inventory policies, which includes a review of stocking practices and re-order points, will be completed this year by the Directors of Finance, Public Works and Public Utilities.

Capital Goals

- ❑ **New capital assets will be limited to projects already in the CMMP, projects that are mandated or new projects that address life-safety issues.**

This goal has been met in the budget. The capital projects proposed for FY11 are those listed in the FY11 Capital and Major Maintenance Plan (CMMP), which the City Council adopted on May 11, 2010.

- ❑ **The replacement and maintenance plans for all existing capital assets will be reviewed annually.**

With key positions (City Engineer and Engineering Tech) being filled during FY10, these tasks should be addressed in FY11. We hope to make progress on the roads and utility maintenance plans in FY11. Ports is currently working on the development of their plan and has implemented use of a software package that will track the true costs of maintenance per facility. Ports will develop a harbor operations plan for the CEM. The roads master plan is in progress, and the electric line division is working on their maintenance plan.

- ❑ **Vehicle and heavy equipment fleet will be reduced where appropriate without significantly impacting services provided to the public.**

The vehicle and equipment plans were revised in FY09 to reflect extending the life of our light-duty and heavy equipment. This year, we are requesting replacement of the following equipment and

vehicles: a grader, a police patrol vehicle, an ambulance, and two snow machines for the Water Department.

- **Maintenance of capital assets will be limited to infrastructure projects that are outlined in the Facilities Maintenance Plan and mandated projects, or for projects that address life-safety issues.**

This goal has been met.

- **The City will pursue AHFC funding to develop a second 6 or 8-plex for City housing, and the number of City-owned residential units will be reduced by six trailers.**

During FY11 the Housing Component of the Comprehensive Plan will be completed, and staff will then analyze and present to Council the need for housing.

- **Revenue**

- **Enterprise Fund rate studies will be completed every three years and presented to Council.**

This goal has been met.

The Electric Utility's last official rate study was in 2007, but there were several interim reports through October 2009. A rate study will be forthcoming as the total costs for the new powerhouse are finalized.

A rate study was completed for the Water Utility in February 2009.

A rate study for the Wastewater Utility was completed in September 2009.

A rate study was completed for the Solid Waste Utility in May 2008.

A Ten-Year Development Plan was completed for the Ports & Harbors Enterprise Fund in April 2009.

- **Yearly revenue projections will reflect five years out, utilizing the model prepared by Northern Economics.**

This goal has been met.

- **The mil rate will be reviewed annually to establish an appropriate mil rate to maintain infrastructure, operations, and debt service.**

The mil rate is reviewed annually. The current mil rate is 10.5 mils.

Debt Service Goals

- **The City will not incur new debt without appropriate analysis to show impacts to rates or taxpayers, unless the capital asset is eligible for a debt reimbursement program that is mandated by State or Federal government, or that is needed to address life safety issues.**

The City incurred debt in FY10 for the Carl E. Moses Small Boat Harbor in the amount of \$5,000,000. This debt (principal and interest) is 100% reimbursable from the Alaska Department of Transportation as long as the legislature continues to fund the program. The City is currently analyzing whether additional bonds to complete the powerhouse project would be to our advantage economically.

Management Goals & City Assessments

We are currently working on the seventh annual Assessment of City Services to be distributed to the Council and community in July. The assessment provides an annual snapshot of the volume of work being done by each division in each department, the tasks they have completed during the past year, and the projects needed in the coming year(s). The assessment is a living document in that as tasks and projects are completed, more tasks and projects develop.

The report is valuable in many respects. As an internal management tool, it provides a record of current work being done and jobs that have been completed. The process helps managers identify needs and prioritize tasks, and it promotes interdepartmental communications. The current and future tasks identified in the assessments reflect the work necessary to support and improve the City's day-to-day operations and those tasks that support the Council's goals and direction. The report is also a record of the City's progress toward achieving the goals that residents identified in the HyettPalma community visioning process. All of the tasks in the Assessment of City Services are directly tied to each year's budget figures and can be used as additional back-up material throughout for the budgeting process. The assessment is an invaluable way to communicate information on the City's activities and direction to the public and others who help us work toward our goals, such as legislators, lobbyists, consulting firms, government agencies, and local organizations.

HIGHLIGHTS

THE FY11 BUDGET

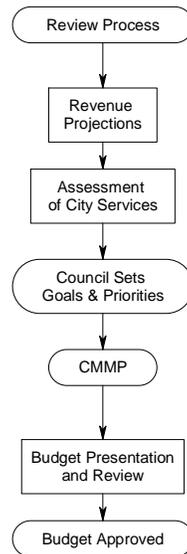
□ **The Process**

The process and the final document emphasize the development of the budget based on City Council goals and priorities.

The budget cycle began in November with the review of last year's CMMP and budget goals, an estimate of funds available for capital projects, and the presentation of the budget calendar. In January, Council finalized revenue projections and adopted their budget goals. City departments completed their draft operating budgets in early February, and Council began the review of the FY11 CMMP. Budget presentations were held on the evenings of April 5th and 6th. The City Council set the FY11 level of school funding by resolution on April 27th and the property tax mill rate May 11th. The first reading of the budget ordinance was on May 11th, with public hearing and second reading on May 25th. The ordinance was passed on May 25, 2010.

The flow chart on the next page summarizes the steps the City has used in the annual budget process since FY04.

City of Unalaska, Alaska Budget Process



□ **The Budget Document**

We are pleased to have been able to present a budget document again this year that was produced with Crystal Reports utilizing the data provided from the Munis Software.

□ **Future Improvements**

We will continue to work on improving the budget document each year as we strive to achieve our goal of meeting current professional standards and eventually participating in the Government Finance Officers Association Distinguished Budget Presentation Awards Program. In doing so, we will not only fine tune the information provided, we will ease navigation through the document and facilitate a greater understanding of the City's budget. We also plan to critique the presentation process used this year with Council and staff and make improvements or adjustments as necessary. We will continue to use planning documents and tools like annual Council budget goals, the HyettPalma Visioning document, the CMMP, the Assessment of City Services, and long-term revenue forecasts to influence the discussions and development of future budgets.

Local, State, and Federal Revenues

□ **Local Revenues**

Revenues for FY11 are projected to be about \$57.1 million.

□ **State Revenues and Funding**

This year the legislature appropriated two major grants for the City. The powerhouse third engine installation was funded at \$5 million, and a new wastewater treatment facility was funded at \$2.3 million. Although the Governor has until June 17, 2010 to veto projects, we are hoping to stay in the budget.

□ **Long-Range Fiscal Plan**

This year staff will be working to develop a fiscal sustainability plan which includes long-range plans to address revenue and expenditure concerns as we move forward with meeting the goals of the community. (Tonya we have to get started – I know, I know!!!)

□ **Municipal Revenue Sharing and Safe Communities, Municipal Dividend Proposal**

Last year, the State Legislature continued the revenue sharing program that was reinstated in FY09. This year, we anticipate the same level of funding which is approximately \$300,000. The Alaska Municipal League continues to work on our behalf and on behalf of many others in convincing the legislature to include it in the budget.

□ **School Funding**

The legislature added another \$100 to the Base Student Allocation to bring the total to \$5,680 effective July 1, 2010. This was the third year of the state’s “Keep the Promise” program to fund schools. HB 317, which increases the Base Student Allocation by \$125 in July 2011 and July 2012, was also signed this year. This bill also increases the Special Needs block grant from 20% to 25%.

□ **PERS and TRS**

This year, PERS and TRS will remain about the same. The rate set in FY10 was 22% for each municipality with the State (SB125) for the next two years. In 2008, the plan was converted to a cost-share plan. The following is a table published on the Alaska Department of Administration’s Retirement and Benefits website:

PERS/TRS <i>DB</i> Plan - FY 2011 Contribution Rates (PERS Tiers I/II/III and TRS Tiers I/II)		
	PERS 2011* (P & A)	TRS 2011
ARMB Adopted Rate	27.96%	38.56%
Employer Effective Rate	22.00%	12.56%
*P = Peace officers/firefighters A = All others		

<http://doa.alaska.gov/drb/employer/db-dcr-plan-fy11-employer-rates.html>

The state continues to make payments on behalf of each municipality, and the rate for the City of Unalaska’s “on behalf” payments is 5.65% for FY11.

□ **Federal Funding**

The City is asking for funding for a new water plant, a re-appropriation of funds to be applied to paving Ballyhoo Road, and additional funding for the powerhouse. Federal funding for municipal projects is expected to decline dramatically as funds are redirected to new programs such as healthcare and cap and trade.

Personnel Costs and Trends

□ **Total Personnel Costs**

Total personnel costs for FY11 are projected at \$18,022,208 which is a 5.43% increase from the FY10 total of \$17,092,439. The FY11 total is approximately 37% of the total operating budget and 31.5% of projected revenues. Personnel costs include salaries and wages budgeted at \$10,287,398, employee benefits at \$7,312,036, and budgeted overtime at \$422,774.

□ **Salaries and Wages**

The salaries and wages line item includes base pay rates and the City's costs of providing paid leave and holidays. Salaries and wages for all departments and funds are \$10,287,398, which is a 1.94% increase over FY10.

□ **Employee Benefits**

Employee benefits include City contributions to state and federal payroll taxes, the Alaska Public Employees Retirement System (PERS), health insurance premiums, Workers' Compensation insurance, and annual airfare payments. The cost for employee benefits included in the budget is \$7,312,036 in FY11, which is 40.57% of total personnel costs and an increase of 11.5% from FY10.

City contributions for employees to the state PERS were budgeted at 22%. In FY04, our employer contribution rate was 7.09%; in FY05, it was 12.09%; in FY06, it was 17.09%; in FY07, it was 18.5%; and in FY08, it was 20.81%. The plan is now a cost-share statewide plan, and for FY11, the City's contribution rate is 22%.

The FY11 budget is based on an average Workers' Compensation insurance rate of 3.6% of the total payroll. That equates to premiums of about \$371,005 based on a payroll estimated at \$10.3 million. The FY11 rate has changed very little in the past three fiscal years.

The City will spend \$226,500 in airfare benefits for eligible full- and part-time employees in FY11. This is one more payment of \$1,500 than we had budgeted in FY10.

The City pays the health insurance premiums for eligible employees; employees do not make contributions to these premiums. Our standard insurance benefits include group medical, dental, and vision coverage. The budget reflects a monthly premium of \$1,868 per month per eligible employee (based on early estimates from our insurance broker) which is 15.7% more than last year's actual premium. However, final numbers are not known until after the adoption of the budget each year. Preliminary numbers show FY11 premiums near \$1,900 per employee per month at this time. Based on the \$1,868 monthly premium per employee, or \$22,416 per employee per year, the City expected to pay \$3,250,319 in health insurance premiums in FY11, but actual premiums could be even higher than budgeted.

□ **Budgeted Overtime**

Budgeted overtime in all departments for FY11 is \$422,774, which is a 4.65% decrease from the FY10 estimate of \$443,391.

□ **Personnel Changes**

The budget reflects 146 full-time positions and 25 part-time and/or temporary positions, for a total of 154.63 FTEs for FY11. The FTE total is one higher than last year.

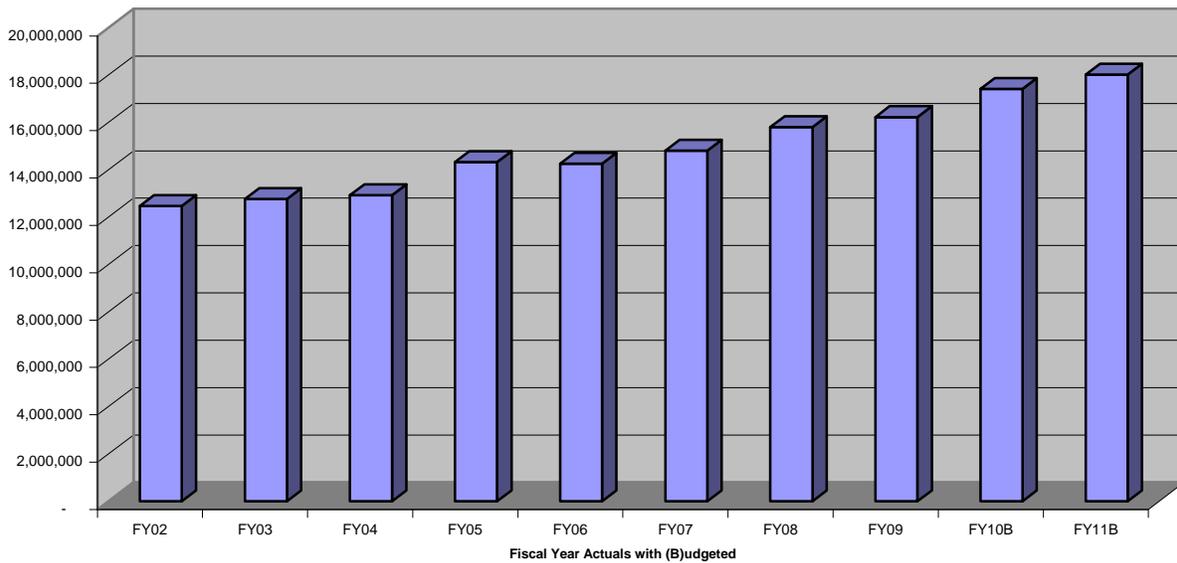
□ Trends

We continue to explore ways to manage personnel costs without impacting the level of services provided. However, we expect personnel costs to continue to increase as they have over the past ten years. For example, total costs for salaries and wages, overtime, and benefits have gone from \$11,357,363 in FY00 to \$18,022,208 in FY11, which is an 11-year average increase of \$605,895 per year.

Personnel Costs and Trends

The graph and table below provide a 10-year history of the City’s personnel costs:

Total Personnel Costs



	FY02 Actual	FY03 Actual	FY04 Actual	FY05 Actual	FY06 Actual	FY07 Actual	FY08 Actual	FY09 Actual	FY10B Budget	FY11B Budget
Salaries & Wages	9,131,931	9,467,838	9,418,030	9,746,179	9,279,392	9,202,329	8,872,638	9,200,339	10,257,394	10,287,398
Overtime	333,440	356,306	343,188	390,378	453,587	458,995	536,314	458,930	454,204	422,774
Employee Benefits	3,005,967	2,944,239	3,171,995	4,191,089	4,522,383	5,145,414	6,342,596	6,569,372	6,708,275	7,312,036
Total Personnel Costs	12,471,338	12,768,383	12,933,213	14,327,646	14,255,362	14,806,738	15,751,547	16,228,641	17,419,873	18,022,208
Increase from previous year	547,360 4.6%	297,045 2.4%	164,830 1.3%	1,394,433 10.8%	(72,284) -0.5%	551,376 3.9%	944,809 6.4%	477,094 3.0%	1,191,232 7.3%	602,335 3.5%

The City has had a difficult time filling several positions within the City during the past two or three years and hence has just received a document from a contract we had for a wage and classification study in our efforts to ensure that our wages are competitive enough to attract qualified candidates.

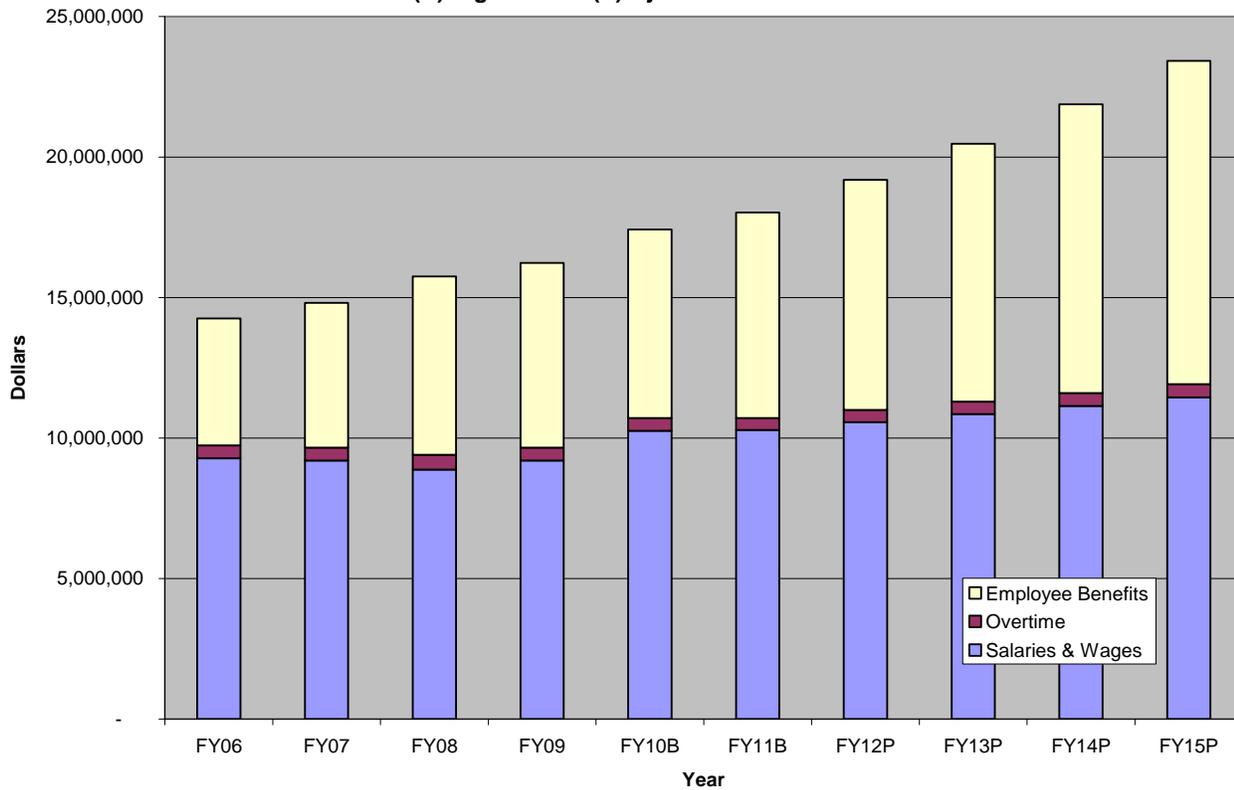
We anticipate other employee-related cost increases in addition to wage and salary increases in the future. The State Division of Retirement and Benefits increased the employer contributions to PERS up to 22% of salary for FY10. The rate last year was an attempt to be a longer term fix for PERS. The problem has been caused by huge estimates in the unfunded liability. According to the state, the unfunded liability is due to poor investment portfolio performance, continued increases in health insurance costs, a change in projected mortality rates, and a growing disparity between the large number of retired employees and the relatively small number of active employees paying into the fund. However, by statute, PERS rate increases cannot exceed 5% per year. Our contribution rate to PERS has increased each year since FY04 when the rate was 7.09% of total payroll. We paid 12.09% in FY05 and that has steadily increased to 22% in FY11. The PERS plan was converted to a cost share plan.

Employee health insurance costs will continue to increase in the future as medical costs continue to rise. Our health insurance premiums have been difficult to predict due to the increasing number and severity of claims each year, continued increases in medical costs and the small number of members in our health insurance pool. Nationally, employers have been struggling with ways to reduce costs without eliminating healthcare benefits for employees, and our health trust is no exception. In January 2003, Alaska Public Entities Insurance Group (APEIG), the pool that provides the City's health plan coverage, amended its trust agreement to create an alternative, second tier insurance plan for employers. Key medical coverage provisions remain the same under the alternative plan, but require larger contributions from employees for the annual deductible, slight increases in co-pay requirements for drugs and inpatient hospital stays, and an 80/20 co-insurance for network providers. The City continues to participate in the original insurance plan for contractual reasons, but at least one of the pool's three employers opted for the new plan to save money by having employees contribute a portion of the costs previously covered by the employers and the pool.

Administration started to track employee turnover rates in 2003 as a way to analyze trends and associated costs. In 2003, the City experienced a 16% turnover rate and the average employee tenure with the City was 5.24 years. In 2004, employee turnover increased to 19%, which brought the average employee tenure down to 3.45 years. In 2005, the turnover rate remained at 19% overall. The turnover rate increased to 24% during 2006. The turnover rate for 2007 was closer to 12%. In 2008 the rate increased to 17%, but decreased to 14% in 2009. The most common reasons employees leave City jobs are to move away or to accept a new job. However, there are costs associated with employee turnover. It is rarely in the employer's best interest to have a high employee turnover rate, given the costs of recruiting and training, as well as costs associated with reduced production as new employees learn their jobs.

In Alaska and throughout the country, a growing percentage of the workforce is getting older as the Baby Boomer generation reaches retirement age. We have begun to pay closer attention to this trend for several reasons. First, once the Baby Boomers retire, there will simply be fewer workers available than there are today, and competition for workers will increase. Second, we know that recruiting for key positions like Directors can be difficult and expensive and many of our applicants don't meet the minimum requirements for hire. Third, we want to be better prepared to fill professional and skilled positions as experienced older workers and managers leave or retire. Finally, there is a nationwide shortage of younger workers entering the building and construction trades, which creates problems like what we have experienced in hiring for the two journeyman electrical lineman positions, and heavy equipment mechanics. As we look at our workforce with these things in mind, we see that Unalaska is not exempt from the trends. In 2006, 27% of the City's full- and part-time/temporary workforce was 50 years of age or older. In 2010, 35% of the City's full- and part-time/temporary workforce is 50 years of age or older. Thirty-five of our workers, or 23%, are at least 55-years-old with 8 currently eligible for the early retirement option under PERS. We also have 16 current employees who are 60-years-old or older (10.5% of the workforce) with 15 eligible for standard retirement under PERS. Many of these employees work in positions that could be difficult to fill given the nationwide trends and our recruiting experiences of the past few years. Below is the history and projection for personnel costs alone.

**Personnel Costs History & Projection
with (B)udgeted and (P)rojected numbers after FY09**



	FY06 Actual	FY07 Actual	FY08 Actual	FY09 Actual	FY10B Budget	FY11B Budget	FY12P Projection	FY13P Projection	FY14P Projection	FY15P Projection
Salaries & Wages	9,279,392	9,202,329	8,872,638	9,200,339	10,257,394	10,287,398	10,565,158	10,850,417	11,143,378	11,444,249
Overtime	453,587	458,995	536,314	458,930	454,204	422,774	434,189	445,912	457,952	470,316
Employee Benefits	4,522,383	5,145,414	6,342,596	6,569,372	6,708,275	7,312,036	8,189,480	9,172,218	10,272,884	11,505,630
Total	14,255,362	14,806,738	15,751,547	16,228,641	17,419,873	18,022,208	19,188,827	20,468,547	21,874,214	23,420,196

Insurance Costs and Trends

Each year in January, Administration prepares an estimate of the City's Property & Casualty, Marine, and Workers' Compensation insurance costs for the upcoming budget cycle. This process is difficult because we are speculating at the beginning of the calendar year for an insurance market that does not open until April and for which initial soft numbers are not available until late May or early June. We do not get the final, or hard numbers, until mid- to late June. The figures we use to prepare the budget are estimates based on market trends four or five months in advance of the actual market that begins in mid-June.

The estimates for Property, Casualty, Marine, and Workers' Compensation coverages for the City are based on a combination of the City's loss history, salaries and values, and the overall condition of the insurance market within both the state and the nation. The two public entity insurance pools, Alaska Public Entities Insurance (APEI) and the Alaska Municipal League's Joint Insurance Association (AML/JIA), remain the most economical options for the City's property, casualty, marine, and Workers' Compensation coverages.

In January of 2010, the best estimates for the City's FY11 Property, Casualty, Marine, and Workers' Compensation coverages were made using the calendar-year markets. On average, property insurance premiums have been flat in areas not highly exposed to natural catastrophes. However, the City's all risk property and DIC (earthquake and tsunami) premiums will be impacted by anticipated changes in Total Insured Value as the new power house comes on line and the PCR improvements increase the value of the Community Center. The earthquakes in Haiti and Chile are also likely to impact the City's FY11 DIC

premium. Liability coverage is based, to a great degree, on individual loss history and payroll. The City has suffered one serious Workers' Compensation loss in the last fiscal year that will have a negative impact the premium. Based on early numbers, the City's Property, Casualty and marine coverages were estimated at 3% above what the City paid in FY10. The hard numbers, or actual premiums, for FY11 will be presented to the City in mid-June.

□ **The Capital and Major Maintenance Plan**

Title VI of the Unalaska City Code requires the City Manager to submit a five-year capital improvement plan and budget of the proposed projects each year in conjunction with the City's operating budget. Each year, the City Council adopts this plan, now called the Capital and Major Maintenance Plan (CMMP), to help identify needs and set spending priorities for the coming five-year period. The first year of the plan supports the capital budget, and the following four years show proposed costs for capital improvement projects and projected infrastructure and equipment maintenance and replacement needs. Each component of the CMMP is designed to identify and prioritize various needs and expected expenditure levels. With the addition of a five-year financial forecast next year, the CMMP will also provide information on financial trends that may help identify financial problems well before they occur.

□ **The FY11 Capital Budget**

The capital budget differs slightly from the CMMP that is presented for FY11. The changes are due to the capital asset threshold being changed for the General Fund, but we have continued to list copiers and vehicles under \$50,000 on the CMMP for consistency. Those items are not in the capital budget, so the amount in the General Fund on the capital budget is less than the amount in the CMMP.

Maintenance Costs and Trends

□ **Major Maintenance Schedule**

The Major Maintenance Schedule was added to the CMMP in FY03. This was an important addition to the CMMP. The Facilities Maintenance Supervisor has developed a Maintenance Plan to look at major facility assets and projects replacement/repair needs over 20 years. The Plan is updated through his annual inspection of the facilities, and items are scheduled through the CMMP and operating budget to ensure our investment in infrastructure and assets are well maintained.

□ **Future Plans**

We continue to develop department-level plans to help the City anticipate costs and to plan for the future as its infrastructure and systems age.

The Ports Department has completed both a maintenance assessment of the City-owned dock facilities for addition to this year's CMMP and a ten-year port development plan. A Roads Master Plan was developed in 2009, and an implementation strategy for new pavement and other road surfacing improvements will be completed in FY2011.

The Fiscal Sustainability Plan will be developed during FY11. This plan will address all of our funds, which include the General Fund, special revenue funds, and enterprise funds.

School Funding

The Unalaska City School District's FY11 budget request to the City for \$3,828,382 was approved by Council at their April 27, 2010 meeting. The district's request includes the required General Fund appropriation of \$2,961,021 at the maximum rate allowed, and additional funding of \$867,361 for

Community Schools, Preschool, and Food Services. The approved funding for FY11 is 1.75% higher than FY10's total of \$3,762,672.

Enterprise Funds Synopsis

□ **Enterprise Fund Defined**

According to the Governmental Financial Reporting Model, an enterprise fund may be described as a special type of fund created to report on the activities for which user fees are charged for specific goods and services. Governments must set up enterprise funds if the principal revenue sources meet any of these criteria: debt issued backed only by user fees and charges; a legal requirement to recover the costs of services, including capital costs such as depreciation or debt service; or a local government's policy that all costs are recovered through user fees and charges, including capital costs such as depreciation or debt service.

It is important to note that all funds must break even or balance. If enterprise funds are required to be established as outlined above, it is the intent that the funds would break even through the use of user fees and service charges. However, in practice, local governments often use enterprise funds as a way to account for activities whose costs are only partly funded through user fees and charges. In other words, enterprise funds can be used to show what portions of costs are covered by user fees and to identify the level of subsidies provided. This approach can be useful because it focuses attention on the costs of providing a specific service and highlights the portion of those costs paid by taxpayers.

Considering the above, the City's seven Enterprise Funds fall into two main categories of financial viability: funds that are financially stable, and funds that require subsidies (all of which will be reviewed in the Fiscal Sustainability Plan).

□ **Financially Stable Funds**

The funds that fall into the financially stable category are Water and Electric. Each is relatively healthy in that revenues are expected to increase over FY11 levels with an overall outlook for continued stability and possible future growth.

The Water Enterprise Fund revenues for FY11 are expected to be \$2,393,298, which leaves a \$114,552 surplus. There are some facilities maintenance issues that need to be addressed and detailed in the budget.

We are expecting an increase in operating revenues for the Electric Enterprise Fund in FY11. Revenues are budgeted at \$14,434,787, compared to the \$13,335,630 budgeted for FY10. The rates in this fund are linked to the cost of fuel, so the rates will increase as the cost of fuel increases. The reverse is also true: if the cost of fuel goes down, rates will adjust to the change. Cost controls and operational efficiencies are essential to improve the overall financial performance of this fund. There is a budgeted surplus of \$249,309 for FY11.

□ **Subsidized Funds**

The remaining five enterprise funds, Ports and Harbors, Wastewater, Airport, Solid Waste, and Housing, all require taxpayer subsidies to break even.

Ports and Harbors: This is the second year that the Ports and Harbors Enterprise Fund will lose money. Ports and Harbors anticipates \$3,229,750 in revenue which is an increase of 15.8% over last year's budget of \$2,788,250. The expenses for the fund are budgeted at \$3,911,340 which is 1.6% higher than last year's expense budget. The increase in revenues and expenses includes an increase for electricity at the docks. Historically, this budgeted line item has gone over budget every year, and the

Ports department has had to request a budget amendment from Council. The budgeted loss of \$632,181 is largely due to a private dock being built. If this trend continues, a subsidy from the General Fund will be needed or drastic measures will have to be undertaken.

Wastewater: Fees and charges in the Wastewater Fund are projected to generate \$1,563,109. This fund has required a subsidy for many years, but this year, the net assets of the fund are healthy enough to use that money within the fund instead of transferring more from the General Fund. Net Assets have built up over time because of the transfers from the General Fund. Council did choose to increase rates in FY10, and rate increases are expected in FY11 as well. Funding has been added to the CMMP this year due to enforcement from the Environmental Protection Agency (EPA) on our NPEDS permit. Fortunately, funding was also included in the legislative session this year for the Wastewater Treatment Plant.

Airport: The Airport Fund fees and charges are projected to be \$350,650 again in FY11, while costs are projected to be \$709,251. As is the case with the Wastewater Fund, net assets will be used to make up for the shortfall of \$354,363 within the fund. Staff does not ever anticipate this fund to be self-sustaining.

Solid Waste: Fees and charges in the Solid Waste fund are projected to generate \$1,736,332, which covers about 73% of the costs for services. A \$616,075 transfer from the General Fund will be needed to make up the difference. Rates have been increased, but due to the requirements for closure and post-closure care and due to depreciation, transfers from the General Fund are likely to continue.

Housing: Housing lease income is projected to bring in \$153,000, which covers about 47% of the costs in the Housing Enterprise Fund for FY11. A transfer of \$167,656 from the General Fund is needed to cover the remaining costs. In keeping with Council goals, a recommendation to sell or replace some of the housing units is currently underway.

SUMMARY

Long-term planning and progress reporting are key components of performance accountability in local government. We continue our work on master plans for the City's utilities and selected enterprise funds that will identify and assess these infrastructure assets, prepare us for regulatory changes, develop replacement schedules, and map out a path toward better management and improved financial performance. That same type of planning is critical to the successful long-term operation of the Ports Department. The Ports department has plans to conduct major maintenance projects this year, and construction will continue with the Carl E. Moses boat harbor project. These are major projects for Ports that will address long-term needs of the community.

The City of Unalaska has been fortunate to have the money held in reserve for emergencies and our community has truly benefited from upturns in commercial fisheries development. Elected officials and policymakers reinvested these revenues in the community for the benefit of residents, fishers, visitors, seasonal workers, and many others who regularly pass through our community. The assets that past councils have put into place, however, need to be maintained. Costs continue to rise. State and federal funding sources are in flux. Decisions on changes in state and federal fisheries and wildlife management regulations have the potential to strain our local economy further. In addition, our economy, while diverse in that we process many species of fish, is still a single-source, resource-extraction-based economy. We must make every effort to maintain the infrastructure that we already have in place. To do this, we need to develop ways to invest in the future for the time when funding and fisheries, which are notoriously cyclical, take an inevitable downturn.

We can all be proud of the work we have accomplished for the City of Unalaska this past year. The powerhouse and Carl E. Moses boat harbor are two large projects that have taken countless hours to bring to fruition; both will have huge benefits for the City. I would like to thank everyone involved, both past and present staff and council members, for their efforts in this regard.

On July 1, 2010, the FY11 budget will turn public dollars into the public services that are reflective of the community's goals and that meet the budget goals the City Council set in January.

Finally, my staff and I would like to thank Mayor Marquardt, the City Council, and residents for their advice and work in preparing the City of Unalaska's FY11 Operating and Capital Budgets.

Sincerely,

A handwritten signature in black ink, appearing to read "Chris Hladick". The signature is fluid and cursive, with the first name "Chris" being more prominent than the last name "Hladick".

Chris Hladick
City Manager

CITY OF UNALASKA
UNALASKA, ALASKA

ORDINANCE 2010-04

AN ORDINANCE ADOPTING THE FISCAL YEAR 2011 BUDGET.

BE IT ENACTED BY THE CITY COUNCIL OF THE CITY OF UNALASKA:

Section 1. Classification: This is a non-code ordinance.

Section 2. Effective date : This ordinance becomes effective July 1, 2010.

Section 3. Content: The following sums of money as may be needed or deemed necessary to defray expenses and liabilities of the City of Unalaska are hereby appropriated for municipal purposes and objects of the City of Unalaska hereinafter specified for the fiscal year 2011, July 1, 2010 to June 30, 2011 for the operating section, and for the duration of the project for the capital section. Adoption of this ordinance recognizes that funds are appropriated at the department level or capital project level and as outlined below. The presentation shown is the authorized legal level of control. Composition of these figures is explained in the full detail budget document.

I. OPERATING BUDGET

A. General Fund (010)

Revenues

Taxes	50.89%	\$ 15,208,000
Intergovernmental	37.38%	11,170,052
Charges for Services	0.98%	292,300
Investment Income	10.04%	3,000,000
Other Revenues	0.28%	82,200
Other Financing Sources	0.44%	130,000
Appropriated Fund Balance	0.00%	-
Total General Fund Revenues		\$ 29,882,552

General Fund continued

Expenditures

General Government		
Mayor & Council	1.85%	\$ 450,575
City Manager's Office	2.21%	538,426
Administration & HR	5.82%	1,416,337
City Clerks	1.88%	458,393
Finance & Information Systems	5.86%	1,425,416
Planning	1.67%	405,696
Overhead Rcvd. From Ent. Funds	-0.70%	(169,404)
Total General Government	18.60%	4,525,439
Public Safety	18.73%	4,557,191
Public Works	22.39%	5,448,142
Parks, Culture & Recreation	10.09%	2,456,105
Grants to Non-Profits	3.34%	812,129
Education Support	15.73%	3,828,382
Debt Service	4.73%	1,150,044
Transfers to Other Funds		
Transfers to Govt Capital Projects	3.18%	774,362
Transfers to Enterprise Operations	3.22%	783,731
Transfers to Enterprise Capital	0.00%	-
Total Transfers	6.40%	1,558,093
Total General Fund Expenditures and Transfers		\$ 24,335,525

B. Special Revenue Funds

	Revenues	Appropriated Fund Balance	Expenditures
1% Sales Tax Fund	\$ 3,000,000	\$ -	\$ -
Bed Tax Fund	170,000		164,000
Total Special Revenue Funds	\$ 3,170,000	\$ -	\$ 164,000

C. Enterprise Funds

	Revenues	GF Subsidies & App. Fund Bal*	Expenses
Electric Fund	\$ 14,508,783		\$ 14,259,474
Water Fund	2,393,298		2,278,746
Wastewater Fund *	1,596,117	356,785	1,952,902
Solid Waste Fund	1,762,526	616,075	2,378,601
Ports & Harbors Fund *	3,279,159	632,181	3,911,340
Airport Fund *	354,888	354,363	709,251
Housing Fund	157,874	167,656	325,530
Total Enterprise Funds	\$ 24,052,645	\$ 2,127,060	\$ 25,815,844

* Using Appropriated Fund Balance

II. CAPITAL BUDGET

Project	FY11 Request	FY11 Financing Sources for Capital Cost					Other Grant
		City					
		General Fund	1% Sales Tax	Enterprise	Debt		
GIS - Phase II	586,500	86,500	-	-	-	-	500,000
Vehicle/Equipment Replacement	687,862	687,862	-	-	-	-	-
Governmental Grand Total	1,274,362	774,362	-	-	-	-	500,000
GIS - Phase II	29,000	-	-	29,000	-	-	-
3rd Engine (Installation)	4,650,000	-	-	-	-	-	4,650,000
Geothermal - Engineering/Exploration continued	500,000	-	-	-	-	-	500,000
Electric Grand Total	5,179,000	-	-	29,000	-	-	5,150,000
Vehicle Replcmnt-(2) Skidoo Snow Machines	20,000	-	-	20,000	-	-	-
2010 Gutermann Aquascan 610 (Leak Correlator)	29,300	-	-	29,300	-	-	-
GIS - Phase II	29,000	-	-	29,000	-	-	-
Water Grand Total	78,300	-	-	78,300	-	-	-
GIS - Phase II	29,000	-	-	29,000	-	-	-
Wastewater Treatment Plant (Design)	1,650,000	-	-	-	-	-	1,650,000
Sewer Lift Station Panel Rplcmnt & Upgrd Proj (3&6)	199,550	-	-	199,550	-	-	-
Wastewater Grand Total	1,878,550	-	-	228,550	-	-	1,650,000
Cell 2-1 Design	425,000	-	-	425,000	-	-	-
Summer Bay Road Re-alignment	-	-	-	-	-	-	-
Leachate Flow Leveling	-	-	-	-	-	-	-
Solid Waste Grand Total	425,000	-	-	425,000	-	-	-
Fender System Repair (Construction)	400,000	-	-	400,000	-	-	-
Copier	15,000	-	-	15,000	-	-	-
Ports & Harbors Grand Total	415,000	-	-	415,000	-	-	-
Airport Grand Total	-	-	-	-	-	-	-
Phase I/Construction of 8-plex/Remove 6 trailers	3,764,678	-	-	-	-	-	3,764,678
Housing Grand Total	3,764,678	-	-	-	-	-	3,764,678
Governmental Fund Total	1,274,362	774,362	-	-	-	-	500,000
Enterprise Funds Total	11,740,528	-	-	1,175,850	-	-	10,564,678
City Grand Totals	13,014,890	774,362	-	1,175,850	-	-	11,064,678

Section 4. City of Unalaska staff is hereby authorized and directed to effect the necessary line item changes within the limits established above by fund, department, and project to properly monitor, account, and report on the expenditure of these funds.

PASSED AND ADOPTED BY A DULY CONSTITUTED QUORUM OF THE UNALASKA CITY COUNCIL THIS 25th DAY OF May, 2010.


MAYOR

ATTEST:

CITY CLERK

PRINCIPAL EXECUTIVE OFFICERS

July 1, 2010

Unalaska City Council

Mayor	Shirley Marquardt
Council Member	Katherine McGlashan
Council Member	Zac Schasteen
Council Member	Dave Gregory
Council Member	Roger Rowland
Council Member	Dennis Robinson
Council Member	Dick Peck

City Management

City Manager	Chris Hladick
Assistant City Manager	John Fulton
City Clerk	Jessica Earnshaw
Finance Director	Tonya Miller
Parks, Culture, & Recreation Director	Jeff Hawley
Planning Director	VACANT
Ports & Harbors Director	Alvin Osterback
Public Safety Director	Jamie Sunderland
Public Works Director	Nancy Peterson
Public Utilities Director	Dan Winters

Special Services

Attorney	Hicks, Boyd, Chandler & Falconer
Auditors	KPMG

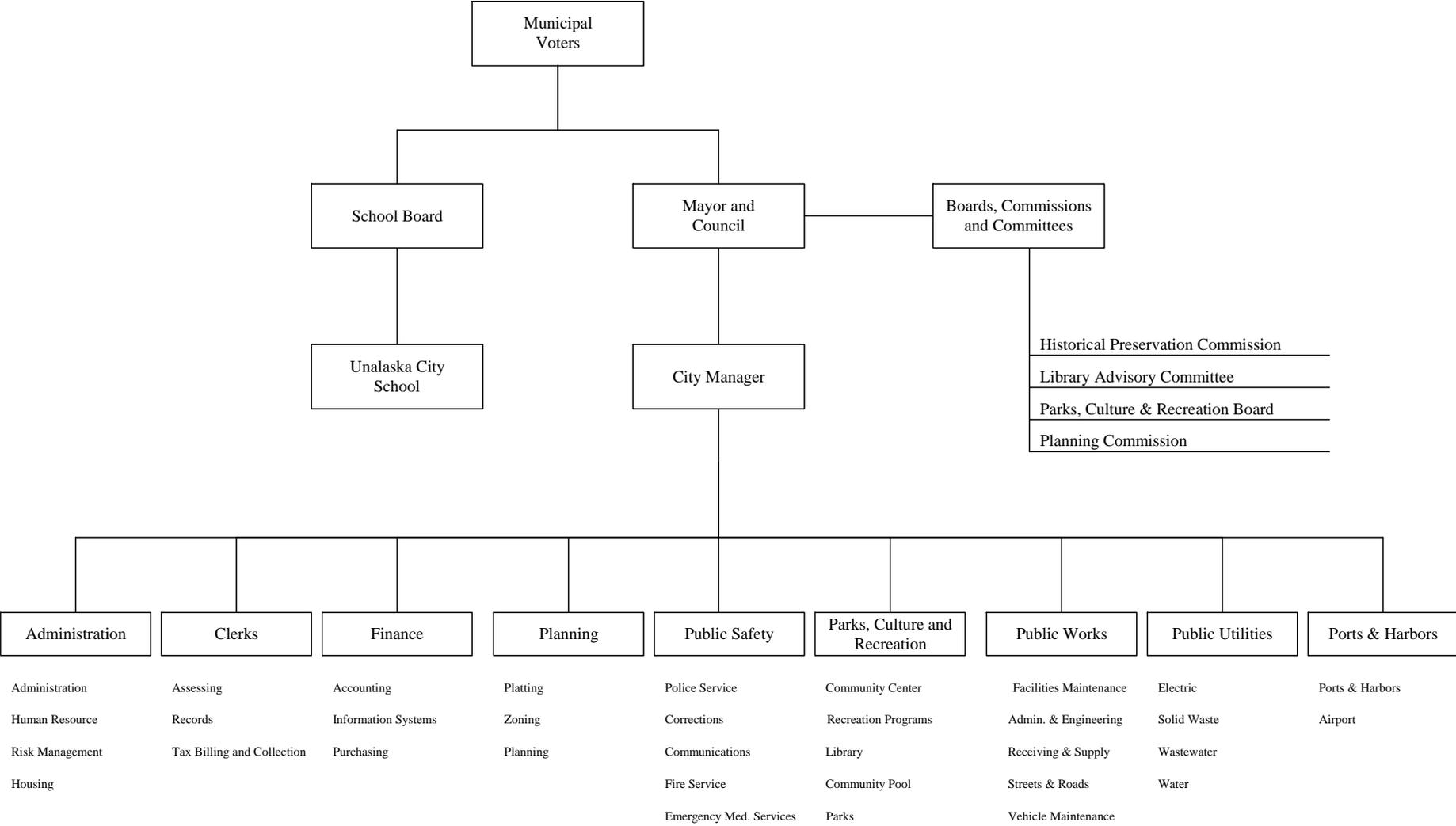
School Board

President	Tammy Pound
Clerk/Treasurer	Sonia Handforth-Kome
Member	Tonya Miller
Member	Melanie Magnusen
Member	Dan Masoni

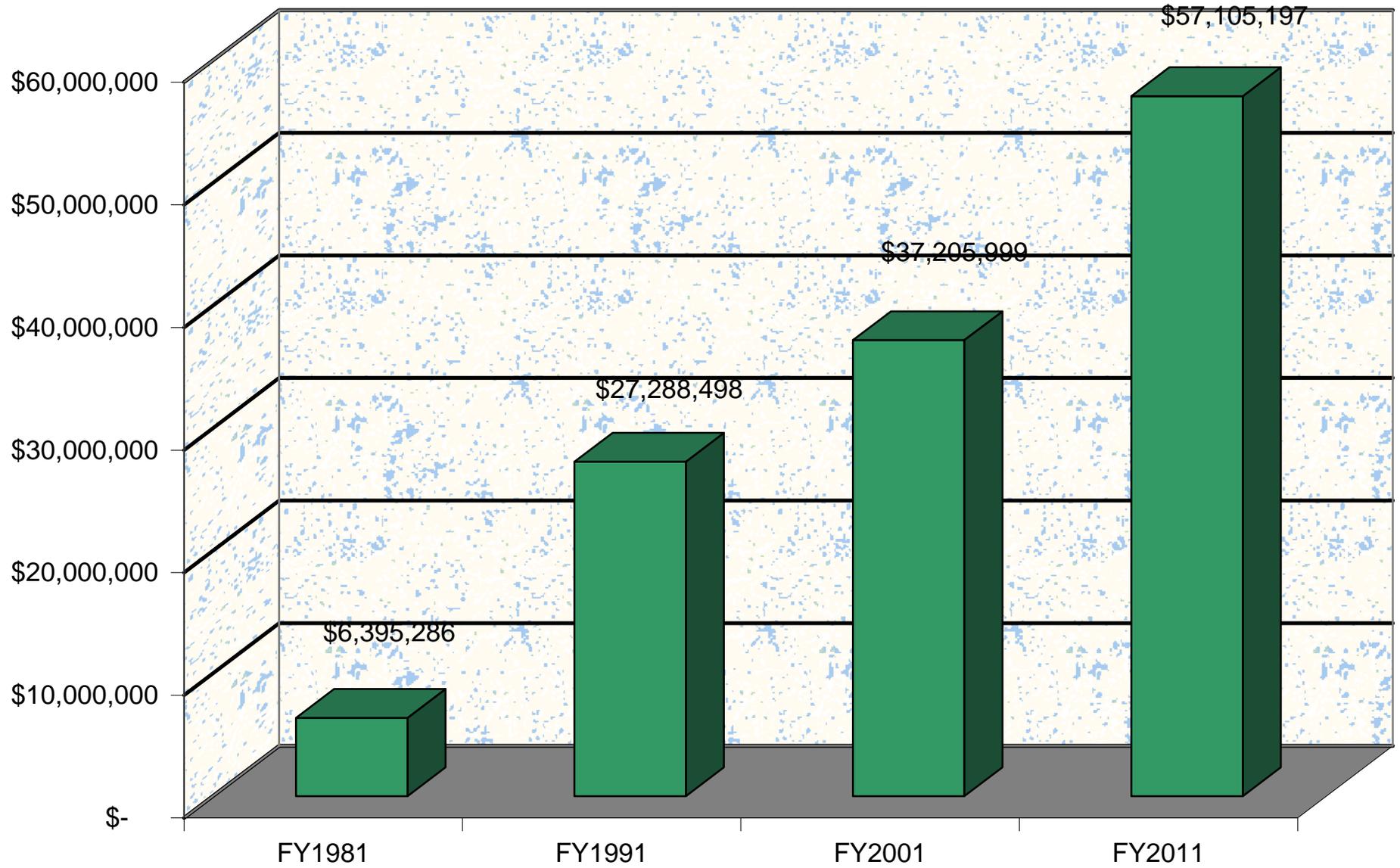
School Officials

Superintendent	John Conwell
Secondary Principal	Glenn Cole
Elementary Principal	Lorrie Scoles
Business Manager	Holly Holman

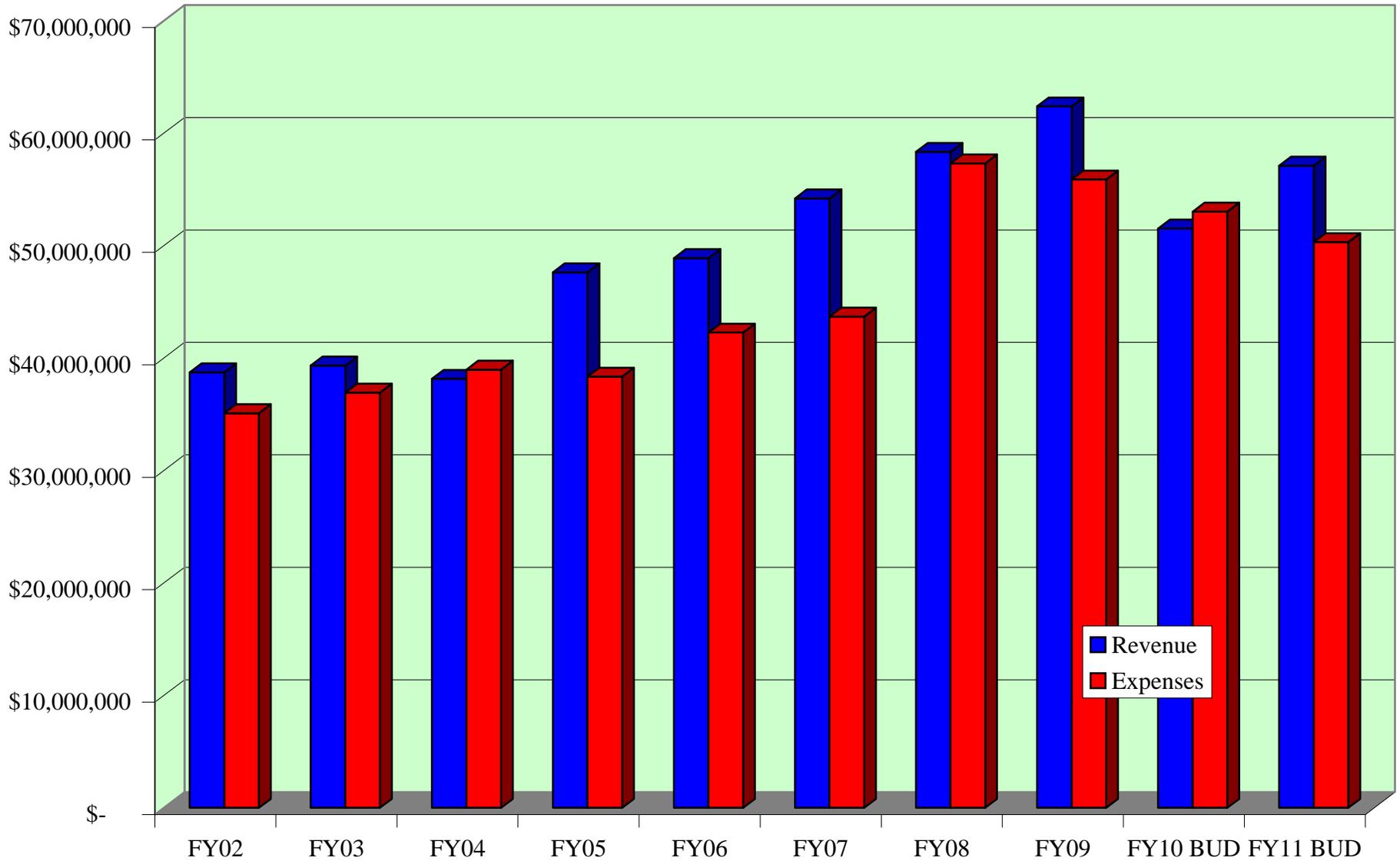
City of Unalaska Organizational Chart



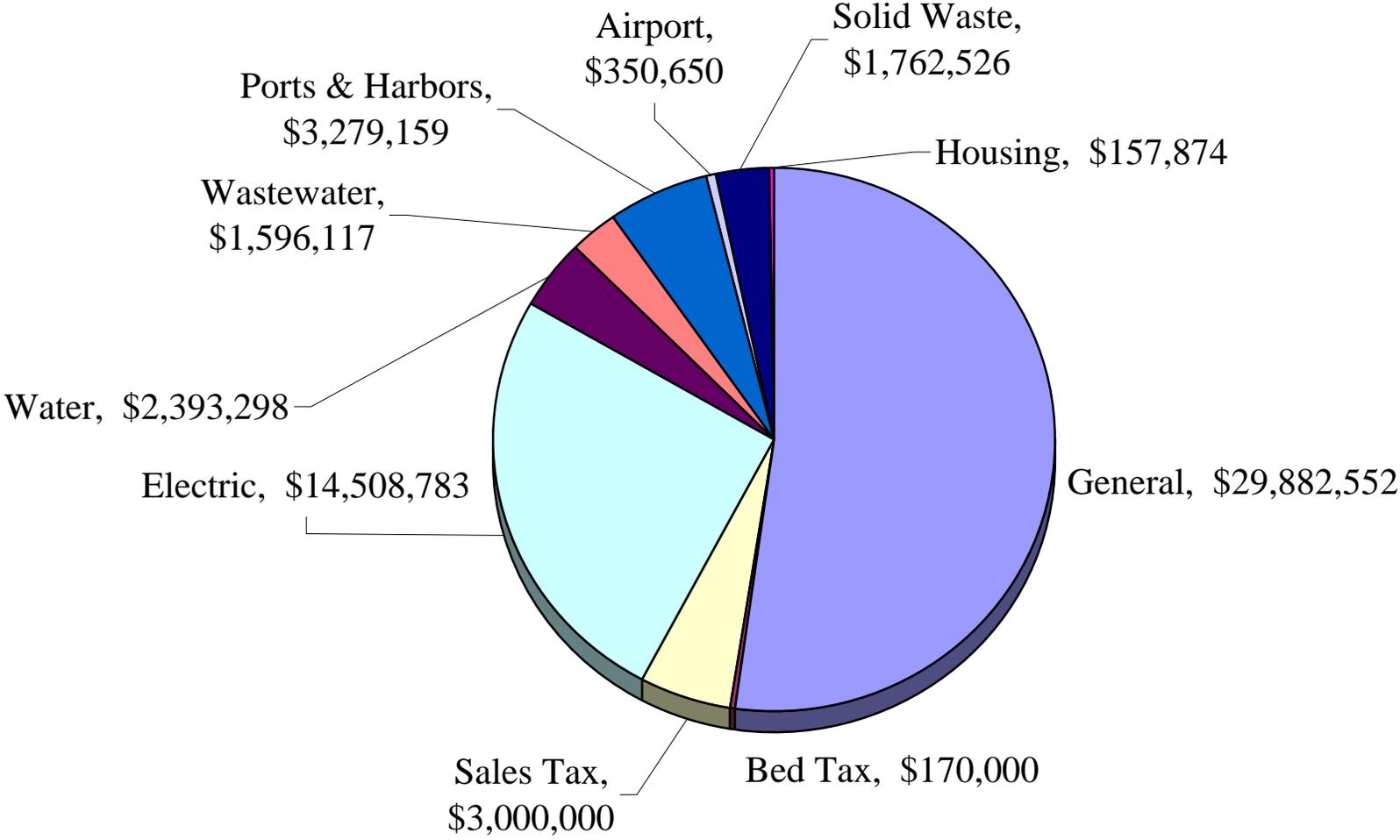
City of Unalaska Revenue - 1981 to 2011



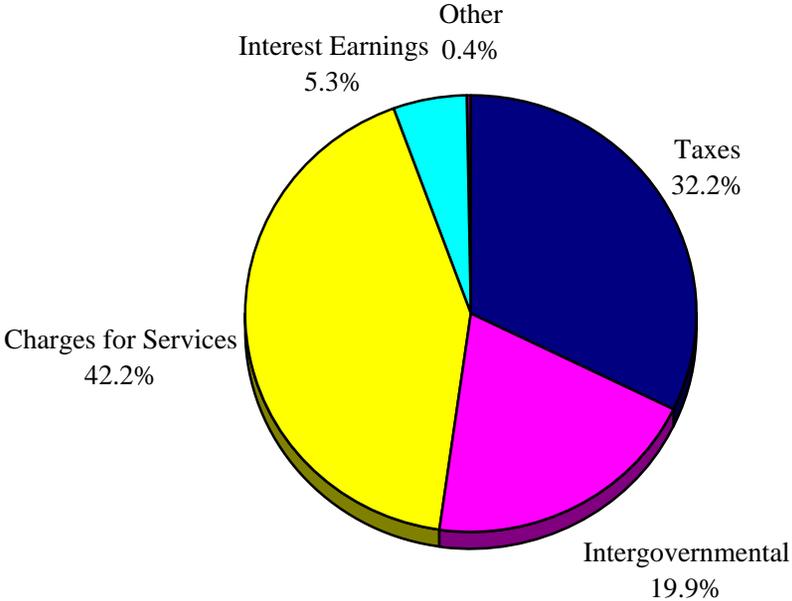
10 Years of Revenues & Expenditures (with Transfers) All Funds



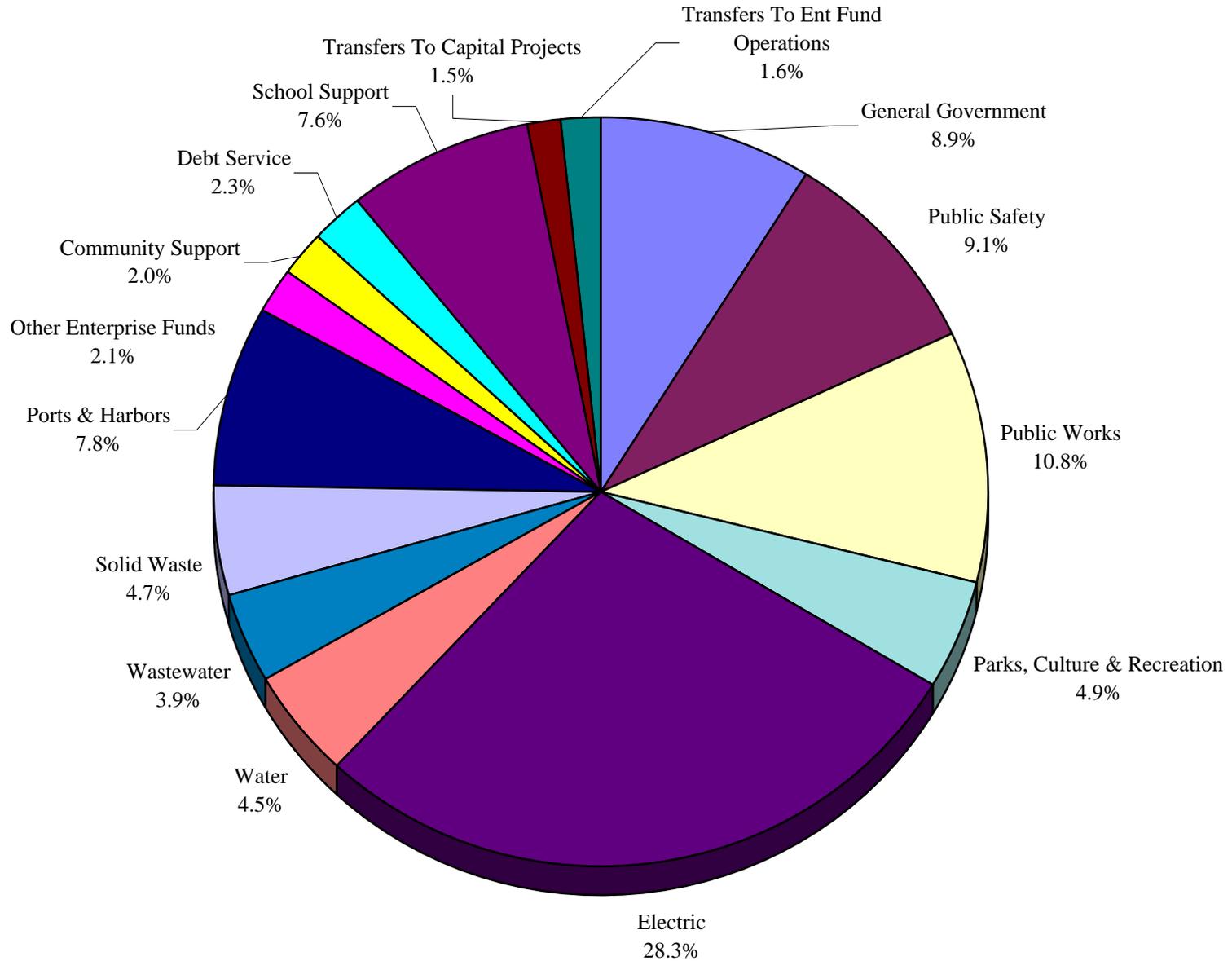
FY11 Revenues by Fund



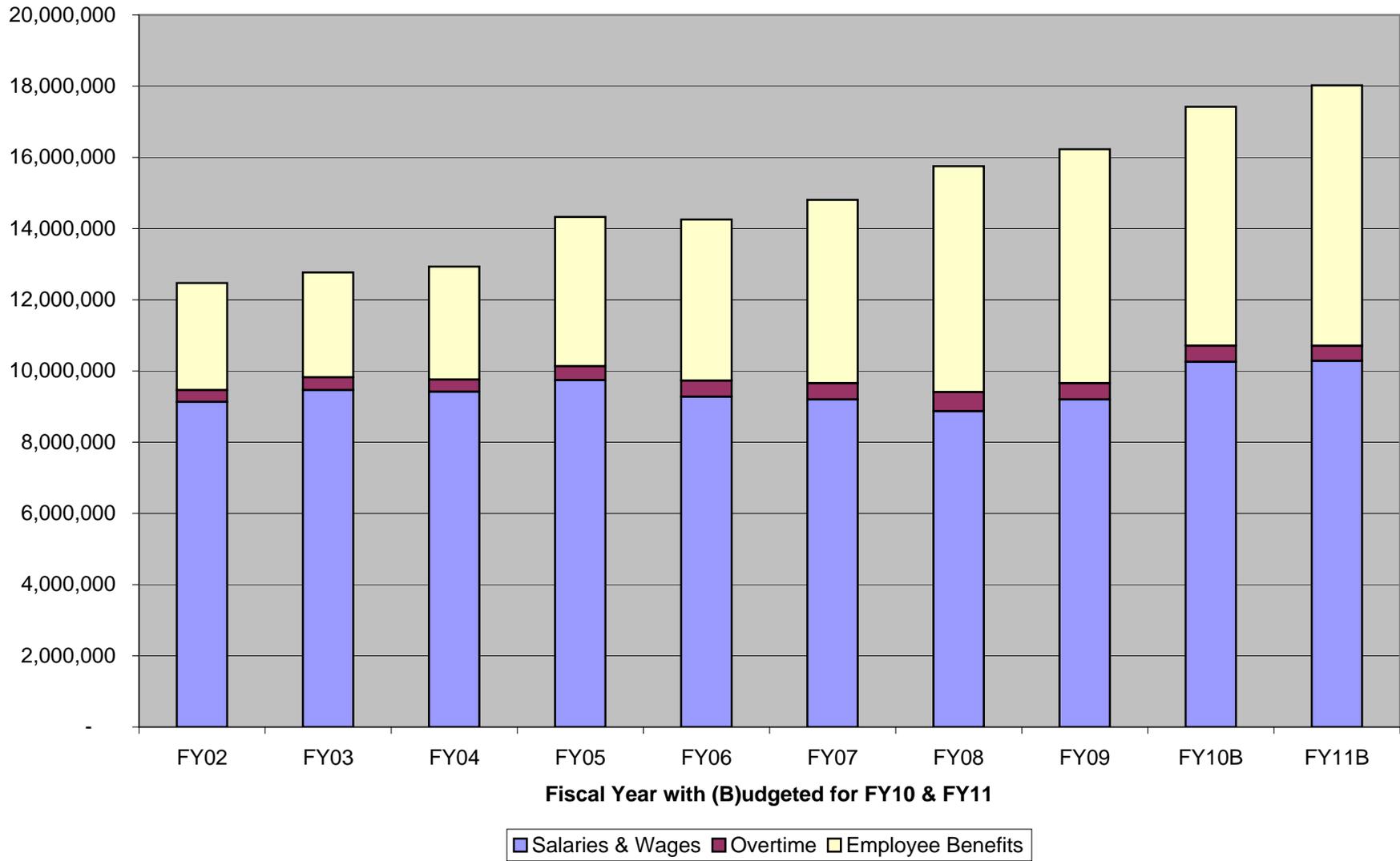
Where the Money Comes From Revenues FY11



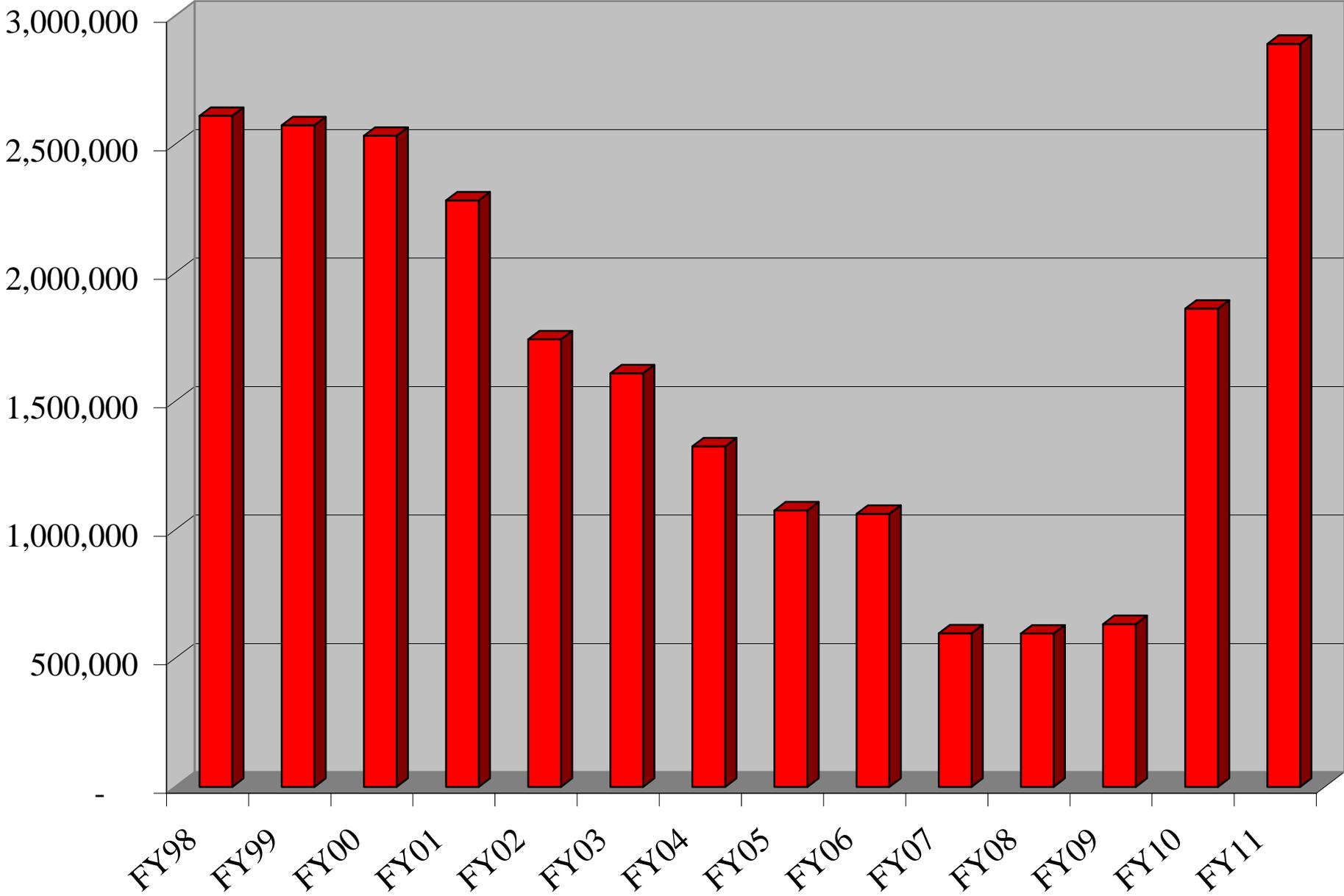
Where the Money Goes (All Funds) Expenditure & Transfers FY11



10 Years of Personnel Costs



Annual Debt Service



CITY OF UNALASKA
UNALASKA, ALASKA

RESOLUTION NO. 2009-57

A RESOLUTION OF THE UNALASKA CITY COUNCIL ESTABLISHING DATES FOR THE FISCAL YEAR 2011 REAL PROPERTY TAX AND BUSINESS PERSONAL PROPERTY TAX COLLECTION EFFORT.

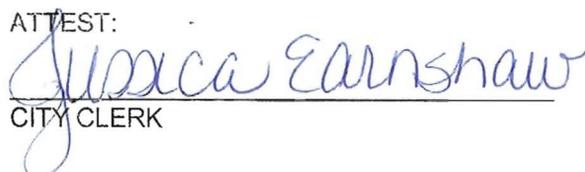
WHEREAS, UCO 6.36.020 states that taxes become due and are delinquent on dates set yearly by resolution.

NOW THEREFORE BE IT RESOLVED that the Unalaska City Council sets the following dates for the accomplishment of the FY11 real property tax and business personal property tax collection effort:

December 11, 2009	Mailing of Business Personal Property Declaration Forms.
March 2, 2010	Deadline for return of Business Personal Property Declaration Forms.
March 31, 2010	Mailing of Real Property and Business Personal Property Regular, Supplemental and Involuntary Assessment Forms.
May 6, 2010	Deadline for filing appeal to the Board of Equalization.
May 12, 2010	Board of Equalization meets commencing at 7:00 p.m.
June 30, 2010	Final mailing date for Real and Business Personal Property statements.
August 20, 2010	First payment due date for regular Real and Business Personal Property tax rolls. Final payment due date for Supplemental and Involuntary Business Personal Property tax rolls.
August 23, 2010	Unpaid taxes become delinquent and subject to penalty and interest.
October 21, 2010	Final payment due date for regular Real and Business Personal Property tax rolls.
October 22, 2010	Unpaid taxes become delinquent and subject to penalty and interest.

PASSED AND ADOPTED BY A DULY CONSTITUTED QUORUM OF THE UNALASKA CITY COUNCIL THIS 22 DAY OF December, 2009.


MAYOR

ATTEST:

CITY CLERK

CITY OF UNALASKA
UNALASKA, ALASKA

RESOLUTION NO. 2010-32

A RESOLUTION OF THE UNALASKA CITY COUNCIL CERTIFYING THE 2010 REAL AND PERSONAL PROPERTY TAX ROLLS.

WHEREAS, the City Council of the City of Unalaska, Alaska, has convened as the Board of Equalization on May 11, 2010, and has heard all appeals for the 2010 property tax assessments roll; and

WHEREAS, Unalaska Code of Ordinances Section 6.32.110 provides that "the Board of Equalization shall certify its actions to the assessor within seven days".

NOW THEREFORE BE IT RESOLVED THAT the City Council of the City of Unalaska, Alaska hereby accepts and certifies the property tax assessment roll for 2010 as follows:

REAL PROPERTY ASSESSED VALUE

TOTAL TAXABLE \$ 321,738,317

BUSINESS PERSONAL PROPERTY

REGULAR ROLL \$ 111,314,851
SUPPLEMENTAL ROLL \$ 10,754,173
INVOLUNTARY ROLL \$ 484,150

TOTAL PERSONAL PROPERTY ROLL \$ 122,553,174

PASSED AND APPROVED BY A DULY CONSTITUTED QUORUM OF THE UNALASKA CITY COUNCIL THIS 11th DAY OF May, 2010.


MAYOR

ATTEST:


CITY CLERK

CITY OF UNALASKA
UNALASKA, ALASKA

RESOLUTION NO. 2010-34

A RESOLUTION OF THE UNALASKA CITY COUNCIL ESTABLISHING THE RATE OF LEVY OF ASSESSED PROPERTY WITHIN THE CITY OF UNALASKA, ALASKA FOR FY11.

WHEREAS, Unalaska City Code Section 6.28.010 (b) states that the rate of levy on assessed property shall be established annually before June 15th; and

WHEREAS, Council has reviewed options and information regarding the mil rate for Unalaska.

NOW THEREFORE BE IT RESOLVED by the Unalaska City Council that the rate of levy on assessed property within the City of Unalaska, Alaska for the Fiscal Year 2011 shall be set at 10.5 mils.

PASSED AND ADOPTED BY A DULY CONSTITUTED QUORUM OF THE UNALASKA CITY COUNCIL THIS 11th DAY OF May, 2010.


MAYOR

ATTEST:


CITY CLERK

City of Unalaska
FY2011 General Fund Budget Summary
Adopted May 25, 2010

	FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
REVENUES						
Raw Seafood Tax	4,076,762	4,689,810	4,619,222	3,700,000	4,400,000	18.92%
AK Fisheries Business	4,281,211	3,909,016	3,877,701	4,546,060	4,175,000	(8.16%)
AK Fisheries Resource Landing	4,357,759	4,362,451	5,200,897	4,652,000	4,075,000	(12.40%)
Property Taxes	4,172,856	4,279,653	4,259,949	4,350,000	4,770,000	9.66%
Sales Tax	6,297,674	7,348,387	6,913,131	5,766,667	6,000,000	4.05%
Investment Earnings	4,165,524	5,266,548	5,614,363	2,600,000	3,000,000	15.38%
Other Revenues	3,439,621	3,044,811	8,397,406	6,515,125	3,462,552	(46.85%)
Appropriated Fund Balance	0	0	0	17,598,152	0	(100.00%)
Total Revenues	30,791,407	32,900,676	38,882,670	49,728,004	29,882,552	(39.91%)
EXPENDITURES						
Mayor & Council	383,756	421,496	587,206	881,309	450,575	(48.87%)
City Administration	1,340,554	1,334,777	1,377,698	1,810,707	1,954,763	7.96%
City Clerk	411,729	458,038	451,241	419,627	458,393	9.24%
Finance	1,122,822	1,130,793	1,293,558	1,290,742	1,256,012	(2.69%)
Planning	344,815	203,536	126,891	390,072	405,696	4.01%
Public Safety	3,909,420	3,806,767	4,227,891	4,390,121	4,557,191	3.81%
Public Works	4,509,776	4,743,217	5,015,862	5,792,144	5,448,142	(5.94%)
Parks, Culture & Recreation	1,956,471	2,052,736	2,101,374	2,395,759	2,456,105	2.52%
Other Expenses	4,580,458	4,731,258	5,054,832	5,467,464	5,790,555	5.91%
Total Operating Expenditures	18,559,801	18,882,619	20,236,553	22,837,944	22,777,432	(0.26%)
Transfers To Special Revenue	20,738	0	24,000	0	0	0.00%
Transfers To Capital Projects	491,104	3,752,760	6,758,777	5,147,971	774,362	(84.96%)
Transfers To Enterprise Funds	2,979,804	2,135,250	818,134	2,219,388	783,731	(64.69%)
Transfers To Enterprise Capital	1,810,300	8,984,302	6,674,550	19,676,269	0	(100.00%)
	5,301,946	14,872,312	14,275,461	27,043,628	1,558,093	(94.24%)
General Fund Net	6,929,659	(854,255)	4,370,655	(153,568)	5,547,027	

	Personnel Expenses	Operating Expenses	Capital Expenses	Other Expenses	Budget Approved	% of Fund
EXPENDITURES						
Mayor & Council	57,125	393,450	0	0	450,575	1.98%
City Administration	824,211	1,130,552	0	0	1,954,763	8.58%
City Clerk	326,093	112,300	20,000	0	458,393	2.01%
Finance	913,466	511,950	0	(169,404)	1,256,012	5.51%
Planning	319,346	86,350	0	0	405,696	1.78%
Public Safety	3,916,950	620,241	20,000	0	4,557,191	20.01%
Public Works	3,319,024	2,063,993	65,125	0	5,448,142	23.92%
Parks, Culture & Recreation	1,729,037	714,568	12,500	0	2,456,105	10.78%
Other Expenses	0	0	0	5,790,555	5,790,555	25.42%
Total Operating Expenditures	11,405,252	5,633,404	117,625	5,621,151	22,777,432	

City of Unalaska
FY2011 General Fund Budget Detail
Revenues
Adopted May 25, 2010

		FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Taxes							
01010040 - 41110	Real Property Tax	2,812,590	2,898,809	2,892,375	3,000,000	3,400,000	13.33%
01010040 - 41120	Personal Property Tax	1,360,267	1,380,844	1,367,574	1,350,000	1,370,000	1.48%
01010040 - 41310	City Sales Tax	6,297,674	7,348,387	6,913,131	5,766,667	6,000,000	4.05%
01010040 - 41410	Raw Seafood Tax	4,076,762	4,689,810	4,619,222	3,700,000	4,400,000	18.92%
01010040 - 41911	Real Property Tax P&I	9,387	9,360	7,726	10,000	10,000	0.00%
01010040 - 41912	Personal Property Tax P&I	5,556	4,990	9,102	5,000	5,000	0.00%
01010040 - 41930	Gen Sales and Use Tax P&I	40,011	13,762	62,517	20,000	20,000	0.00%
01010040 - 41941	Raw Seafood Tax Penalty / Int	6,078	903	14,587	3,000	3,000	0.00%
Total Taxes		14,608,325	16,346,865	15,886,235	13,854,667	15,208,000	9.77%
Intergovernmental							
01011041 - 42149	Misc Fed Operating Grant	1,289	0	0	8,531	0	(100.00%)
01011041 - 42151	DMV Commissions	48,100	48,650	56,194	45,000	50,000	11.11%
01013541 - 42152	Debt Reimbursements Grants	444,618	443,071	441,010	730,290	837,556	14.69%
01011041 - 42155	Corrections Contract	481,355	481,355	481,355	481,355	481,355	0.00%
01011041 - 42156	Byrne Drug Grant	17,606	9,287	16,480	0	0	0.00%
01011041 - 42157	Local Emergency Planning	13,350	13,350	15,135	15,135	0	(100.00%)
01011041 - 42158	Emergency Management	3,125	0	0	3,000	3,000	0.00%
01011041 - 42161	AK Homeland Sec. Grnt	83,029	55,000	0	52,708	0	(100.00%)
01012041 - 42170	AK Public Library Assistance	20,250	6,350	6,350	12,200	0	(100.00%)
01011041 - 42198	Other Grants-DPS	0	0	10,274	0	0	0.00%
01012041 - 42199	Misc State Operating Grant PCR	344,452	14,587	18,623	48,380	0	(100.00%)
01011041 - 42261	AK Homeland Sec. Grant Capt	14,500	20,000	0	0	0	0.00%
01012041 - 42299	Misc State Capital Grant PCR	763	142,573	0	0	0	0.00%
01010041 - 42350	State Shared Revenue	0	260,095	285,546	300,000	300,000	0.00%
01010041 - 42351	Fisheries Business Tax	4,281,211	3,909,016	3,877,701	4,546,060	4,175,000	(8.16%)
01010041 - 42352	Fisheries Resource Land Tax	4,357,759	4,362,451	5,200,897	4,652,000	4,075,000	(12.40%)
01010041 - 42353	Motor Vehicle License Tax	40,695	43,593	41,275	40,000	40,000	0.00%
01010041 - 42354	Alcoholic Beverage Tax	13,600	13,550	3,100	10,000	10,000	0.00%
01010041 - 42359	Other State Revenue	47,301	0	748,479	10,000	359,536	3495.36%
01010041 - 42390	State PILT	409,291	410,151	641,896	634,494	640,000	0.87%
01010041 - 42400	Enterprise PILT	462,297	462,297	462,297	462,297	198,605	(57.04%)
Total Intergovernmental		11,084,591	10,695,375	12,306,612	12,051,450	11,170,052	(7.31%)
Charges for Services							
01010142 - 43130	Zoning and Subdivision Fees	750	2,543	1,300	1,300	1,300	0.00%
01010142 - 43190	Other and Late Fees	24,545	7,344	53,121	15,000	15,000	0.00%
01011042 - 43210	Prisoner Fees	6,487	3,208	2,600	5,000	5,000	0.00%
01011042 - 43211	Impound Yard Storage Fees	400	1,210	475	1,000	1,000	0.00%
01011042 - 43212	Police Civil Service	1,215	1,550	250	1,000	1,000	0.00%
01011042 - 43213	Drug Forfeit Funds	0	3,339	0	0	0	0.00%
01011042 - 43250	Ambulance Service Fees	57,900	67,050	51,000	55,000	55,000	0.00%
01011042 - 43251	EMT Class Fees	1,260	0	0	1,000	1,000	0.00%
01011042 - 43260	Animal Control / Shelter Fees	1,476	729	755	1,000	1,000	0.00%
01012042 - 43710	Facility Passes	121,174	101,822	106,435	120,000	115,000	(4.17%)
01012042 - 43720	Program Fees	60,376	59,010	73,582	60,000	75,000	25.00%
01012042 - 43730	Concessions	0	0	0	1,000	3,000	200.00%
01012042 - 43740	Facility Rental Fees	8,178	6,962	5,847	6,000	5,000	(16.67%)
01012042 - 43750	Equipment Rental Fees	1,081	837	651	1,000	500	(50.00%)
01012042 - 43760	Other PCR Fees	6,127	8,273	5,677	3,000	1,500	(50.00%)
01012042 - 43770	Library Fees	8,486	11,403	9,974	8,000	8,500	6.25%
01012042 - 43771	Passport Fees (libry)	5,043	5,370	5,275	4,000	3,500	(12.50%)
01012042 - 43772	Library Postage Fee	0	0	35	0	0	0.00%
Total Charges for Services		304,496	280,650	316,977	283,300	292,300	3.18%

City of Unalaska
FY2011 General Fund Budget Detail
Revenues
Adopted May 25, 2010

	FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Investment Income						
01010043 - 47110 Interest Revenue	3,339,008	4,274,121	4,522,725	2,600,000	3,000,000	15.38%
01010043 - 47115 Interest Income-bonds	0	0	3,942	0	0	0.00%
01010043 - 47120 Incr (Decr) FMV Investments	826,516	992,428	1,091,638	0	0	0.00%
Total Investment Income	4,165,524	5,266,548	5,618,305	2,600,000	3,000,000	15.38%
Other						
01010047 - 45110 Business Licenses and Permits	10,600	10,475	10,800	10,200	10,800	5.88%
01010047 - 45210 Building Permits	3,850	8,075	3,500	3,500	3,500	0.00%
01010047 - 45220 Taxi Permits	3,475	2,610	2,505	2,600	2,500	(3.85%)
01010047 - 45230 Animal Licenses	2,085	1,340	1,595	1,300	2,600	100.00%
01010047 - 46110 Court	60	0	0	0	1,500	0.00%
01010047 - 46210 Forfeits	1,815	1,165	1,166	1,300	1,300	0.00%
01010047 - 47210 Tideland Rent	51,081	51,124	50,124	50,000	50,000	0.00%
01010047 - 47220 Land Rent	9,562	10,154	9,751	10,000	10,000	0.00%
Total Other	82,528	84,942	79,441	78,900	82,200	4.18%
Other Financing Sources						
01019848 - 49120 Transfers From Gov Capt Projec	318,783	0	27,575	731,615	15,000	(97.95%)
01019848 - 49140 Transfers From Entrp Capt Proj	0	0	0	2,519,920	15,000	(99.40%)
01010048 - 49210 Sale of Fixed Assets	227,159	226,296	111,607	10,000	100,000	900.00%
Total Other Financing Sources	545,943	226,296	139,182	3,261,535	130,000	(96.01%)
Non-Recurring Revenues						
0100 - 49190 Other Fin Source-GO Bond Procd	0	0	4,470,000	0	0	0.00%
0100 - 49193 Other Fin Source-Prem on bonds	0	0	65,918	0	0	0.00%
01010049 - 49900 Appropriated Fund Balance	0	0	0	17,598,152	0	(100.00%)
Total Non-recurring Revenues	0	0	4,535,918	17,598,152	0	(100.00%)
Total General Fund Revenues	30,791,407	32,900,676	38,882,670	49,728,004	29,882,552	(39.91%)

General Fund: **Mayor and City Council** (0100-001)

Functions and Responsibilities

- *Responsible for establishing policies that govern the functions and operations of the City. This is accomplished primarily through the adoption of ordinances and resolutions.*
- *Establish the level of service for the City, and appropriate funds necessary to provide services and/or projects for the community.*
- *Provide the highest quality service with the resources available by promoting innovation and flexibility to meet the changing needs of our community*
- *Hold public meetings/hearings to provide opportunities for citizen input on conducting their City's business.*
- *Represent the City in many areas at the local, State and Federal level.*

Departmental Goals

- *Successfully lobby on the State and Federal level for issues that are important to the community of Unalaska, by being as prepared and informed as possible*
- *Protect the financial interests of the City*
- *Maintain and protect infrastructure needed to provide dependable and efficient service*
- *Set clear and definable goals for future projects or upgrades*
- *Identify clear measurements of need for projects or services*

OBJECTIVES FOR FY 2011

Objective	Supports Departmental Goal
Develop a financial sustainability plan for the City of Unalaska	Protect the financial interests of the City
Develop a long term strategic plan for the City of Unalaska	Set clear and definable goals for future projects or upgrades
Adopt a comprehensive 5 year Capital and Major Maintenance Program	Set clear and definable goals for future projects or upgrades
Lobby for funding for capital projects	Lobbying for issues that are important to the community
Adopt FY11 capital and operating budgets	Protect the financial interests of the City Set clear and definable goals for future projects or upgrades

City of Unalaska
FY2011 General Fund Budget Detail
Expenditures
Adopted May 25, 2010

		FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Mayor & Council							
Council							
01020151 - 51100	Salaries and Wages	35,650	34,400	42,150	44,600	44,400	(0.40%)
01020151 - 52200	FICA & Medicare Emplr Match	2,728	2,632	3,225	3,412	3,397	(0.40%)
01020151 - 52300	PERS Employer Contribution	8,089	4,766	8,739	9,812	8,959	(8.70%)
01020151 - 52500	Workers Compensation	291	296	327	348	369	6.00%
Total Personnel Expenses		46,758	42,094	54,441	58,172	57,125	(1.80%)
01020152 - 53230	Legal Services	4,555	1,411	0	0	0	0.00%
01020152 - 53260	Training Services	6,628	2,270	13,797	12,000	12,000	0.00%
01020152 - 53300	Other Professional Svcs	156,425	156,132	156,224	299,000	159,000	(46.80%)
01020152 - 55310	Telephone / Fax/ TV	0	10	437	0	840	0.00%
01020152 - 55901	Advertising	0	616	0	0	0	0.00%
01020152 - 55902	Printing and Binding	0	0	228	0	0	0.00%
01020152 - 55903	Travel and Related Costs	41,273	47,663	58,549	51,000	55,000	7.80%
01020152 - 55906	Membership Dues	8,221	7,403	4,500	8,650	7,000	(19.10%)
01020152 - 55999	Other	5,918	27,456	1,141	1,500	1,500	0.00%
01020152 - 56100	General Supplies	31,258	28,353	32,546	31,687	30,000	(5.30%)
01020152 - 56120	Office Supplies	429	632	312	500	500	0.00%
01020152 - 56310	Food/Bev/Related for Programs	404	0	114	0	0	0.00%
01020152 - 56320	Business Meals	16,227	15,710	19,250	15,500	15,810	2.00%
01020152 - 56330	Food/Bev/Related Emp Apprctn	2,057	2,604	2,127	1,500	2,500	66.70%
01020152 - 56400	Books and Periodicals	0	0	0	300	300	0.00%
01020152 - 58498	Council Sponsorships Contngncy	0	6,950	12,365	20,000	20,000	0.00%
01020152 - 58499	Council Sponsorships - Planned	63,602	82,192	66,000	93,500	89,000	(4.80%)
Total Operating Expenses		336,998	379,402	367,589	535,137	393,450	(26.48%)
01020154 - 58497	Utility Rebate Program	0	0	165,176	288,000	0	(100.00%)
Total Other Expenses		0	0	165,176	288,000	0	(100.00%)
Total Council		383,756	421,496	587,206	881,309	450,575	(48.87%)

General Fund: ***City Manager's Office*** (0100-002)
 Responsible Manager/Title: Chris Hladick, City Manager

Functions and Responsibilities

- *Oversees the day-to-day operations of the City*
- *Implements the policy direction by the City Council*
- *Serves as an information resource to the City Council, citizens, and staff*
- *Manages City sponsored events and special projects*
- *Maintains relations between the City and legislators, federal and state agencies, and other governments and organizations*

Departmental Goals

- *To ensure that City services are being provided efficiently, economically, and effectively*
- *To aggressively pursue grant funding for capital projects and operations*
- *To promote a healthy local economy by closely monitoring regional fisheries related issues and advocating for the local fishing industry*
- *To foster open, constructive communication between the City and it's stakeholders*
- *To promote economic development supporting Ports Operations*
- *To ensure that all State and Federal Regulations are met by facilities and operations*
- *To serve as resource for City Council Directives*
- *To ensure air transportation is supporting community needs*

OBJECTIVES FOR FY 2011

Objective	Supports Departmental Goal
Develop Makushin Geothermal Project	To ensure that City services are being provided efficiently, economically, and effectively
Obtain grant funding for Power House Project	To aggressively pursue grant funding for capital projects and operations
Plan Capital Project Training for Directors	To ensure that City services are being provided efficiently, economically, and effectively
Lobby Legislature for long term fix for PERS and support Revenue Sharing	To serve as resource for City Council Directives
Develop Unalaska paving plan	To ensure that City services are being provided efficiently, economically, and effectively
Explore Housing availability Solutions	To serve as resource for City Council Directives
Guide Waste Water Treatment Improvements Process	To ensure that all State and Federal Regulations are met by facilities
Develop City sustainability plan	To ensure that City services are being provided efficiently, economically, and effectively
Participate in FAA EIS for Runway Improvements	To ensure air transportation is supporting community needs.
Implement Public Relations Program	To foster open, constructive communication between the City and its stakeholders.

City of Unalaska
FY2011 General Fund Budget Detail
Expenditures
Adopted May 25, 2010

		FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
City Administration							
City Manager's Office							
01020251 - 51100	Salaries and Wages	236,573	248,776	243,798	246,570	249,639	1.20%
01020251 - 51300	Overtime	4,348	3,705	1,318	4,500	4,500	0.00%
01020251 - 52100	Health Insurance Benefit	37,348	49,878	46,528	59,851	59,851	0.00%
01020251 - 52200	FICA & Medicare Emplr Match	16,748	17,614	17,295	19,207	17,609	(8.30%)
01020251 - 52300	PERS Employer Contribution	56,749	49,401	81,834	52,028	67,886	30.50%
01020251 - 52400	Unemployment Insurance	600	620	577	682	720	5.60%
01020251 - 52500	Workers Compensation	1,838	1,994	1,795	1,850	1,992	7.70%
Total Personnel Expenses		354,205	371,988	393,144	384,688	402,197	4.55%
01020252 - 53230	Legal Services	0	105	20	0	0	0.00%
01020252 - 53260	Training Services	594	1,370	580	1,650	1,650	0.00%
01020252 - 53300	Other Professional Svcs	50	0	0	0	0	0.00%
01020252 - 53490	Other Technical Services	804	0	0	0	0	0.00%
01020252 - 54230	Custodial Services/Supplies	39,231	38,696	39,236	39,900	40,500	1.50%
01020252 - 54300	Repair/Maintenance Services	1,343	0	2,894	2,000	2,000	0.00%
01020252 - 55310	Telephone/Fax/TV	3,717	4,592	3,747	2,943	4,040	37.30%
01020252 - 55320	Network / Internet	0	0	30	0	0	0.00%
01020252 - 55901	Advertising	2,085	2,390	2,400	2,450	2,450	0.00%
01020252 - 55902	Printing and Binding	3,774	6,691	1,730	4,500	4,000	(11.10%)
01020252 - 55903	Travel and Related Costs	44,181	51,194	49,343	55,063	55,063	0.00%
01020252 - 55905	Postal Services	938	547	605	1,000	1,000	0.00%
01020252 - 55906	Membership Dues	2,836	3,125	2,458	2,250	2,625	16.70%
01020252 - 56100	General Supplies	4,643	5,908	4,364	7,750	7,750	0.00%
01020252 - 56120	Office Supplies	1,591	2,574	2,354	7,700	3,200	(58.40%)
01020252 - 56260	Gasoline for Vehicles	442	1,082	1,054	1,000	1,000	0.00%
01020252 - 56320	Business Meals	359	4,160	1,453	4,175	3,702	(11.30%)
01020252 - 56330	Food/Bev/Related Emp Apprctn	3,924	2,842	4,584	4,000	5,700	42.50%
01020252 - 56400	Books and Periodicals	0	323	345	1,549	1,549	0.00%
Total Operating Expenses		110,513	125,598	117,194	137,930	136,229	(1.23%)
Total City Manager's Office		464,717	497,586	510,338	522,618	538,426	3.02%

General Fund: **Administration** (0100-003)
 Responsible Manager/Title: John Fulton, Assistant City Manager

Functions and Responsibilities

- *Directs the implementation of policies and programs established by the City Council*
- *Provides overall direction, coordination, and management for all City departments*
- *Provides support for daily operations to all City departments*
- *Provides centralized human resources and risk management and associated policies and programs*
- *Conducts research and participates in labor negotiations*
- *Manages and administers City Council's Community Support grant program*
- *Participates in capital projects conducts research and other tasks as necessary*

Departmental Goals

- *To ensure Council policies and programs achieve their objectives and desired outcomes*
- *To ensure quality employee performance and reduce performance-related liability through staff development and training programs*
- *To ensure City's hiring and employment process meets Code requirements, Equal Opportunity Employment policy, and Affirmative Action Plan*
- *To ensure pay and benefit plans are equitable and competitive through research and analysis*
- *To provide quality customer service to all departments and employees*
- *To recruit and retain highly qualified employees*
- *To maintain a cost effective health insurance program*

OBJECTIVES FOR FY 2011

Objective	Supports Departmental Goal
Continue with current recruiting process for hard-to-fill positions	Recruit and retain highly qualified employees
Complete collective bargaining agreements for IUOE 302	Achieve Council's policy and program goals
Improve Title III, City's personnel policy, through policies or Code revision	Achieve Council's policy and program goals
Provide management team training	Ensure quality employee performance and foster staff development
Provide supervisory and employee training programs on-site	Ensure quality employee performance and foster staff development
Assist in preparation of annual City budget	Achieve Council's policy and program goals
Develop employee recognition program	Foster staff development
Develop wellness program for city employees	Maintain and or reduce health insurance costs to City of Unalaska

City of Unalaska
FY2011 General Fund Budget Detail
Expenditures
Adopted May 25, 2010

City Administration	FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Administration						
01020351 - 51100 Salaries and Wages	225,353	181,096	197,066	249,363	252,072	1.10%
01020351 - 51300 Overtime	60	329	569	500	341	(31.80%)
01020351 - 52100 Health Insurance Benefit	46,106	41,193	48,851	78,635	78,635	0.00%
01020351 - 52200 FICA & Medicare Emplr Match	17,103	12,056	15,126	19,115	19,311	1.00%
01020351 - 52300 PERS Employer Contribution	52,986	29,112	65,876	52,845	68,385	29.40%
01020351 - 52400 Unemployment Insurance	1,025	534	1,489	1,196	1,262	5.50%
01020351 - 52500 Workers Compensation	1,730	1,222	1,411	1,850	2,008	8.50%
Total Personnel Expenses	344,362	265,543	330,388	403,504	422,014	4.59%
01020352 - 53230 Legal Services	35,810	64,608	65,560	75,000	378,750	405.00%
01020352 - 53260 Training Services	5,932	2,865	2,399	20,506	20,506	0.00%
01020352 - 53300 Other Professional Svs	13,896	34,014	47,968	336,062	132,050	(60.70%)
01020352 - 54110 Water / Sewerage	908	789	726	1,075	1,075	0.00%
01020352 - 54210 Solid Waste	2,188	2,484	2,737	3,652	3,671	0.50%
01020352 - 55200 General Insurance	323,329	313,667	257,697	262,066	277,066	5.70%
01020352 - 55310 Telephone/Fax/TV	26,777	23,501	23,908	43,324	43,324	0.00%
01020352 - 55320 Network / Internet	539	1,079	1,079	1,080	1,080	0.00%
01020352 - 55901 Advertising	21,085	12,998	11,717	14,250	14,250	0.00%
01020352 - 55902 Printing and Binding	0	0	2,109	1,525	1,525	0.00%
01020352 - 55903 Travel and Related Costs	3,463	6,652	17,696	19,250	19,250	0.00%
01020352 - 55905 Postal Services	270	393	418	1,200	1,200	0.00%
01020352 - 55906 Membership Dues	1,409	305	718	1,448	1,463	1.00%
01020352 - 55908 Employee Moving Costs	0	0	6,857	5,000	5,000	0.00%
01020352 - 55999 Other	30	0	130	400	400	0.00%
01020352 - 56100 General Supplies	123	397	247	0	0	0.00%
01020352 - 56120 Office Supplies	4,522	4,518	7,355	7,589	7,589	0.00%
01020352 - 56160 Uniforms	0	0	0	0	100	0.00%
01020352 - 56220 Electricity	59,972	65,069	52,918	55,000	50,000	(9.10%)
01020352 - 56240 Heating Oil	22,864	33,220	26,000	30,400	30,400	0.00%
01020352 - 56260 Gasoline for Vehicles	1,084	781	1,041	1,200	1,200	0.00%
01020352 - 56320 Business Meals	1,573	515	1,321	1,000	615	(38.50%)
01020352 - 56330 Food/Bev/Related Emp Apprctn	2,442	1,215	2,021	1,205	1,455	20.70%
01020352 - 56400 Books and Periodicals	3,259	2,579	4,352	2,353	2,354	0.00%
Total Operating Expenses	531,475	571,648	536,971	884,585	994,323	12.41%
Total Administration	875,837	837,191	867,360	1,288,089	1,416,337	9.96%

General Fund: **City Clerks Office** (0100-005)
 Responsible Manager/Title: Jessica Earnshaw, City Clerk

Functions and Responsibilities

- *Administers elections*
- *Prepares agendas and information packets for City Council meetings and records the minutes of the meetings*
- *Manages the assessment and collection of taxes, the issuance of business licenses, and the collection of water and sewer assessments*
- *Provides support services to other City departments, including records management and storage, mail, and phone services*
- *Prepares and posts public notices and handles requests for public information*
- *Maintains official records*

Departmental Goals

- *To provide friendly, knowledgeable service to citizens, elected officials and City staff*
- *To serve the City Council and the public by ensuring that Council meetings are well organized, that information needed for the meetings is available in a timely manner, and that the minutes are accurate and complete*
- *To assist City departments with records management*
- *To assist City departments with coordination of information for Council meetings*
- *To ensure fair and equal tax collection for the City of Unalaska*
- *To conduct local elections in full compliance with all applicable regulations*

OBJECTIVES FOR FY 2011

Objective	Supports Departmental Goal
Continue with sales and property tax legal proceedings	Provide fair tax collection
Continue the development of a retention policy for electronic records, and electronic storage of permanent records	Assist departments with records management
Develop a method of online business license applications and renewals	Provide knowledgeable service to citizens
Continue creating a database of minutes, resolutions, and ordinances to put on the web site	Provide service to citizens
Improve Clerks portion of web site to provide access to information and forms	Provide service to citizens
Train new staff in the Clerk's Office	To provide friendly, knowledgeable service

City of Unalaska
FY2011 General Fund Budget Detail
Expenditures
Adopted May 25, 2010

		FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
City Clerk							
Clerks							
01020551 - 51100	Salaries and Wages	219,355	219,158	237,576	185,287	188,911	2.00%
01020551 - 51300	Overtime	1,079	1,970	4,200	2,000	2,000	0.00%
01020551 - 52100	Health Insurance Benefit	41,964	56,043	48,145	67,248	67,248	0.00%
01020551 - 52200	FICA & Medicare Emplr Match	16,695	16,864	18,028	15,092	14,605	(3.20%)
01020551 - 52300	PERS Employer Contribution	52,578	46,017	71,168	40,499	50,768	25.40%
01020551 - 52400	Unemployment Insurance	895	937	937	1,023	1,080	5.60%
01020551 - 52500	Workers Compensation	1,708	1,852	1,590	1,450	1,481	2.10%
Total Personnel Expenses		334,274	342,840	381,644	312,599	326,093	4.32%
01020552 - 53100	Official / Administrative	764	1,583	832	900	900	0.00%
01020552 - 53210	Audit and Accounting	0	242	0	0	0	0.00%
01020552 - 53230	Legal Services	4,639	27,841	7,374	8,000	7,000	(12.50%)
01020552 - 53250	Assessment Services	32,456	43,424	29,984	39,000	38,100	(2.30%)
01020552 - 53260	Training Services	435	970	798	1,000	1,700	70.00%
01020552 - 53300	Other Professional Svs	15,330	16,061	2,901	17,000	17,000	0.00%
01020552 - 53490	Other Technical Services	0	494	0	0	0	0.00%
01020552 - 54300	Repair/Maintenance Services	5,634	2,522	4,585	4,000	2,500	(37.50%)
01020552 - 54420	Equipment Rental	4,356	3,027	2,700	3,400	3,400	0.00%
01020552 - 55901	Advertising	2,223	2,510	3,577	2,000	3,000	50.00%
01020552 - 55902	Printing and Binding	977	1,994	1,059	1,000	1,100	10.00%
01020552 - 55903	Travel and Related Costs	1,704	4,673	4,196	4,300	26,000	504.70%
01020552 - 55905	Postal Services	2,592	2,368	2,144	3,000	2,500	(16.70%)
01020552 - 55906	Membership Dues	382	475	475	500	500	0.00%
01020552 - 55999	Other	280	160	285	500	500	0.00%
01020552 - 56100	General Supplies	233	0	203	0	0	0.00%
01020552 - 56120	Office Supplies	5,279	6,855	7,680	20,828	7,300	(65.00%)
01020552 - 56320	Business Meals	0	0	400	900	300	(66.70%)
01020552 - 56330	Food/Bev/Related Emp Apprctn	172	0	406	700	500	(28.60%)
Total Operating Expenses		77,456	115,198	69,597	107,028	112,300	4.93%
01020553 - 57400	Machinery and Equipment	0	0	0	0	20,000	0.00%
Total Capital Outlay		0	0	0	0	20,000	0.00%
Total Clerks		411,729	458,038	451,241	419,627	458,393	9.24%

Functions and Responsibilities

- *Prepares the City's Comprehensive Annual Financial Report, Annual Budget, and interim financial reports.*
- *Procures goods and services and processes payments to City vendors and employees.*
- *Performs billing, collection and customer service for public utilities, ports, and other City departments.*
- *Directs the City's cash, investment, and debt management activities.*

Departmental Goals

- *To provide accurate and timely financial information to the City's staff, elected officials, citizens and other stakeholders.*
- *To safeguard the City's assets and provide for high returns on investments while minimizing risk and maintaining liquidity.*
- *To efficiently and accurately process accounts payable, payroll, billing and collections.*
- *To provide support, information and assistance to other City departments.*
- *To maintain a high level of professional standards by complying with all applicable laws, regulations and recommended practices and by participating in continuing professional education.*

OBJECTIVES FOR FY 2011

Objective	Supports Departmental Goal
Improve the operating and capital budget document to comply with GFOA recommended practices	Maintain high professional standards
Assist Public Works/Utilities in the development and use of the Work Orders/ Fleet Maintenance software module	Support other departments
Begin process of upgrading our billing system to the Munis UBCIS product.	Support other departments
Assist in the development of the GIS system for the City	Support other departments
Identify City-wide financial policies that need to be developed, expanded or clarified and begin to prepare drafts for review	Safeguard City assets Support other departments Maintain high professional standards
Continue development of financial sustainability plan	Safeguard City assets

City of Unalaska
FY2011 General Fund Budget Detail
Expenditures
Adopted May 25, 2010

		FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Finance							
Finance							
01020651 - 51100	Salaries and Wages	328,542	375,883	369,291	380,455	413,603	8.70%
01020651 - 51200	Temporary Employees	3,283	3,669	7,740	3,421	10,748	214.20%
01020651 - 51300	Overtime	208	347	1,253	3,500	1,422	(59.40%)
01020651 - 52100	Health Insurance Benefit	73,183	110,970	101,571	135,146	146,307	8.30%
01020651 - 52200	FICA & Medicare Emplr Match	25,401	29,005	28,976	29,634	32,576	9.90%
01020651 - 52300	PERS Employer Contribution	69,794	75,800	126,540	82,160	113,237	37.80%
01020651 - 52400	Unemployment Insurance	1,808	1,985	2,052	2,090	2,438	16.70%
01020651 - 52500	Workers Compensation	2,412	3,119	2,822	3,075	3,409	10.90%
Total Personnel Expenses		504,630	600,777	640,246	639,481	723,740	13.18%
01020652 - 53210	Audit and Accounting	45,164	58,337	54,374	55,200	56,000	1.40%
01020652 - 53220	Investment Management Svcs	120,427	126,937	139,875	118,200	116,220	(1.70%)
01020652 - 53230	Legal Services	151	221	45	1,000	1,000	0.00%
01020652 - 53260	Training Services	1,590	2,045	5,763	5,800	5,800	0.00%
01020652 - 53264	Education Reimbursement	0	0	0	9,500	12,270	29.20%
01020652 - 53300	Other Professional Svcs	50,925	14,729	1,600	3,800	7,500	97.40%
01020652 - 54300	Repair/Maintenance Services	3,745	6,618	1,337	4,500	4,500	0.00%
01020652 - 54410	Buildings/Land Rental	8,050	1,400	0	50	0	(100.00%)
01020652 - 55310	Telephone/Fax/TV	0	59	586	1,500	2,400	60.00%
01020652 - 55901	Advertising	1,071	0	1,150	600	900	50.00%
01020652 - 55902	Printing and Binding	81	0	0	300	300	0.00%
01020652 - 55903	Travel and Related Costs	15,308	10,057	16,031	13,000	15,000	15.40%
01020652 - 55904	Banking / Credit Card Fees	10,403	10,606	8,833	10,000	9,000	(10.00%)
01020652 - 55905	Postal Services	2,121	2,485	2,666	3,000	3,000	0.00%
01020652 - 55906	Membership Dues	825	875	1,245	1,500	1,500	0.00%
01020652 - 55908	Employee Moving Costs	3,189	0	0	0	0	0.00%
01020652 - 55999	Other	456	263	0	100	100	0.00%
01020652 - 56100	General Supplies	30	293	67	0	0	0.00%
01020652 - 56120	Office Supplies	12,986	15,035	16,880	19,461	20,000	2.80%
01020652 - 56220	Electricity	370	0	(942)	0	0	0.00%
01020652 - 56260	Gasoline for Vehicles	342	1,105	925	990	1,010	2.00%
01020652 - 56320	Business Meals	0	128	224	0	0	0.00%
01020652 - 56330	Food/Bev/Related Emp Apprctn	1,522	1,706	2,513	1,910	2,000	4.70%
01020652 - 56400	Books and Periodicals	484	79	588	750	750	0.00%
Total Operating Expenses		279,239	252,978	253,758	251,161	259,250	3.22%
01020654 - 58920	Allocations OUT-Credit	(134,449)	(147,747)	(147,747)	(147,747)	(169,404)	14.70%
Total Other Expenses		(134,449)	(147,747)	(147,747)	(147,747)	(169,404)	14.66%
Total Finance		649,420	706,008	746,257	742,895	813,586	9.52%

General Fund: ***Information Systems*** (0100-007)
 Responsible Manager/Title: Tonya Miller, Finance Director

Functions and Responsibilities

- *Installs, monitors and maintains the City's information system hardware, including servers, PCs, printers, and backup devices.*
- *Manages the selection and installation of software and provides user support to all City departments.*
- *Maintains the City's web site user- security settings.*
- *Develops and implements security procedures and a disaster recovery plan.*

Departmental Goals

- *To provide quality, cost effective services through the innovative use of technology.*
- *To ensure reliable infrastructure thereby minimizing down-time for City network users.*
- *To maintain a high level of professionalism, knowledge and skills through continuing training and investigation of new technology.*
- *To facilitate the usage of City hardware and software.*

OBJECTIVES FOR FY 2011

Objective	Supports Departmental Goal
Investigate options in migrating all City buildings to VOIP (voice over internet protocol) from antiquated PBX phone systems. Starting with a test project and then develop a plan for all City buildings.	Facilitate usage of hardware/software. To provide quality, cost effective services through the innovative use of technology. Reliable Infrastructure/Minimize down-time.
Continuing to further implement the Munis product line relative to City needs.	Facilitate usage of hardware/software.
Continue Developing Virtual Servers, monitoring network SAN devices, and testing and evaluating Virtual desktops.	To provide quality, cost effective services through the innovative use of technology. Reliable Infrastructure/Minimize down-time.
Continue installing Wireless Backbone equipment to increase bandwidth between City buildings and assist with connecting Utility Enterprise monitoring locations (SCADA)	To provide quality, cost effective services through the innovative use of technology. Reliable Infrastructure/Minimize down-time.

City of Unalaska
FY2011 General Fund Budget Detail
Expenditures
Adopted May 25, 2010

Finance		FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Information Systems							
01020751 - 51100	Salaries and Wages	181,199	96,975	132,620	134,272	111,081	(17.30%)
01020751 - 51300	Overtime	1,300	2,452	1,267	4,000	3,850	(3.80%)
01020751 - 52100	Health Insurance Benefit	26,393	25,017	34,635	44,832	34,522	(23.00%)
01020751 - 52200	FICA & Medicare Emplr Match	13,902	7,606	10,243	10,578	8,794	(16.90%)
01020751 - 52300	PERS Employer Contribution	37,369	19,372	45,470	29,100	30,053	3.30%
01020751 - 52400	Unemployment Insurance	602	458	759	682	554	(18.80%)
01020751 - 52500	Workers Compensation	1,244	760	988	1,050	872	(17.00%)
Total Personnel Expenses		262,008	152,639	225,982	224,514	189,726	(15.49%)
01020752 - 53260	Training Services	1,075	2,170	7,590	2,000	4,000	100.00%
01020752 - 53264	Education Reimbursement	0	0	0	8,500	11,000	29.40%
01020752 - 53300	Other Professional Svs	0	8,660	23,453	20,200	5,000	(75.20%)
01020752 - 53410	Software / Hardware Support	69,645	92,237	82,325	89,450	92,422	3.30%
01020752 - 55310	Telephone/Fax/TV	2,003	644	1,153	1,000	1,000	0.00%
01020752 - 55320	Network / Internet	24,024	23,941	30,443	31,476	31,450	(0.10%)
01020752 - 55903	Travel and Related Costs	2,734	7,998	10,444	3,750	7,500	100.00%
01020752 - 55908	Employee Moving Costs	0	4,582	0	0	0	0.00%
01020752 - 56100	General Supplies	500	1,663	1,149	1,100	500	(54.50%)
01020752 - 56120	Office Supplies	0	0	178	0	0	0.00%
01020752 - 56150	Computer Hardware / Software	111,076	129,956	164,009	165,057	99,028	(40.00%)
01020752 - 56320	Business Meals	337	294	163	200	200	0.00%
01020752 - 56330	Food/Bev/Related Emp Apprctn	0	0	106	100	100	0.00%
01020752 - 56400	Books and Periodicals	0	0	306	500	500	0.00%
Total Operating Expenses		211,394	272,145	321,319	323,333	252,700	(21.85%)
Total Information Systems		473,402	424,785	547,301	547,847	442,426	(19.24%)

General Fund: ***Planning Department*** (0100-008)
 Responsible Manager/Title: John Fulton, Acting Planning Director

Functions and Responsibilities

- *Coordinates community planning and development, land use, and capital improvements within the City.*
- *Provides information, guidance and direction on land use issues and regulations to city staff, elected officials and the public.*
- *Guides the development and implementation of the Capital and Major Maintenance Plan program.*
- *Facilitates the development and implementation of programmed capital projects.*
- *Serves as staff for the Planning Commission.*

Departmental Goals

- *To maintain a high level of energy and commitment to serve the public*
- *To provide comprehensive planning for the City of Unalaska.*
- *To help community members achieve their development goals while administering Unalaska Code of Ordinances.*
- *To assist in the guidance of community growth and development as outlined in the City's Comprehensive Plan.*
- *To stream-line and improve the five-year Capital and Major Maintenance Plan and process.*
- *To assist city project teams in planning and administering capital projects.*

OBJECTIVES FOR FY 2011

Objective	Supports Departmental Goal
Continue to refine the CMMP.	To stream-line and improve the five-year Capital and Major Maintenance Plan and process.
To create a Policy and Procedure manual for the Planning Department.	To help maintain a high level of energy and commitment to the community.
Develop a protocol for naming public places.	Guide community growth and development; Help community members achieve their development goals.
To assist with Comprehensive Plan Update incorporating Community Vision 2010 – 2020 document.	To provide comprehensive planning for the City of Unalaska.
Continue with the improvement of the building permit and enforcement system, and necessary revisions to Title 17.	Help community members achieve their development goals; Maintain a high level of energy and commitment to public service.
Continue building the Geographical Information System.	To provide comprehensive planning for the City of Unalaska; Guide community growth and development
Title 8 revisions	To help community members achieve their development goals while administering Unalaska Code of Ordinances.
Update and revise the Tidelands Policy and relevant Code	Guide community growth and development

City of Unalaska
FY2011 General Fund Budget Detail
Expenditures
Adopted May 25, 2010

		FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Planning							
Planning							
01020851 - 51100	Salaries and Wages	202,653	80,497	36,898	138,790	183,935	32.50%
01020851 - 51200	Temporary Employees	709	2,444	0	0	0	0.00%
01020851 - 51300	Overtime	0	35	0	0	500	0.00%
01020851 - 52100	Health Insurance Benefit	38,798	26,276	16,930	67,248	67,248	0.00%
01020851 - 52200	FICA & Medicare Emplr Match	15,222	6,032	2,823	13,333	14,109	5.80%
01020851 - 52300	PERS Employer Contribution	42,800	15,547	12,886	38,344	50,997	33.00%
01020851 - 52400	Unemployment Insurance	980	305	340	1,023	1,065	4.10%
01020851 - 52500	Workers Compensation	1,414	653	273	1,325	1,492	12.60%
Total Personnel Expenses		302,577	131,789	70,149	260,063	319,346	22.80%
01020852 - 53230	Legal Services	3,756	647	2,212	10,000	5,000	(50.00%)
01020852 - 53240	Engineering/Architectural Svcs	2,298	1,924	0	4,000	4,000	0.00%
01020852 - 53260	Training Services	0	1,048	325	7,500	7,500	0.00%
01020852 - 53264	Education Reimbursement	0	0	0	0	2,500	0.00%
01020852 - 53300	Other Professional Svcs	27,110	50,849	1,537	19,500	19,500	0.00%
01020852 - 53430	Survey Services	0	0	16,115	30,185	30,000	(0.60%)
01020852 - 54110	Water / Sewerage	0	421	229	0	0	0.00%
01020852 - 54210	Solid Waste	0	75	38	0	0	0.00%
01020852 - 54300	Repair/Maintenance Services	0	0	0	2,500	0	(100.00%)
01020852 - 55310	Telephone / Fax/TV	2,960	2,997	2,619	3,000	3,000	0.00%
01020852 - 55901	Advertising	0	0	500	0	0	0.00%
01020852 - 55903	Travel and Related Costs	0	3,516	5,114	4,500	5,000	11.10%
01020852 - 55905	Postal Services	207	206	60	1,000	500	(50.00%)
01020852 - 55906	Membership Dues	135	45	80	350	500	42.90%
01020852 - 55908	Employee Moving Costs	0	0	3,843	5,000	0	(100.00%)
01020852 - 56100	General Supplies	0	250	0	50	2,000	3900.00%
01020852 - 56120	Office Supplies	5,433	8,356	23,114	19,524	6,450	(67.00%)
01020852 - 56150	Computer Hardware / Software	0	0	0	22,500	0	(100.00%)
01020852 - 56220	Electricity	0	603	175	0	0	0.00%
01020852 - 56320	Business Meals	0	0	550	0	0	0.00%
01020852 - 56330	Food/Bev/Related Emp Apprctn	341	366	117	400	400	0.00%
01020852 - 56400	Books and Periodicals	0	446	115	0	0	0.00%
Total Operating Expenses		42,239	71,747	56,741	130,009	86,350	(33.58%)
Total Planning		344,815	203,536	126,891	390,072	405,696	4.01%

General Fund: ***Police, Dispatch & DMV*** (0100-011)

Responsible Manager/Title: Jamie Sunderland, Director of Public Safety

Functions and Responsibilities

- *Provides comprehensive police services, including community patrols, emergency responses and criminal investigations*
- *Provides radio dispatch for police, fire, EMS, Alaska State Troopers and other emergency agencies*
- *Manages, coordinates, and provides administrative support for all divisions of the Department of Public Safety*
- *Operates the local office of the Alaska Dept. of Motor Vehicles*
- *Enforces animal control ordinances, cares for impounded animals and educates the public about animal welfare issues*

Departmental Goals

- *To maintain a highly skilled staff through departmental training and continuing professional education*
- *To promote community security through an ongoing commitment to reviewing, improving and maintaining the City's disaster preparedness and emergency response capabilities*
- *To form productive community partnerships through education, outreach and public relations programs*
- *To keep policies and procedures current*
- *To protect the community's infrastructure and neighborhoods*
- *Develop new methods of increasing efficiency and reducing waste*

OBJECTIVES FOR FY 2011

Objective	Supports Departmental Goal
Continue work on revising policies	Keep policies and procedures current
Make Unalaska a Tsunami Ready Community	Promote community security
Continue to convert old paper records to digital format for storage	Increase efficiency and reduce waste
Attractive nuisance abatement: Junk vehicles and other large collections of garbage	Protect the community's infrastructure and neighborhoods
Increased commercial vehicle enforcement	Protect the community's infrastructure and neighborhoods
Continue program to purchase and stockpile disaster/sheltering supplies	Promote community security through improving disaster preparedness
Develop alternatives for Police Training Range	Maintain a highly skilled staff through departmental training
Provide basic Incident Command System training to city employees	Promote community security
Continued effort to fight against illegal drug use and sales	Promote community security

City of Unalaska
FY2011 General Fund Budget Detail
Expenditures
Adopted May 25, 2010

	FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Public Safety						
Police, Dispatch and DMV						
01021151 - 51100 Salaries and Wages	1,457,494	1,367,418	1,447,781	1,493,565	1,543,912	3.40%
01021151 - 51200 Temporary Employees	0	4,748	5,353	0	0	0.00%
01021151 - 51300 Overtime	110,051	103,455	116,523	97,380	95,770	(1.70%)
01021151 - 52100 Health Insurance Benefit	306,521	377,544	342,909	484,186	484,185	0.00%
01021151 - 52200 FICA & Medicare Emplr Match	117,457	112,754	118,307	121,449	125,096	3.00%
01021151 - 52300 PERS Employer Contribution	348,879	288,008	529,357	304,164	440,291	44.80%
01021151 - 52400 Unemployment Insurance	7,968	6,490	6,983	7,366	7,776	5.60%
01021151 - 52500 Workers Compensation	31,927	32,931	36,865	40,125	37,762	(5.90%)
Total Personnel Expenses	2,380,298	2,293,348	2,604,079	2,548,235	2,734,792	7.32%
01021152 - 53230 Legal Services	14	3,417	4,716	12,500	4,000	(68.00%)
01021152 - 53260 Training Services	15,364	19,104	19,587	18,100	18,000	(0.60%)
01021152 - 53264 Education Reimbursement	1,650	1,317	8,882	13,000	20,000	53.80%
01021152 - 53300 Other Professional Svs	8,368	19,944	6,724	21,445	13,550	(36.80%)
01021152 - 53490 Other Technical Services	0	8,193	4,690	0	0	0.00%
01021152 - 54110 Water / Sewerage	1,074	1,252	1,377	1,200	1,400	16.70%
01021152 - 54210 Solid Waste	2,548	2,820	2,024	2,250	2,100	(6.70%)
01021152 - 54230 Custodial Services/Supplies	491	89	10,798	14,000	14,000	0.00%
01021152 - 54300 Repair/Maintenance Services	4,370	7,974	3,495	9,000	11,000	22.20%
01021152 - 54410 Buildings / Land Rental	0	800	800	800	800	0.00%
01021152 - 55310 Telephone / Fax/TV	22,142	24,196	20,695	26,150	25,150	(3.80%)
01021152 - 55320 Network / Internet	946	1,152	959	1,200	1,200	0.00%
01021152 - 55330 Radio	88,888	15,691	14,445	10,240	5,000	(51.20%)
01021152 - 55901 Advertising	1,541	688	699	1,000	1,000	0.00%
01021152 - 55902 Printing and Binding	510	703	901	1,450	1,000	(31.00%)
01021152 - 55903 Travel and Related Costs	25,235	14,735	21,873	29,000	27,000	(6.90%)
01021152 - 55905 Postal Services	4,364	1,786	4,765	4,000	4,000	0.00%
01021152 - 55906 Membership Dues	515	360	450	745	800	7.40%
01021152 - 55907 Permit Fees	300	25	50	300	100	(66.70%)
01021152 - 55908 Employee Moving Costs	0	0	10,215	7,200	12,000	66.70%
01021152 - 55909 Investigations	20,759	12,332	13,546	8,300	8,000	(3.60%)
01021152 - 55910 Impound Fees Exp	0	0	1,975	3,000	10,000	233.30%
01021152 - 55999 Other	0	434	10	500	0	(100.00%)
01021152 - 56100 General Supplies	51,814	79,796	33,677	47,350	39,000	(17.60%)
01021152 - 56106 Disaster Supplies	0	0	1,093	1,500	2,000	33.30%
01021152 - 56120 Office Supplies	16,998	13,893	12,053	17,570	17,000	(3.20%)
01021152 - 56160 Uniforms	9,625	8,466	9,900	9,980	13,000	30.30%
01021152 - 56220 Electricity	34,163	42,386	40,211	36,000	36,000	0.00%
01021152 - 56230 Propane	81	50	0	200	100	(50.00%)
01021152 - 56240 Heating Oil	19,072	30,404	19,785	26,000	24,500	(5.80%)
01021152 - 56260 Gasoline for Vehicles	16,097	17,110	14,891	15,000	15,000	0.00%
01021152 - 56310 Food/Bev/Related for Programs	777	13	882	1,000	800	(20.00%)
01021152 - 56320 Business Meals	0	150	112	300	500	66.70%
01021152 - 56330 Food/Bev/Related Emp Apprctn	1,494	2,659	3,241	4,700	4,200	(10.60%)
01021152 - 56400 Books and Periodicals	75	1,266	540	1,000	700	(30.00%)
01021152 - 56450 Grants (Supplies)	0	55,006	8,741	60,135	0	(100.00%)
Total Operating Expenses	349,276	388,213	298,800	406,115	332,900	(18.03%)
01021153 - 57400 Machinery and Equipment	0	0	0	41,000	20,000	(51.20%)
Total Capital Outlay	0	0	0	41,000	20,000	(51.22%)
Total Police, Dispatch and DMV	2,729,573	2,681,561	2,902,879	2,995,350	3,087,692	3.08%

General Fund: **Corrections** (0100-014)
 Responsible Manager/Title: Jamie Sunderland, Director of Public Safety

Functions and Responsibilities

- *Provides secure housing for persons being held on criminal charges, those in need of protective custody, and persons being held at the request of Federal agencies*
- *Processes and oversees prisoner booking, meals, transportation and visitation*

Departmental Goals

- *To provide a clean, safe and healthful environment for prisoners and staff*
- *To foster excellent working relationships with other agencies and organizations*
- *To ensure that staff members maintain a high level of professionalism and training*
- *To keep policies and procedures current and relevant for staff to follow and be effective*

OBJECTIVES FOR FY 2011

Objective	Supports Departmental Goal
Continue a review of policies	Keep policies and procedures current
Convert old “paper” records to digital format for storage and electronic retrieval	Working environment
Complete State mandated training for all staff	High level of professionalism and training
Support cross-training within department	High level of professionalism and training
Update on-the-job training for new employees to incorporate problem based training.	High level of professionalism and training
Institute additional medical screening for incoming inmates	Provide clean, safe & healthful environment for prisoners and staff.

City of Unalaska
FY2011 General Fund Budget Detail
Expenditures
Adopted May 25, 2010

		FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Public Safety							
Corrections							
01021451 - 51100	Salaries and Wages	309,954	256,853	326,491	337,217	352,013	4.40%
01021451 - 51200	Temporary Employees	0	23,992	0	0	0	0.00%
01021451 - 51300	Overtime	17,384	30,382	19,163	20,000	21,654	8.30%
01021451 - 52100	Health Insurance Benefit	68,422	82,780	86,232	121,046	121,047	0.00%
01021451 - 52200	FICA & Medicare Emplr Match	25,042	23,809	26,288	27,327	28,532	4.40%
01021451 - 52300	PERS Employer Contribution	69,142	58,387	117,270	70,382	101,189	43.80%
01021451 - 52400	Unemployment Insurance	1,940	1,779	2,059	1,841	1,944	5.60%
01021451 - 52500	Workers Compensation	8,165	9,060	10,632	11,500	11,057	(3.90%)
Total Personnel Expenses		500,050	487,041	588,135	589,313	637,436	8.17%
01021452 - 53230	Legal Services	0	1,925	0	500	500	0.00%
01021452 - 53260	Training Services	1,071	0	396	1,600	1,600	0.00%
01021452 - 53264	Education Reimbursement	360	0	727	3,000	2,000	(33.30%)
01021452 - 53300	Other Professional Svs	1,174	805	1,422	1,700	700	(58.80%)
01021452 - 53310	Protective Custody Medical	0	0	0	900	4,000	344.40%
01021452 - 54110	Water / Sewerage	358	417	459	400	500	25.00%
01021452 - 54210	Solid Waste	2,612	2,817	2,032	2,100	2,100	0.00%
01021452 - 54230	Custodial Services/Supplies	4,600	3,088	5,956	5,600	4,400	(21.40%)
01021452 - 55310	Telephone / Fax/TV	2,604	2,668	2,237	2,800	2,800	0.00%
01021452 - 55330	Radio	0	5,127	2,550	3,550	2,550	(28.20%)
01021452 - 55390	Other Communications	788	594	677	800	720	(10.00%)
01021452 - 55903	Travel and Related Costs	0	0	318	3,600	3,679	2.20%
01021452 - 55905	Postal Services	0	200	200	200	200	0.00%
01021452 - 55906	Membership Dues	760	0	380	520	520	0.00%
01021452 - 55907	Permit Fees	150	150	150	150	150	0.00%
01021452 - 55999	Other	0	0	0	200	0	(100.00%)
01021452 - 56100	General Supplies	7,164	9,358	7,967	8,680	8,680	0.00%
01021452 - 56120	Office Supplies	93	1,555	1,255	1,600	1,600	0.00%
01021452 - 56160	Uniforms	2,886	437	635	1,695	1,600	(5.60%)
01021452 - 56220	Electricity	11,388	14,160	13,404	13,160	13,160	0.00%
01021452 - 56240	Heating Oil	6,357	10,135	6,595	7,400	7,400	0.00%
01021452 - 56260	Gasoline for Vehicles	1,789	1,901	1,655	1,500	1,500	0.00%
01021452 - 56310	Food/Bev/Related for Programs	22,356	24,747	22,555	23,372	23,372	0.00%
01021452 - 56330	Food/Bev/Related Emp Apprctn	228	284	413	300	500	66.70%
01021452 - 56400	Books and Periodicals	35	0	200	200	200	0.00%
Total Operating Expenses		66,772	80,367	72,183	85,527	84,431	(1.28%)
Total Corrections		566,822	567,408	660,318	674,840	721,867	6.97%

General Fund: ***Fire/EMS*** (0100-015)
 Responsible Manager/Title: Jamie Sunderland, Director of Public Safety

Functions and Responsibilities

- *Provides fire prevention, fire suppression, and rescue services including emergency medical services*
- *Coordinates emergency response to hazardous materials incidents and natural or manmade disasters*
- *Recruits and trains large staff of community volunteers for fire and rescue services*
- *Educates the public, performs fire and building code inspections, issues burn permits, and reviews building plans and permits*

Departmental Goals

- *To recruit and maintain an active, well trained and healthy team that responds quickly, makes a positive difference, and returns home safely*
- *To take the lead in promoting fire safety and emergency preparedness within the community*
- *To actively pursue fire prevention, health, and safety training in an effort to reduce the risk and consequences of emergencies*
- *To form productive community partnerships through education, outreach and public relations programs*
- *To keep policies, procedures, medical protocols, and standard operating guidelines current and relevant for staff to follow and be effective*

OBJECTIVES FOR FY 2011

Objective	Supports Departmental Goal
Increase and retain the active membership for incident safety	Recruit/healthy team
Work with LEPC on emergency planning	Promote emergency preparedness
Continued teamwork and leadership development of Command Staff	Maintain a well trained organization
Heavy focus on Fire/EMS basic training	Maintain a well trained organization
Foster teamwork, pride, and ownership for all members	Maintain a well trained organization
Apply for more grant funds	Pursue health and safety, maintain healthy team

City of Unalaska
FY2011 General Fund Budget Detail
Expenditures
Adopted May 25, 2010

		FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Public Safety							
Fire and EMS							
01021551 - 51100	Salaries and Wages	226,497	191,048	229,001	255,067	273,159	7.10%
01021551 - 51200	Temporary Employees	50,512	46,893	33,041	43,000	42,375	(1.50%)
01021551 - 51300	Overtime	17,763	23,128	26,127	17,000	17,511	3.00%
01021551 - 52100	Health Insurance Benefit	48,661	49,686	60,157	89,664	89,664	0.00%
01021551 - 52200	FICA & Medicare Emplr Match	22,550	19,972	22,035	24,103	25,492	5.80%
01021551 - 52300	PERS Employer Contribution	52,706	37,248	86,515	55,015	78,988	43.60%
01021551 - 52400	Unemployment Insurance	1,189	659	1,419	1,364	1,440	5.60%
01021551 - 52500	Workers Compensation	14,335	14,364	18,055	17,325	16,093	(7.10%)
Total Personnel Expenses		434,213	382,997	476,350	502,538	544,722	8.39%
01021552 - 53230	Legal Services	0	0	0	0	800	0.00%
01021552 - 53260	Training Services	2,311	5,848	8,745	29,700	18,000	(39.40%)
01021552 - 53264	Education Reimbursement	2,465	350	2,117	6,000	6,000	0.00%
01021552 - 53300	Other Professional Svs	16,756	19,594	20,251	18,050	19,500	8.00%
01021552 - 53490	Other Technical Services	7,423	4,538	0	0	0	0.00%
01021552 - 54110	Water / Sewerage	228	234	262	400	300	(25.00%)
01021552 - 54210	Solid Waste	0	375	2,452	2,600	2,300	(11.50%)
01021552 - 54230	Custodial Services/Supplies	182	119	10,139	11,500	11,500	0.00%
01021552 - 54300	Repair/Maintenance Services	0	90	0	2,450	1,500	(38.80%)
01021552 - 54410	Buildings / Land Rental	4,013	2,563	2,562	2,810	2,810	0.00%
01021552 - 55310	Telephone / Fax/TV	9,059	8,919	4,643	4,900	4,900	0.00%
01021552 - 55330	Radio	8,997	8,600	12,000	10,200	5,000	(51.00%)
01021552 - 55901	Advertising	1,662	7,363	0	0	500	0.00%
01021552 - 55902	Printing and Binding	94	0	149	0	1,100	0.00%
01021552 - 55903	Travel and Related Costs	21,323	16,435	17,635	24,900	26,000	4.40%
01021552 - 55905	Postal Services	0	800	800	800	800	0.00%
01021552 - 55906	Membership Dues	1,173	895	860	1,304	1,000	(23.30%)
01021552 - 55908	Employee Moving Costs	1,911	0	11,044	0	5,000	0.00%
01021552 - 55999	Other	228	0	0	0	0	0.00%
01021552 - 56100	General Supplies	59,915	43,263	50,279	44,066	34,800	(21.00%)
01021552 - 56120	Office Supplies	1,429	761	3,787	1,552	2,000	28.80%
01021552 - 56130	Machinery / Vehicle Parts	0	465	1,453	0	0	0.00%
01021552 - 56160	Uniforms	13,522	19,980	9,118	25,865	30,000	16.00%
01021552 - 56220	Electricity	8,901	10,563	9,747	9,136	9,000	(1.50%)
01021552 - 56240	Heating Oil	7,412	12,228	7,231	8,200	8,200	0.00%
01021552 - 56260	Gasoline for Vehicles	3,584	4,774	3,388	4,750	4,000	(15.80%)
01021552 - 56270	Diesel for Equipment	1,859	2,003	4,927	2,250	2,500	11.10%
01021552 - 56320	Business Meals	84	384	333	460	400	(13.00%)
01021552 - 56330	Food/Bev/Related Emp Apprctn	3,416	3,457	3,924	4,500	3,500	(22.20%)
01021552 - 56400	Books and Periodicals	864	201	498	1,000	1,500	50.00%
Total Operating Expenses		178,812	174,802	188,344	217,393	202,910	(6.66%)
Total Fire and EMS		613,025	557,799	664,693	719,931	747,632	3.85%

General Fund: **DPW Admin & Engineering** (0100-020)
 Responsible Manager/Title: Nancy Peterson, DPW Director

Functions and Responsibilities

- *Manages, coordinates, and provides administrative support for all divisions within the Department of Public Works.*
- *Provides administrative support for all divisions of the Department of Public Utilities.*
- *Provides in-house engineering and surveying services.*
- *Manages the City's capital projects.*
- *Issues building, demolition, and excavation permits.*

Departmental Goals

- *To ensure that capital projects are completed in a high-quality, cost effective, and timely manner.*
- *To provide outstanding services which enhance the quality of life and contribute to the economic development of the City.*
- *To work cooperatively with other departments to ensure efficient use of City resources.*
- *To provide a safe, efficient work environment for all employees.*
- *To keep policies and procedures current and relevant for staff to follow and be effective.*

OBJECTIVES FOR FY 2011

Objective	Supports Departmental Goal
Revise Ordinance and processes for Building, Demolition, and Excavation Permits.	To provide outstanding services which enhance the quality of life and contribute to the economic development of the City.
Research opportunities to improve project advertisement and allow bid submittals through electronic methods.	To ensure that capital projects are completed in a high-quality, cost effective, and timely manner.
Work with Finance Department to fully utilize MUNIS Work Order and Inventory modules to improve inventory and cost tracking.	To work cooperatively with other departments to ensure efficient use of City resources.
Work with Finance Department to improve Capital Project reporting processes and documentation.	To ensure that capital projects are completed in a high-quality, cost effective, and timely manner.
Work with other City Departments to roll out the GIS System.	To work cooperatively with other departments to ensure efficient use of City resources.
Review and update Standard Operating Procedures.	Keep policies and procedures current.

City of Unalaska
FY2011 General Fund Budget Detail
Expenditures
Adopted May 25, 2010

	FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Public Works						
DPW Admin & Engineering						
01022051 - 51100 Salaries and Wages	147,348	171,924	191,090	263,136	293,990	11.70%
01022051 - 51300 Overtime	40	21	0	1,500	750	(50.00%)
01022051 - 52100 Health Insurance Benefit	32,347	51,517	48,489	87,422	93,027	6.40%
01022051 - 52200 FICA & Medicare Emplr Match	11,275	13,172	14,650	20,245	22,548	11.40%
01022051 - 52300 PERS Employer Contribution	33,208	35,781	62,881	56,460	80,388	42.40%
01022051 - 52400 Unemployment Insurance	864	829	999	1,330	1,488	11.90%
01022051 - 52500 Workers Compensation	1,586	3,469	3,230	5,775	5,011	(13.20%)
01022051 - 52900 Other Employee Benefits	635	617	593	880	780	(11.40%)
Total Personnel Expenses	227,304	277,330	321,931	436,748	497,982	14.02%
01022052 - 53230 Legal Services	0	417	701	2,500	1,000	(60.00%)
01022052 - 53240 Engineering/Architectural Svcs	27,581	30,313	63,294	41,399	40,000	(3.40%)
01022052 - 53260 Training Services	147	970	1,665	3,000	5,000	66.70%
01022052 - 53300 Other Professional Svcs	3,827	567	605	350	350	0.00%
01022052 - 54110 Water / Sewerage	1,069	781	842	800	900	12.50%
01022052 - 54210 Solid Waste	1,260	2,046	1,638	2,500	2,500	0.00%
01022052 - 54230 Custodial Services/Supplies	9,600	14,078	14,123	14,000	14,000	0.00%
01022052 - 54300 Repair/Maintenance Services	1,336	2,210	2,339	2,500	2,500	0.00%
01022052 - 54410 Buildings / Land Rental	13,100	0	0	0	0	0.00%
01022052 - 55310 Telephone / Fax/TV	10,238	5,958	6,654	10,200	9,000	(11.80%)
01022052 - 55901 Advertising	5,321	45	676	1,500	500	(66.70%)
01022052 - 55903 Travel and Related Costs	2,040	6,790	4,842	7,000	15,000	114.30%
01022052 - 55905 Postal Services	748	1,255	1,144	1,500	1,500	0.00%
01022052 - 55906 Membership Dues	129	133	137	750	1,000	33.30%
01022052 - 55908 Employee Moving Costs	449	0	4,663	7,500	0	(100.00%)
01022052 - 55999 Other	1,245	2,704	0	0	0	0.00%
01022052 - 56100 General Supplies	2,830	2,913	2,322	6,698	3,000	(55.20%)
01022052 - 56120 Office Supplies	11,354	9,825	4,648	11,000	10,000	(9.10%)
01022052 - 56220 Electricity	31,003	41,625	37,645	36,000	35,000	(2.80%)
01022052 - 56240 Heating Oil	47,702	63,498	41,438	53,600	48,000	(10.40%)
01022052 - 56260 Gasoline for Vehicles	615	1,129	1,304	1,900	1,900	0.00%
01022052 - 56320 Business Meals	27	273	201	300	300	0.00%
01022052 - 56330 Food/Bev/Related Emp Apprctn	5,046	4,079	4,217	4,000	4,000	0.00%
01022052 - 56400 Books and Periodicals	31	413	1,123	900	900	0.00%
Total Operating Expenses	176,696	192,024	196,220	209,897	196,350	(6.45%)
01022053 - 57400 Machinery and Equipment	0	0	0	0	65,125	0.00%
Total Capital Outlay	0	0	0	0	65,125	0.00%
Total DPW Admin & Engineering	403,999	469,353	518,152	646,645	759,457	17.45%

General Fund: **Streets and Roads** (0100-022)
 Responsible Manager/Title: Nancy Peterson, DPW Director

Functions and Responsibilities

- *Maintains and repairs roads, bridges, and paved parking areas*
- *Provides snow removal services for City roads, walkways and parking lots*
- *Maintains and repairs the storm drainage system*
- *Maintains and repairs traffic control and safety systems, including street signs and guardrails*

Departmental Goals

- *To promote public safety and quality of life by ensuring that local roadways are clear and in good repair*
- *To enhance and protect the value of the City's infrastructure assets through a comprehensive maintenance program*
- *To reduce annual operating expenditures through development and implementation of a long-range, comprehensive plan for construction and maintenance of City streets and roads*
- *Plan and implement upgrades of safety infrastructure for City streets and roads*

OBJECTIVES FOR FY 2011

Objective	Supports Departmental Goal
Work with other City Departments to add to the City's GIS Data Bank.	To enhance and protect the value of the City's infrastructure assets through a comprehensive maintenance program
Implement MUNIS Work Order System to capture specific Roads Division data.	To enhance and protect the value of the City's infrastructure assets through a comprehensive maintenance program
Work with the Electric Department to research and plan for energy efficient street light replacement, without sacrificing safety.	To reduce annual operating expenditures through development of a long-range, comprehensive plan for construction and maintenance of City streets and roads
Work with Engineering to implement written construction and maintenance plans for City streets and roads.	To reduce annual operating expenditures through development of a long-range, comprehensive plan for construction and maintenance of City streets and roads

City of Unalaska
FY2011 General Fund Budget Detail
Expenditures
Adopted May 25, 2010

		FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Public Works							
Streets and Roads							
01022251 - 51100	Salaries and Wages	727,163	762,327	759,961	789,113	788,781	0.00%
01022251 - 51200	Temporary Employees	16,160	23,246	24,706	27,134	31,679	16.80%
01022251 - 51300	Overtime	62,307	109,205	52,552	50,000	45,451	(9.10%)
01022251 - 52100	Health Insurance Benefit	138,386	187,213	175,897	224,160	224,160	0.00%
01022251 - 52200	FICA & Medicare Emplr Match	61,273	68,268	63,480	66,268	66,243	0.00%
01022251 - 52300	PERS Employer Contribution	183,736	175,457	280,333	164,760	226,521	37.50%
01022251 - 52400	Unemployment Insurance	3,303	3,590	3,459	3,682	3,917	6.40%
01022251 - 52500	Workers Compensation	35,432	50,011	49,174	50,100	34,081	(32.00%)
01022251 - 52900	Other Employee Benefits	4,576	4,940	4,373	5,460	5,460	0.00%
Total Personnel Expenses		1,232,337	1,384,257	1,413,936	1,380,677	1,426,293	3.30%
01022252 - 53260	Training Services	0	2,965	2,360	3,000	3,000	0.00%
01022252 - 53300	Other Professional Svs	1,128	2,261	1,790	3,000	3,000	0.00%
01022252 - 53430	Survey Services	0	2,500	0	3,000	3,000	0.00%
01022252 - 53490	Other Technical Services	0	22,277	0	0	0	0.00%
01022252 - 54210	Solid Waste	0	1,500	1,937	600	2,200	266.70%
01022252 - 54300	Repair/Maintenance Services	0	843	116,303	6,000	4,000	(33.30%)
01022252 - 54420	Equipment Rental	4,015	8,857	1,000	7,000	7,000	0.00%
01022252 - 54500	Construction Services	1,419	4,898	5,000	57,000	7,000	(87.70%)
01022252 - 55200	General Insurance	6,000	755	0	0	0	0.00%
01022252 - 55310	Telephone / Fax/TV	0	383	424	1,000	1,000	0.00%
01022252 - 55330	Radio	3,779	2,562	2,566	2,500	2,500	0.00%
01022252 - 55903	Travel and Related Costs	0	2,731	1,595	3,000	3,000	0.00%
01022252 - 55906	Membership Dues	129	0	0	150	150	0.00%
01022252 - 55907	Permit Fees	1,020	1,125	1,470	1,500	1,500	0.00%
01022252 - 55999	Other	18,302	0	0	0	0	0.00%
01022252 - 56100	General Supplies	212,652	166,099	150,944	268,825	205,235	(23.70%)
01022252 - 56110	Sand / Gravel / Rock	391,233	375,800	425,592	411,800	411,800	0.00%
01022252 - 56120	Office Supplies	584	0	410	0	0	0.00%
01022252 - 56220	Electricity (streets lights)	74,079	97,055	88,763	80,700	80,700	0.00%
01022252 - 56230	Propane	325	1,133	1,137	1,600	1,600	0.00%
01022252 - 56260	Gasoline for Vehicles	(398)	6,637	6,299	6,100	6,100	0.00%
01022252 - 56270	Diesel for Equipment	77,703	114,858	74,210	75,000	75,000	0.00%
01022252 - 56330	Food/Bev/Related Emp Apprctn	155	0	74	0	0	0.00%
01022252 - 56400	Books and Periodicals	31	25	0	45	45	0.00%
Total Operating Expenses		792,155	815,265	881,875	931,820	817,830	(12.23%)
01022253 - 57300	Improvements & Infrastructure	0	0	0	82,000	0	(100.00%)
Total Capital Outlay		0	0	0	82,000	0	(100.00%)
Total Streets and Roads		2,024,492	2,199,523	2,295,810	2,394,497	2,244,123	(6.28%)

General Fund: ***Receiving and Supply*** (0100-023)
 Responsible Manager/Title: Nancy Peterson, DPW Director

Functions and Responsibilities

- *Provides shipping, receiving and delivery services for all City departments*
- *Processes work orders for other DPW divisions, capital projects, and utility funds*
- *Maintains reasonable inventory levels to minimize down time for numerous City departments including water, wastewater, electric, building maintenance, landfill, and the roads department.*
- *Tracks repairs, mileage, hours and fuel use for City vehicles and equipment*
- *Manages disposal of City wide surplus items and equipment*
- *Reviews and approves fuel and freight invoices*

Departmental Goals

- *Optimize inventory levels to keep the combination of carrying cost, reorder cost and equipment down-time to a minimum*
- *Keep accurate, timely records of rolling stock, parts inventory, and fuel use*
- *Provide knowledgeable service and support to other City departments*
- *Provide effective and efficient process for disposal of surplus equipment*

OBJECTIVES FOR FY 2011

Objective	Supports Departmental Goal
To become as proficient in the new Munis inventory and fleet programs as we are in Extrafleet.	Keep accurate, timely records of rolling stock, parts inventory and fuel use.
Improve information on and the tracking of Material Release Orders (MRO)	Keep accurate, timely records of rolling stock, parts inventory and fuel use.
Work with the Munis fleet program and our new vehicle maintenance supervisor to improve vehicle maintenance cost tracking and equipment servicing.	Provide knowledgeable service and support to other City departments / Keep accurate, timely records of rolling stock, parts inventory and fuel use.

City of Unalaska
FY2011 General Fund Budget Detail
Expenditures
Adopted May 25, 2010

		FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Public Works							
Receiving and Supply							
01022351 - 51100	Salaries and Wages	125,691	116,484	119,374	134,929	133,749	(0.90%)
01022351 - 51300	Overtime	2,026	2,913	3,974	4,000	2,190	(45.30%)
01022351 - 52100	Health Insurance Benefit	29,317	37,058	34,580	49,539	49,091	(0.90%)
01022351 - 52200	FICA & Medicare Emplr Match	9,770	9,134	9,436	10,628	10,399	(2.20%)
01022351 - 52300	PERS Employer Contribution	30,260	24,284	41,502	27,179	36,129	32.90%
01022351 - 52400	Unemployment Insurance	649	596	668	754	788	4.50%
01022351 - 52500	Workers Compensation	6,335	6,348	6,100	7,175	5,159	(28.10%)
01022351 - 52900	Other Employee Benefits	895	857	750	1,149	1,138	(1.00%)
Total Personnel Expenses		204,942	197,674	216,385	235,353	238,643	1.40%
01022352 - 53260	Training Services	0	883	190	1,250	1,250	0.00%
01022352 - 53300	Other Professional Svs	235	433	203	500	500	0.00%
01022352 - 54300	Repair/Maintenance Services	281	165	0	0	500	0.00%
01022352 - 54420	Equipment Rental	0	0	0	0	700	0.00%
01022352 - 55310	Telephone / Fax/TV	2,005	2,086	2,083	2,100	2,100	0.00%
01022352 - 55330	Radio	0	0	0	200	0	(100.00%)
01022352 - 55903	Travel and Related Costs	0	0	0	2,100	2,100	0.00%
01022352 - 56100	General Supplies	3,438	9,025	1,442	2,125	1,750	(17.60%)
01022352 - 56120	Office Supplies	1,581	157	1,477	2,800	2,100	(25.00%)
01022352 - 56260	Gasoline for Vehicles	1,475	1,781	1,810	1,700	1,700	0.00%
01022352 - 56270	Diesel for Equipment	303	396	169	500	500	0.00%
Total Operating Expenses		9,318	14,924	7,374	13,275	13,200	(0.57%)
Total Receiving and Supply		214,260	212,598	223,759	248,628	251,843	1.29%

General Fund: ***Vehicle & Equip Maintenance*** (0100-028)
 Responsible Manager/Title: Nancy Peterson, DPW Director

Functions and Responsibilities

- *Repair and maintain the City's gas and diesel powered vehicles and equipment*
- *Perform a wide variety of repair and fabrication work for other City departments and projects*
- *Develop and maintain long-range vehicle replacement plan*

Departmental Goals

- *To enhance the safety and efficiency of City staff by ensuring that vehicles and equipment are well maintained and repaired*
- *To protect the value of capital assets through a comprehensive program of preventative maintenance*
- *To use our knowledge and skills to assist other departments with projects and repair work as needed*
- *To provide for a safe work environment for employees*
- *To accurately project long range funding needs for overall City vehicle and equipment replacement*
- *To investigate alternative fuels and advanced vehicle technologies to reduce overall vehicle costs*

OBJECTIVES FOR FY 2011

Objective	Supports Departmental Goal
Support special training for vehicle repair and maintenance (Volvo/Ford)	To enhance the safety and efficiency of City staff by ensuring that vehicles and equipment are well maintained and repaired
Conduct an annual evaluation of vehicle/equipment condition and update the schedule for rolling stock replacement.	To accurately project long range funding needs for overall City vehicle and equipment replacement.
Assist in the implementation of the MUNIS Fleet Work Order system.	To protect the value of capital assets through a comprehensive program of preventative maintenance
Research alternative fuels and impacts/opportunities for use in Unalaska	To investigate alternative fuels and advanced vehicle technologies to reduce overall vehicle costs

City of Unalaska
FY2011 General Fund Budget Detail
Expenditures
Adopted May 25, 2010

	FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Public Works						
Veh & Equip Maintenance						
01022851 - 51100 Salaries and Wages	320,811	312,587	331,816	362,313	322,936	(10.90%)
01022851 - 51300 Overtime	36,926	48,604	24,598	10,000	0	(100.00%)
01022851 - 52100 Health Insurance Benefit	62,289	76,390	76,358	103,696	103,698	0.00%
01022851 - 52200 FICA & Medicare Emplr Match	27,361	26,334	26,025	28,482	24,707	(13.30%)
01022851 - 52300 PERS Employer Contribution	85,357	72,339	121,529	74,209	87,160	17.50%
01022851 - 52400 Unemployment Insurance	1,200	1,287	1,585	1,577	1,668	5.80%
01022851 - 52500 Workers Compensation	19,566	22,792	18,351	18,675	15,255	(18.30%)
01022851 - 52900 Other Employee Benefits	2,057	1,987	1,932	2,406	2,406	0.00%
Total Personnel Expenses	555,566	562,318	602,194	601,358	557,830	(7.24%)
01022852 - 53260 Training Services	0	10,137	3,813	4,000	4,000	0.00%
01022852 - 53300 Other Professional Svs	209	6,548	2,069	1,000	1,000	0.00%
01022852 - 54210 Solid Waste	3,510	2,723	3,709	3,500	3,500	0.00%
01022852 - 54300 Repair/Maintenance Services	78,531	14,328	88,664	45,000	50,000	11.10%
01022852 - 54500 Construction Services	0	0	0	10,000	0	(100.00%)
01022852 - 55310 Telephone / Fax/TV	0	178	150	0	150	0.00%
01022852 - 55330 Radio	597	98	0	500	500	0.00%
01022852 - 55903 Travel and Related Costs	0	0	3,197	4,000	4,000	0.00%
01022852 - 55907 Permit Fees	5	0	0	0	0	0.00%
01022852 - 56100 General Supplies	78,269	99,373	61,207	75,740	75,000	(1.00%)
01022852 - 56120 Office Supplies	108	0	129	0	0	0.00%
01022852 - 56130 Machinery / Vehicle Parts	239,612	276,491	176,242	346,242	309,000	(10.80%)
01022852 - 56150 Computer Hardware / Software	0	0	1,523	0	0	0.00%
01022852 - 56230 Propane	395	317	484	700	700	0.00%
01022852 - 56260 Gasoline for Vehicles	3,298	2,363	2,243	4,000	4,000	0.00%
01022852 - 56400 Books and Periodicals	6	0	416	0	500	0.00%
Total Operating Expenses	404,542	412,556	343,846	494,682	452,350	(8.56%)
Total Veh & Equip Maintenance	960,108	974,875	946,040	1,096,040	1,010,180	(7.83%)

General Fund: ***Facilities Maintenance*** (0100-029)
 Responsible Manager/Title: Nancy Peterson, DPW Director

Functions and Responsibilities

- *Repairs and maintains City housing units and community facilities*
- *Performs grounds maintenance for City buildings and parks*
- *Constructs or assists in the construction of capital improvement and major maintenance projects*

Departmental Goals

- *To protect the value and prolong the useful lives of City facilities through a comprehensive program of repairs and preventative maintenance*
- *To keep current, and use, our skills in carpentry, plumbing, painting, electrical mechanical systems, and landscaping to enhance safety and quality of life for the citizens and staff of the City*
- *To search for ways to conserve the public's funds in maintenance operations and operations of our city facilities.*
- *To promote Safety First in the Work Place*

OBJECTIVES FOR FY 2011

Objective	Supports Departmental Goal
To complete Major Maintenance projects identified in the 2010 City Assessment report.	To protect the value and prolong the useful lives of City Facilities
To make safety reporting materials more readily available to staff and promote their use.	To promote safety first in the work place
To implement the new Munis Work Order System.	To search for ways to conserve the public's funds in maintenance operations and operations of our city facilities
To enhance the energy efficiency of our city facilities.	To search for ways to conserve the public's funds in maintenance operations and operations of our city facilities
To promote progressive skill development in all disciplines of Facilities Maintenance for maintenance staff.	To keep current, and use, our skills to enhance safety and quality of life for citizens and staff

City of Unalaska
FY2011 General Fund Budget Detail
Expenditures
Adopted May 25, 2010

		FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Public Works							
Facilities Maintenance							
01022951 - 51100	Salaries and Wages	326,545	321,309	353,806	350,185	327,878	(6.40%)
01022951 - 51200	Temporary Employees	8,569	26,304	24,287	31,200	20,510	(34.30%)
01022951 - 51300	Overtime	12,321	10,164	9,868	10,000	6,573	(34.30%)
01022951 - 52100	Health Insurance Benefit	69,299	87,785	83,921	103,145	103,157	0.00%
01022951 - 52200	FICA & Medicare Emplr Match	26,579	27,370	29,679	29,941	27,157	(9.30%)
01022951 - 52300	PERS Employer Contribution	78,307	67,267	118,764	69,341	88,833	28.10%
01022951 - 52400	Unemployment Insurance	1,807	1,852	1,922	1,881	1,863	(1.00%)
01022951 - 52500	Workers Compensation	26,007	27,976	28,023	27,850	19,398	(30.30%)
01022951 - 52900	Other Employee Benefits	2,509	2,589	2,574	2,913	2,907	(0.20%)
Total Personnel Expenses		551,943	572,616	652,842	626,456	598,276	(4.50%)
01022952 - 53240	Engineering/Architectural Svs	4,965	4,076	1,025	7,000	7,000	0.00%
01022952 - 53260	Training Services	1,515	4,190	1,310	2,400	3,880	61.70%
01022952 - 53300	Other Professional Svs	2,680	1,218	1,577	2,000	2,000	0.00%
01022952 - 53490	Other Technical Services	166	2,527	17,138	7,500	500	(93.30%)
01022952 - 54210	Solid Waste	466	268	635	1,200	0	(100.00%)
01022952 - 54300	Repair/Maintenance Services	152,395	111,544	118,679	502,047	351,486	(30.00%)
01022952 - 54410	Buildings/Land Rental	939	964	964	924	924	0.00%
01022952 - 54420	Equipment Rental	32	90	255	10,000	0	(100.00%)
01022952 - 54500	Construction Services	59,776	27,728	72,864	82,563	25,000	(69.70%)
01022952 - 55310	Telephone / Fax/TV	63	723	1,011	1,000	1,000	0.00%
01022952 - 55320	Network / Internet	180	0	0	0	0	0.00%
01022952 - 55330	Radio	1	57	0	0	0	0.00%
01022952 - 55901	Advertising	0	0	0	400	400	0.00%
01022952 - 55903	Travel and Related Costs	1,678	3,204	0	3,200	4,200	31.30%
01022952 - 55906	Membership Dues	0	50	175	175	175	0.00%
01022952 - 55907	Permit Fees	0	425	160	0	0	0.00%
01022952 - 56100	General Supplies	67,427	98,854	80,049	71,732	118,890	65.70%
01022952 - 56110	Sand / Gravel / Rock	25	0	1,320	0	0	0.00%
01022952 - 56120	Office Supplies	108	0	161	0	0	0.00%
01022952 - 56140	Facility Maintenance Supplies	52,718	49,564	71,958	75,428	60,000	(20.50%)
01022952 - 56150	Computer Hardware / Software	0	0	0	1,300	0	(100.00%)
01022952 - 56220	Electricity	0	64	2,498	2,200	0	(100.00%)
01022952 - 56230	Propane	163	211	379	608	608	0.00%
01022952 - 56260	Gasoline for Vehicles	5,638	8,269	6,954	7,500	7,500	0.00%
01022952 - 56270	Diesel for Equipment	134	227	114	200	200	0.00%
01022952 - 56400	Books and Periodicals	3,906	0	35	500	500	0.00%
Total Operating Expenses		354,974	314,252	379,260	779,878	584,263	(25.08%)
Total Facilities Maintenance		906,917	886,868	1,032,101	1,406,334	1,182,539	(15.91%)

General Fund: **PCR Administration/Operations** (0100-031/033)
 Responsible Manager/Title: Jeff Hawley, Parks, Culture, and Rerecation Director

PCR Department Mission Statement

“To enhance the quality of life of all Unalaska residents by providing excellence through parks, culture and recreational facilities and programs.”

Functions and Responsibilities

- *Manages, coordinates and provides administrative support of all PCR Divisions – Recreation; Library; Aquatics and Parks.*
- *Manages and promotes the PCR Master Plan for facility, maintenance and expansion needs.*
- *Acts as the liaison for the PCR and Library Advisory Committees and Commission.*

Departmental Goals

- *To promote community wide quality parks, recreation, Library services, cultural and leisure facilities, activities and programs.*
- *To establish departmental goals, administer department budgets, personnel, facilities and program oversight.*
- *To foster and maintain a professional staff through education and training opportunities to increase knowledge and job performance.*
- *To maintain, evaluate and develop policies, procedures and job position duties as related to current and future needs of the PCR Department and community.*
- *To help facilitate the Advisory Committees roles, responsibilities and objectives.*

OBJECTIVES FOR FY 2011

Objective	Supports Department Goal
Assessment of PCR facilities including the Library, Aquatic Center, parks, playgrounds and trails for current maintenance and future replacement and expansion needs.	Promotes quality PCR facilities, parks, maintenance and administration of facilities.
Complete all staff required training, cross train staff where applicable and offer professional development opportunities for all staff through local, regional, state or national education and training programs.	Foster staff development to increase skills and job performance.
Work with Public Works Department to complete proposed Community Center Expansion construction project.	Promote quality parks, facilities and development of future needs.
Develop working relationships with other community agencies to coordinate PCR programs and use of community facilities.	Promote city wide recreational and leisure activities, programs and services.
Act as a liaison, offer administrative support and attend scheduled meetings and promote agendas of the PCR Advisory Committees and Commission.	Promote parks and recreation and help facilitate Advisory Committees and Commission goals and objectives.

City of Unalaska
FY2011 General Fund Budget Detail
Expenditures
Adopted May 25, 2010

Parks, Culture & Recreation		FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
PCR Administration							
01023151 - 51100	Salaries and Wages	88,723	105,178	118,547	129,235	133,022	2.90%
01023151 - 51300	Overtime	3,068	733	0	500	0	(100.00%)
01023151 - 52100	Health Insurance Benefit	23,157	28,187	32,686	44,832	44,832	0.00%
01023151 - 52200	FICA & Medicare Emplr Match	7,022	8,130	9,097	9,925	10,176	2.50%
01023151 - 52300	PERS Employer Contribution	22,399	21,844	41,018	28,432	36,781	29.40%
01023151 - 52400	Unemployment Insurance	643	559	609	682	720	5.60%
01023151 - 52500	Workers Compensation	698	873	919	1,000	1,079	7.90%
Total Personnel Expenses		145,708	165,506	202,877	214,606	226,610	5.59%
01023152 - 53230	Legal Services	0	0	0	750	0	(100.00%)
01023152 - 53260	Training Services	40	6,656	6,491	6,000	5,450	(9.20%)
01023152 - 53264	Education Reimbursement	0	0	0	0	1,000	0.00%
01023152 - 53300	Other Professional Svs	249	1,108	665	2,764	2,500	(9.60%)
01023152 - 54300	Repair/Maintenance Services	2,493	1,804	1,365	3,500	3,000	(14.30%)
01023152 - 54410	Buildings / Land Rental	5,017	300	300	400	400	0.00%
01023152 - 55310	Telephone / Fax/TV	0	0	395	0	0	0.00%
01023152 - 55901	Advertising	0	200	560	600	600	0.00%
01023152 - 55902	Printing and Binding	0	0	0	0	4,500	0.00%
01023152 - 55903	Travel and Related Costs	1,393	3,158	2,232	6,000	5,000	(16.70%)
01023152 - 55904	Banking / Credit Card Fees	1,798	2,226	2,907	2,500	2,500	0.00%
01023152 - 55905	Postal Services	326	212	124	1,200	1,000	(16.70%)
01023152 - 55906	Membership Dues	110	55	95	750	750	0.00%
01023152 - 55907	Permit Fees	460	300	160	600	600	0.00%
01023152 - 55908	Employee Moving Costs	1,466	0	3,711	0	0	0.00%
01023152 - 55999	Other	20	0	0	0	0	0.00%
01023152 - 56100	General Supplies	1,687	1,277	4,750	2,500	2,000	(20.00%)
01023152 - 56120	Office Supplies	7,274	3,046	4,620	8,000	5,000	(37.50%)
01023152 - 56160	Uniforms	514	2,392	952	2,000	2,000	0.00%
01023152 - 56220	Electricity	260	0	0	0	0	0.00%
01023152 - 56240	Heating Oil	159	0	0	0	0	0.00%
01023152 - 56260	Gasoline for Vehicles	1,095	1,441	1,392	2,400	2,400	0.00%
01023152 - 56310	Food/Bev/Related for Programs	358	0	0	1,500	750	(50.00%)
01023152 - 56320	Business Meals	207	0	293	500	500	0.00%
01023152 - 56330	Food/Bev/Related Emp Apprctn	2,433	3,683	3,309	1,000	2,750	175.00%
Total Operating Expenses		27,359	27,858	34,319	42,964	42,700	(0.62%)
01023153 - 57400	Machinery and Equipment	0	0	0	0	12,500	0.00%
Total Capital Outlay		0	0	0	0	12,500	0.00%
Total PCR Administration		173,067	193,363	237,196	257,570	281,810	9.41%

General Fund: Recreation Programs (0100-032)

Responsible Manager/Title: Jeff Hawley, Parks, Culture and Recreation Director

Functions and Responsibilities

- *Manages the Community Center and facility personnel.*
- *Develops and oversees recreation programs for all age groups.*

Departmental Goals

- *Design and implement diverse and quality programs.*
- *Provide opportunities for community involvement.*
- *Promote health, fitness, enjoyment, cultural enrichment and learning.*
- *Provide safe and secure environment.*
- *Offer exceptional customer service to citizens and visitors.*
- *Develop a consistent marketing plan for programs and activities.*

OBJECTIVES FOR FY 2011

Objectives	Supports Departmental Goal
Recruit, train, and track volunteers	Provide safe and secure environment; Design and implement diverse and quality programs, Provide opportunities for community involvement; Promote health, fitness, enjoyment, cultural enrichment and learning
Recruit and train instructors	Promote health, fitness, enjoyment, cultural enrichment and learning; Provide opportunities for community involvement; Provide safe and secure environments Design and implement diverse and quality programs
Locate alternate venues to increase programming capacity	Design and implement diverse and quality programs; Provide opportunities for community involvement; Promote health, fitness, enjoyment, cultural enrichment and learning.
Streamline SOPs and Com. Center Guidelines	Provide safe and secure environments; Offer exceptional customer service to citizens and visitors.
Continue to develop and implement Employee Wellness Program	Promote health, fitness, enjoyment, cultural enrichment and living; Design and implement diverse and quality programs. Provide opportunities for community involvement.
Provide training opportunities for all staff through ARPA/NRPA conferences and/or on-line computer programs.	Design and implement diverse and quality programs; Provide opportunities for community involvement; Promote health, fitness, enjoyment, cultural enrichment and learning.
Develop Sound Marketing	Develop a consistent marketing plan for programs and activities.

City of Unalaska
FY2011 General Fund Budget Detail
Expenditures
Adopted May 25, 2010

		FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Parks, Culture & Recreation							
Recreation Programs							
01023251 - 51100	Salaries and Wages	237,419	233,703	207,180	250,262	249,172	(0.40%)
01023251 - 51200	Temporary Employees	12,311	4,930	11,715	11,845	12,625	6.60%
01023251 - 51300	Overtime	3,853	6,018	7,858	6,000	7,000	16.70%
01023251 - 52100	Health Insurance Benefit	77,485	104,185	89,375	134,496	134,496	0.00%
01023251 - 52200	FICA & Medicare Emplr Match	19,399	18,716	17,347	20,510	20,542	0.20%
01023251 - 52300	PERS Employer Contribution	56,960	49,753	73,660	54,618	70,403	28.90%
01023251 - 52400	Unemployment Insurance	1,995	1,761	1,940	2,046	2,160	5.60%
01023251 - 52500	Workers Compensation	4,626	4,733	3,866	4,600	4,039	(12.20%)
Total Personnel Expenses		414,048	423,798	412,941	484,377	500,437	3.32%
01023252 - 53260	Training Services	0	0	1,077	0	0	0.00%
01023252 - 53300	Other Professional Svs	14,076	19,043	15,283	20,700	20,700	0.00%
01023252 - 54420	Equipment Rental	0	300	0	0	0	0.00%
01023252 - 55903	Travel and Related Costs	0	6,843	3,038	3,000	6,500	116.70%
01023252 - 55906	Membership Dues	30	0	200	250	205	(18.00%)
01023252 - 55907	Permit Fees	100	0	300	0	0	0.00%
01023252 - 56100	General Supplies	52,206	32,888	29,864	63,676	50,280	(21.00%)
01023252 - 56310	Food / Bev & Related for Progs	12,856	10,024	10,068	21,095	20,595	(2.40%)
01023252 - 56330	Food/Bev/Related Emp Apprctn	139	0	482	0	0	0.00%
01023252 - 56400	Books and Periodicals	0	0	105	0	0	0.00%
01023252 - 58499	Sponsorships - fee waived	0	0	0	5,000	5,000	0.00%
Total Operating Expenses		79,407	69,098	60,417	113,721	103,280	(9.18%)
Total Recreation Programs		493,455	492,896	473,358	598,098	603,717	0.94%

City of Unalaska
FY2011 General Fund Budget Detail
Expenditures
Adopted May 25, 2010

		FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Parks, Culture & Recreation							
Community Center Operations							
01023351 - 51100	Salaries and Wages	146,820	108,938	126,872	145,581	150,659	3.50%
01023351 - 51200	Temporary Employees	0	7,478	6,769	0	0	0.00%
01023351 - 51300	Overtime	4,770	8,624	4,374	6,000	7,000	16.70%
01023351 - 52100	Health Insurance Benefit	54,370	54,244	60,910	89,664	89,664	0.00%
01023351 - 52200	FICA & Medicare Emplr Match	11,597	9,566	10,558	11,596	12,063	4.00%
01023351 - 52300	PERS Employer Contribution	35,373	24,759	45,047	31,984	43,089	34.70%
01023351 - 52400	Unemployment Insurance	1,324	986	1,092	1,364	1,328	(2.60%)
01023351 - 52500	Workers Compensation	1,122	1,010	1,029	1,125	1,224	8.80%
Total Personnel Expenses		255,374	215,605	256,651	287,314	305,027	6.17%
01023352 - 53300	Other Professional Svs	26	388	1,533	0	0	0.00%
01023352 - 54110	Water / Sewerage	7,017	7,651	5,645	9,900	10,500	6.10%
01023352 - 54210	Solid Waste	3,815	5,053	4,993	6,000	6,900	15.00%
01023352 - 54230	Custodial Services/Supplies	64,029	65,614	66,281	71,000	71,000	0.00%
01023352 - 55310	Telephone / Fax/TV	9,208	16,231	13,179	13,000	14,000	7.70%
01023352 - 55320	Network / Internet	0	0	0	0	1,000	0.00%
01023352 - 55390	Other Communications	743	0	0	1,000	0	(100.00%)
01023352 - 55903	Travel and Related Costs	0	0	0	3,000	2,500	(16.70%)
01023352 - 56100	General Supplies	3,048	3,529	6,205	8,300	8,320	0.20%
01023352 - 56220	Electricity	102,026	123,110	104,699	95,600	94,600	(1.00%)
01023352 - 56240	Heating Oil	57,444	104,885	69,841	87,040	86,000	(1.20%)
Total Operating Expenses		247,355	326,461	272,375	294,840	294,820	(0.01%)
Total Community Center Operations		502,729	542,066	529,026	582,154	599,847	3.04%

Library Mission

“The Unalaska Public Library will improve the quality of life in the community it serves by providing access to popular reading materials, and by acting as a gateway to learning and knowledge for children and adults.”

Functions and Responsibilities

- *Manages the operation of the Library facility*
- *Oversees, develops library staffing and programming*
- *Responsible for City assets which include the Library facility, collections, and physical property.*

Library Community Goals

- *Provide a Popular Materials Library*
- *Act as a Community Activities Center*
- *Provide a Reference Library and Independent Learning Center*
- *Act as a Formal Education Support Center and Research Center*
- *Act as a Children’s Door to Learning*
- *Act as a Community Information Center*

OBJECTIVES FOR FY 2011

Objectives	Supports Departmental Goal
Provide services with well trained knowledgeable staff.	Supports all Goals noted above.
Build collection of materials in varying formats supporting Community interests and vocations.	Popular Materials Library, Reference Library, Community Information Center, Children’s Door to Learning, Independent Learning Center, Formal Education Support Center, Research Center
Work toward local consortium of cooperating libraries with common electronic access which supports access by all community members.	Supports all Goals noted above.
Enhance programming at the Unalaska Senior Center	Popular Materials Library, Community Activities Center, Community Information Center
Continue to develop cooperative ties with the Museum of the Aleutians and UAF Aleutians Pribilof Center and Unalaska City School	Formal Education Support Center, Independent Learning Center
Gather information in FY11 and develop a project to locally index the Aleutian Region Newspaper Collection in FY12	Reference Library, Community Information Center, Independent Learning Center, Research Center
Expand Children’s Programming and Services	Children’s Door to Learning
Invite wider governmental use of the Library Meeting Room	Community Information Center
Offer “Family Friendly” Computer use classes	Community Activities Center, Community Information Center
Offer special programming in cooperation with the Unalaska City School	Supports all goals noted above.

City of Unalaska
FY2011 General Fund Budget Detail
Expenditures
Adopted May 25, 2010

		FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Parks, Culture & Recreation							
Library							
01023451 - 51100	Salaries and Wages	221,811	240,819	229,187	246,935	257,042	4.10%
01023451 - 51300	Overtime	3,590	2,241	3,690	3,000	4,000	33.30%
01023451 - 52100	Health Insurance Benefit	55,953	74,723	69,270	112,080	89,664	(20.00%)
01023451 - 52200	FICA & Medicare Emplr Match	17,243	18,594	17,815	19,120	19,969	4.40%
01023451 - 52300	PERS Employer Contribution	49,287	42,424	72,288	46,633	60,106	28.90%
01023451 - 52400	Unemployment Insurance	1,541	1,487	1,511	1,740	1,816	4.40%
01023451 - 52500	Workers Compensation	1,760	1,884	1,748	1,750	2,043	16.70%
Total Personnel Expenses		351,185	382,173	395,510	431,258	434,640	0.78%
01023452 - 53260	Training Services	151	245	228	1,200	1,200	0.00%
01023452 - 53300	Other Professional Svcs	129	0	0	0	0	0.00%
01023452 - 53490	Other Technical Services	0	0	257	0	0	0.00%
01023452 - 54110	Water / Sewerage	582	638	752	650	650	0.00%
01023452 - 54210	Solid Waste	2,042	2,597	2,792	4,000	4,000	0.00%
01023452 - 54230	Custodial Services/Supplies	31,307	30,487	31,265	33,000	33,150	0.50%
01023452 - 54300	Repair/Maintenance Services	1,130	1,987	0	2,500	2,500	0.00%
01023452 - 55310	Telephone / Fax/TV	5,766	4,682	3,785	12,125	11,500	(5.20%)
01023452 - 55320	Network / Internet	5,643	6,079	3,868	12,636	12,636	0.00%
01023452 - 55390	Other Communications	635	0	677	0	0	0.00%
01023452 - 55903	Travel and Related Costs	2,778	2,954	2,879	2,330	2,330	0.00%
01023452 - 55905	Postal Services	2,724	2,218	2,508	4,000	4,000	0.00%
01023452 - 55906	Membership Dues	875	695	930	850	850	0.00%
01023452 - 55907	Permit Fees	247	253	365	0	0	0.00%
01023452 - 55999	Other	263	93	0	0	0	0.00%
01023452 - 56100	General Supplies	6,227	1,947	6,392	6,500	6,300	(3.10%)
01023452 - 56120	Office Supplies	5,336	6,418	4,104	7,300	9,500	30.10%
01023452 - 56150	Computer Hardware / Software	2,089	0	0	2,200	0	(100.00%)
01023452 - 56220	Electricity	29,065	37,147	36,507	32,000	32,000	0.00%
01023452 - 56240	Heating Oil	10,649	16,696	9,678	16,000	16,000	0.00%
01023452 - 56310	Food/Bev/Related for Programs	2,239	2,428	1,434	3,000	3,000	0.00%
01023452 - 56330	Food/Bev/Related Emp Apprctn	293	303	24	250	300	20.00%
01023452 - 56400	Books and Periodicals	32,317	44,420	41,971	59,045	59,045	0.00%
Total Operating Expenses		142,486	162,288	150,418	199,586	198,961	(0.31%)
Total Library		493,671	544,461	545,927	630,844	633,601	0.44%

General Fund: *Aquatics Center* (0100-035)

Responsible Manager/Title: Jeff Hawley, Parks, Culture and Recreation Director

Functions and Responsibilities

- *Manages all operations of the Aquatics Center.*
 - *Activities, Partnerships, and Programs*
 - *Budgets*
 - *Equipment and Inventory*
 - *Follow federal, state, and local guidelines, laws, national standards, and ordinances*
 - *Facility Maintenance*
 - *Safety Rules and Regulations*
 - *Hiring and Training of all Staff*
- *Develops and implements Aquatics Center programs.*

Departmental Goals

- *To provide a safe and secure aquatic and fitness recreational environment*
- *To design and implement activities and programs for all ages*
- *Remain current with industry norms and technology*
- *To provide an ideal choice of part time employment*

OBJECTIVES FOR FISCAL YEAR 2011

Objectives	Supports Departmental Goal
Meet with staff on a regular basis to review skills and provide opportunity for continued staff professional development.	To provide a safe and secure aquatics and fitness recreational environment and an ideal choice of part time employment.
Maintain current activity, educational, event, partnership, and programming levels. Introduce new activities, events, and programs.	To design and implement activities and programs for all ages.
Remain active with both the Alaska and National Recreation and Park Associations and attend both conferences.	Remain current with industry norms and technology.
Maintain regular maintenance and record keeping schedule of all facility mechanical and chemical functions.	To provide a safe and secure aquatic and fitness recreational environment.
Enhance facility attraction with added play and technological features.	Remain current with industry norms and technology.
Increase local, state, and national visibility of facility offerings and happenings.	Remain current with industry norms and technology.

City of Unalaska
FY2011 General Fund Budget Detail
Expenditures
Adopted May 25, 2010

			FY2007	FY2008	FY2009	FY2010	Adopted	%
			Actual	Actual	Actual	Budget	Budget	Chg
Parks, Culture & Recreation								
Aquatics Center								
01023551 - 51100	Salaries and Wages		189,774	180,992	190,655	189,797	194,172	2.30%
01023551 - 51200	Temporary employees		0	0	75	0	0	0.00%
01023551 - 51300	Overtime		1,792	1,791	2,838	1,400	1,404	0.30%
01023551 - 52100	Health Insurance Benefit		13,988	18,681	17,317	22,416	22,416	0.00%
01023551 - 52200	FICA & Medicare Emplr Match		14,655	13,983	14,808	14,627	14,967	2.30%
01023551 - 52300	PERS Employer Contribution		13,275	11,578	20,023	13,291	16,793	26.30%
01023551 - 52400	Unemployment Insurance		2,028	1,580	1,683	1,642	1,703	3.70%
01023551 - 52500	Workers Compensation		13,820	13,855	15,313	14,750	10,868	(26.30%)
Total Personnel Expenses			249,331	242,461	262,712	257,923	262,323	1.71%
01023552 - 53260	Training Services		2,392	1,796	3,134	1,000	2,000	100.00%
01023552 - 53300	Other Professional Svs		65	691	4,209	3,500	3,500	0.00%
01023552 - 53420	Sampling / Testing		510	1,258	1,050	1,500	1,500	0.00%
01023552 - 54230	Custodial Services/Supplies		0	0	102	0	0	0.00%
01023552 - 55310	Telephone and Fax/TV		3,897	5,193	4,645	6,000	5,000	(16.70%)
01023552 - 55903	Travel and Related Costs		3,175	4,604	3,244	6,253	4,000	(36.00%)
01023552 - 55906	Membership dues		0	0	730	510	550	7.80%
01023552 - 55999	Other		0	0	296	0	0	0.00%
01023552 - 56100	General supplies		33,207	21,754	26,941	29,507	31,107	5.40%
01023552 - 56120	Office Supplies		933	1,917	1,210	2,000	2,000	0.00%
01023552 - 56310	Food/Bev/Related for Programs		0	0	0	750	1,000	33.30%
01023552 - 56320	Business Meals		0	0	20	0	0	0.00%
01023552 - 56330	Food/Bev/Related Emp Apprctn		40	277	363	750	750	0.00%
Total Operating Expenses			44,219	37,489	45,944	51,770	51,407	(0.70%)
Total Aquatics Center			293,549	279,950	308,656	309,693	313,730	1.30%

General Fund: ***PCR – Parks*** (0100-036)

Responsible Manager/Title: Jeff Hawley, Parks, Culture and Recreation Director

Functions and Responsibilities

- *Manages the planning and development of Unalaska community trails, parks and playgrounds.*
- *Provides maintenance oversight in conjunction with the Department of Public Works.*
- *Develops parks and playground policies and procedures.*

Departmental Goals

- *To promote community parks, playgrounds and trails.*
- *To ensure the community parks and playgrounds meet the National Playground Safety Institute’s recommended safety standards.*
- *To ensure City compliance with all federal and state grant funded parks and playgrounds.*
- *To promote completion of walkway/bike trails on Amaknak Island.*

OBJECTIVES FOR FY 2011

Objectives	Supports Departmental Goals
Inspection of all community parks and playgrounds to ensure safety standards compliance.	To ensure the community parks and playgrounds meet the National Playground Safety Institute’s (NPSI) recommended safety standards
Renew Playground Safety (NPSI) Certifications.	To ensure the community parks and playgrounds meet the National Playground Safety Institute’s (NPSI) recommended safety standards
Promote replacement of Expedition Park entrance walkway and shelter.	To promote community trails, parks and playgrounds.
Review trail/walkway master plan with Public Works Dept. and make recommendations to update.	To promote community trails, parks and playgrounds.
Work with the Department of Public Works on maintenance issues regarding turf, park and playground equipment.	To ensure the community parks and playgrounds meet the NPSI recommended safety standards.

City of Unalaska
FY2011 General Fund Budget Detail
Expenditures
Adopted May 25, 2010

		FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Parks, Culture & Recreation							
Parks							
01023652 - 54110	Water / Sewerage	0	0	1,144	1,600	1,200	(25.00%)
01023652 - 54210	Solid Waste	0	0	639	1,500	1,200	(20.00%)
01023652 - 54410	Buildings/Land Rental	0	0	0	0	6,000	0.00%
01023652 - 56100	General Supplies	0	0	1,749	3,000	7,200	140.00%
01023652 - 56220	Electricity	0	0	3,677	10,500	7,000	(33.30%)
01023652 - 56240	Heating Oil	0	0	0	800	800	0.00%
Total Operating Expenses		0	0	7,209	17,400	23,400	34.48%
Total Parks		0	0	7,209	17,400	23,400	34.48%

City of Unalaska
FY2011 General Fund Budget Detail
Expenditures
Adopted May 25, 2010

Other Expenses	FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Grants to Non-Profits						
01029154 - 58420 IFHS Mental Health Programs	145,000	145,000	145,000	150,000	150,000	0.00%
01029154 - 58430 USAFV Domestic Violence Shelte	112,609	116,614	120,744	128,685	147,988	15.00%
01029154 - 58440 Unalaska Seniors	34,928	35,783	49,400	49,800	54,800	10.00%
01029154 - 58450 Unalaska Community Brdcstng	77,000	87,000	87,000	89,500	89,500	0.00%
01029154 - 58460 Museum of the Aleutians	223,455	229,480	257,391	265,000	271,966	2.60%
01029154 - 58470 Aleutians Arts Council	7,500	7,500	7,500	10,000	10,000	0.00%
01029154 - 58480 Qawalangin Tribe/APIA	12,000	12,000	15,000	15,000	15,000	0.00%
01029154 - 58481 APIA	0	0	0	0	72,875	0.00%
01029154 - 58485 Aleutian Rod & Gun Club	0	0	6,513	0	0	0.00%
Total Other Expenses	612,492	633,377	688,547	707,985	812,129	14.71%
Total Grants to Non-Profits	612,492	633,377	688,547	707,985	812,129	14.71%

City of Unalaska
FY2011 General Fund Budget Detail
Expenditures
Adopted May 25, 2010

Other Expenses	FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Education						
01029254 - 58600 School Support	3,379,262	3,511,387	3,749,715	3,762,672	3,828,382	1.70%
Total Other Expenses	3,379,262	3,511,387	3,749,715	3,762,672	3,828,382	1.75%
Total Education	3,379,262	3,511,387	3,749,715	3,762,672	3,828,382	1.75%

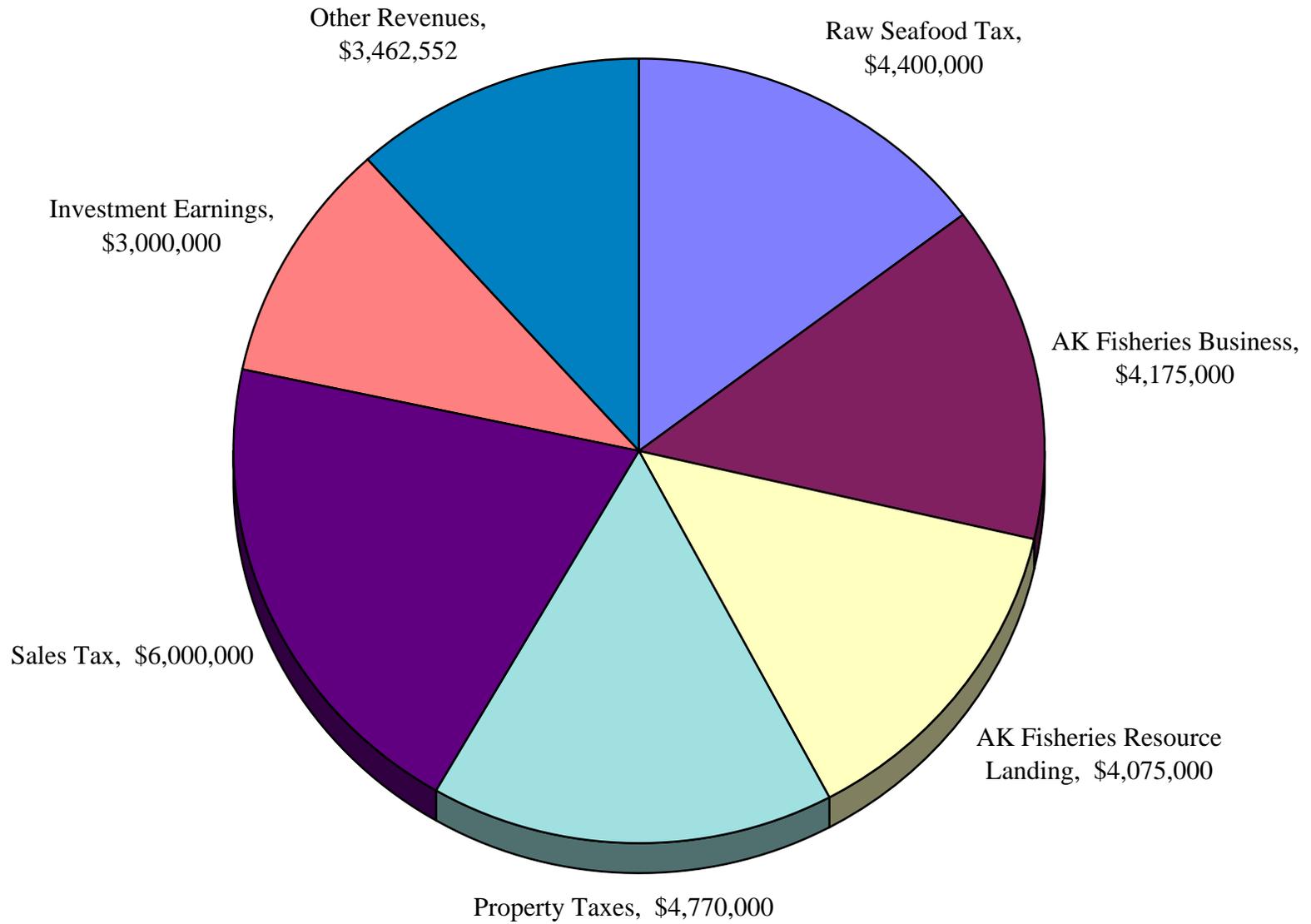
City of Unalaska
FY2011 General Fund Budget Detail
Expenditures
Adopted May 25, 2010

	FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Other Expenses						
Debt Service						
01029354 - 53230 Legal Services (cost of issue)	0	0	33,019	0	0	0.00%
01029354 - 59100 Interest Expense	241,791	223,789	204,285	370,811	336,999	(9.10%)
01029354 - 59200 Principal Payment	346,913	362,705	379,265	625,996	813,045	29.90%
Total Other Expenses	588,704	586,494	616,569	996,807	1,150,044	15.37%
Total Debt Service	588,704	586,494	616,569	996,807	1,150,044	15.37%

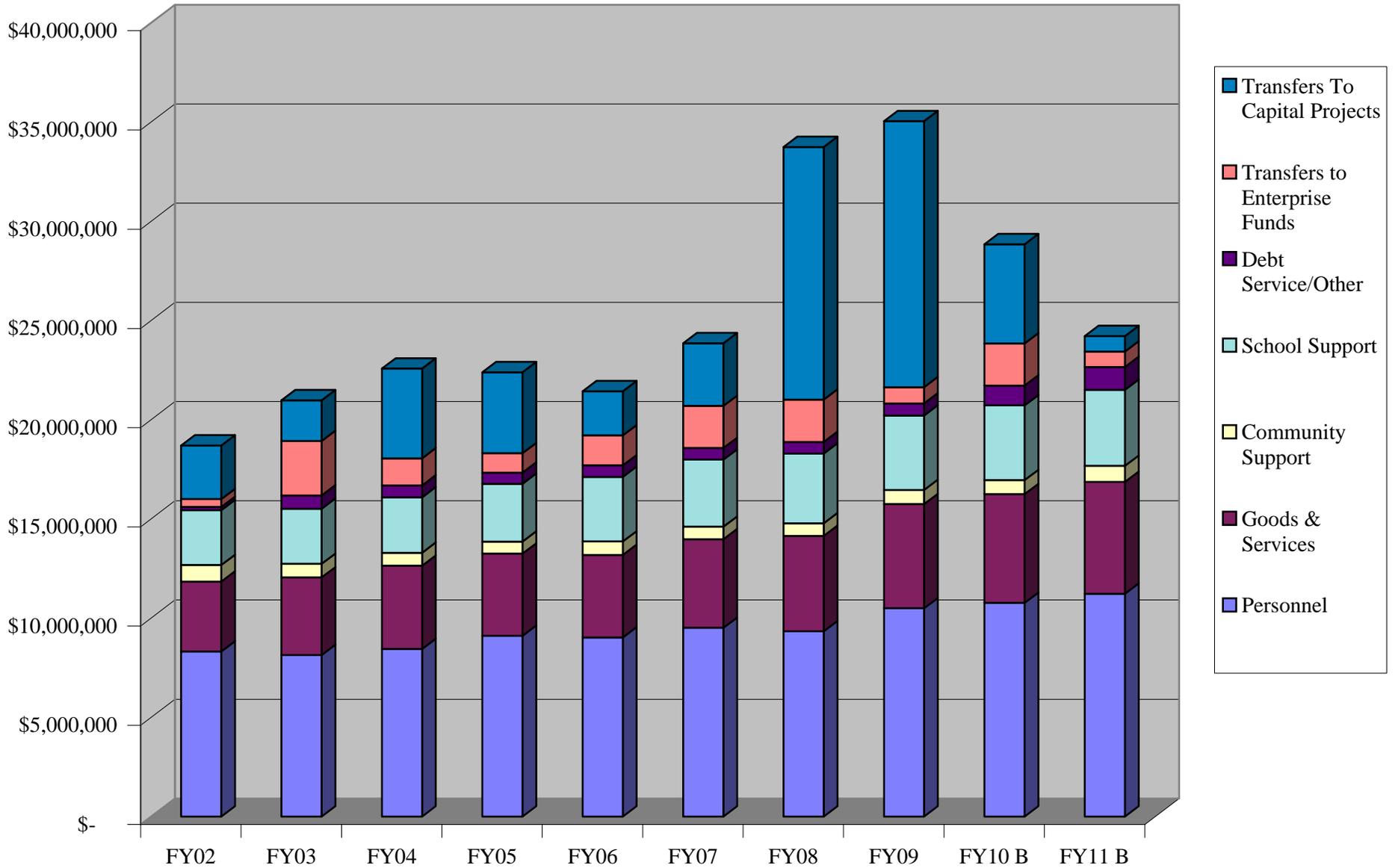
City of Unalaska
FY2011 General Fund Budget Detail
Expenditures
Adopted May 25, 2010

		FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Transfers To General Fund		<hr/>					
Transfers Out		<hr/>					
Transfers Out		<hr/>					
01029854 - 59910	Transfers To Special Rev Fund	20,738	0	24,000	0	0	0.00%
01029854 - 59920	Transfers To Govt Capt Project	491,104	3,752,760	6,758,777	5,147,971	774,362	(85.00%)
01029854 - 59930	Transfers To Enterprise Oper	2,979,804	2,135,250	818,134	2,219,388	783,731	(64.70%)
01029854 - 59940	Transfers To Enterpr Capt Proj	1,810,300	8,984,302	6,674,550	19,676,269	0	(100.00%)
Total Other Expenses		<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
		5,301,946	14,872,312	14,275,461	27,043,628	1,558,093	(94.24%)
Total Transfers Out		<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
		5,301,946	14,872,312	14,275,461	27,043,628	1,558,093	(94.24%)
General Fund Expenditures Total		<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
		23,861,747	33,754,931	34,512,014	49,881,572	24,335,525	(51.21%)

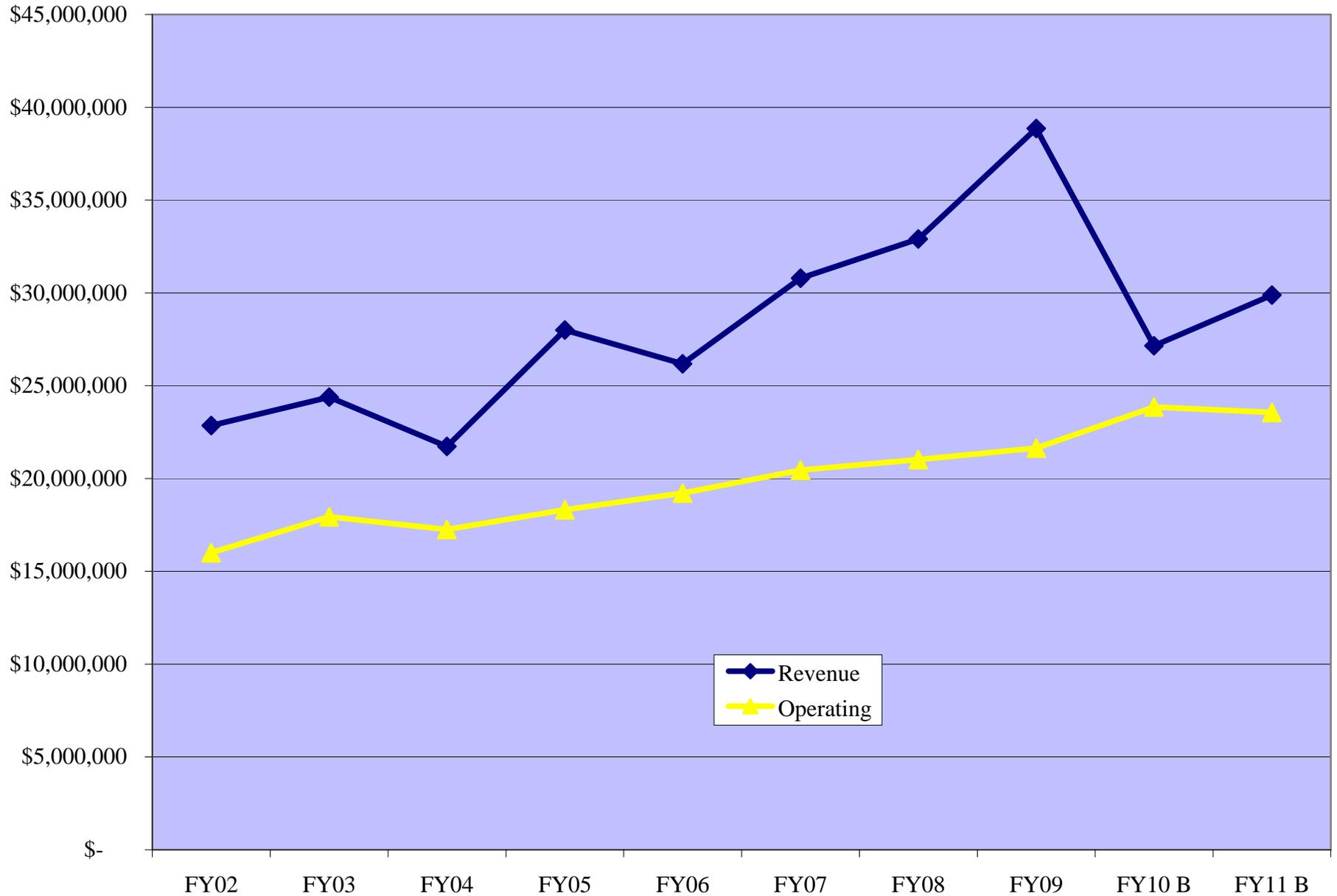
Major Revenues for General Fund - FY11 Budget



General Fund Uses of Financial Resources



General Fund (without capital)



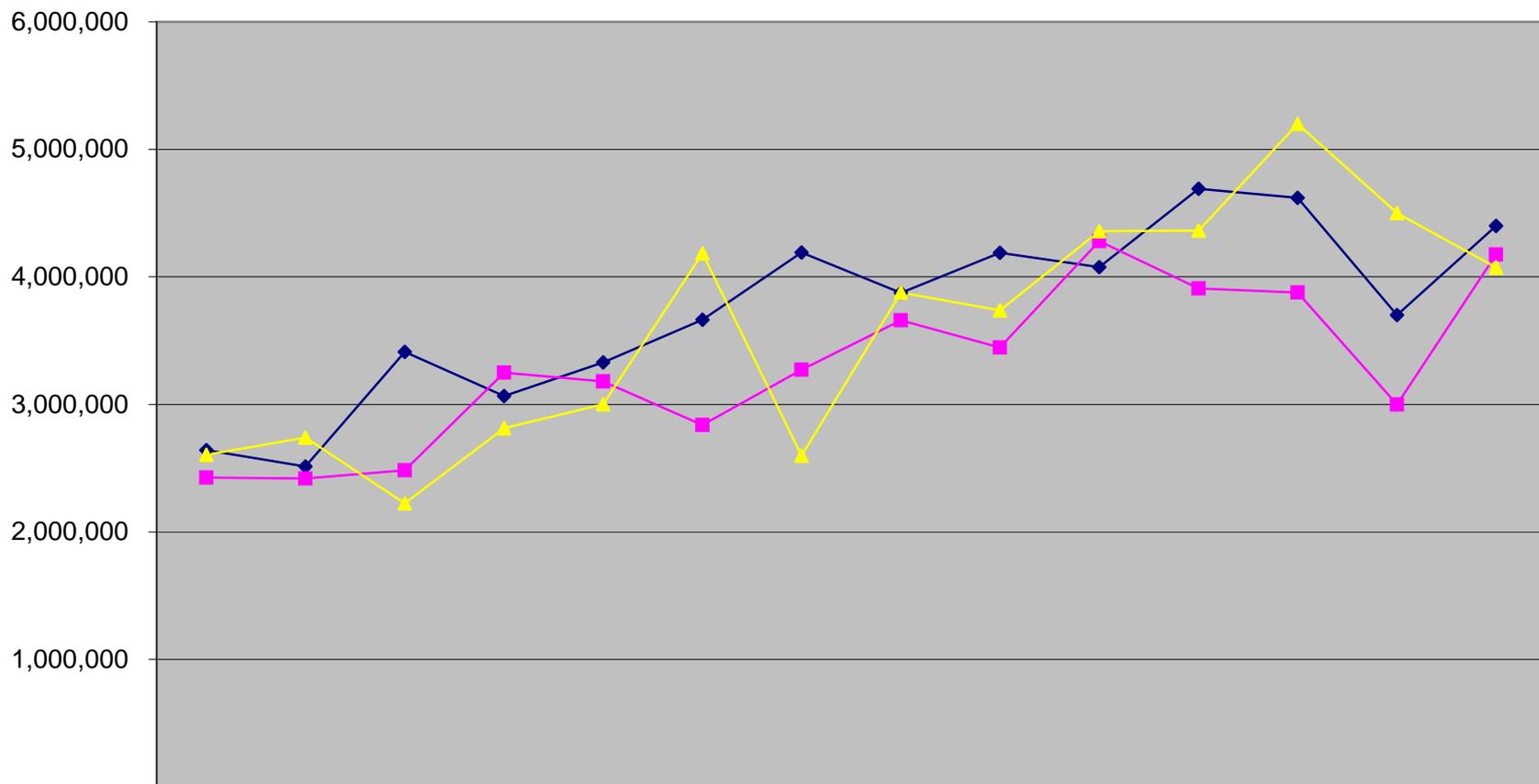
* FY09 includes \$4.5M in bond revenue

General Fund Revenues and Expenditures (Including Capital) History



* FY09 includes \$4.5M in bond revenue

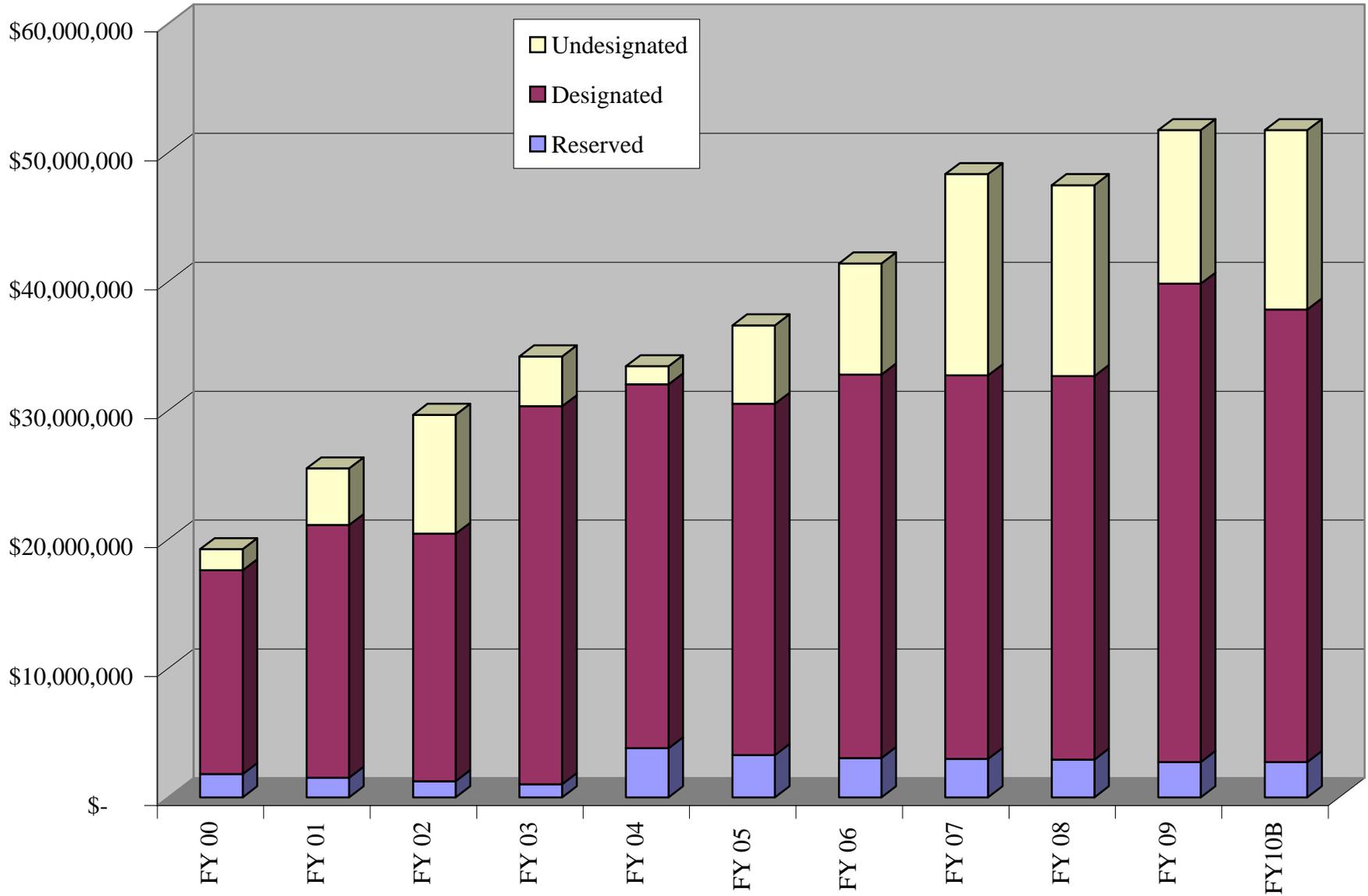
**Volatility of Our Economy
Challenges to Budgeting
History of Fish Related Revenues**



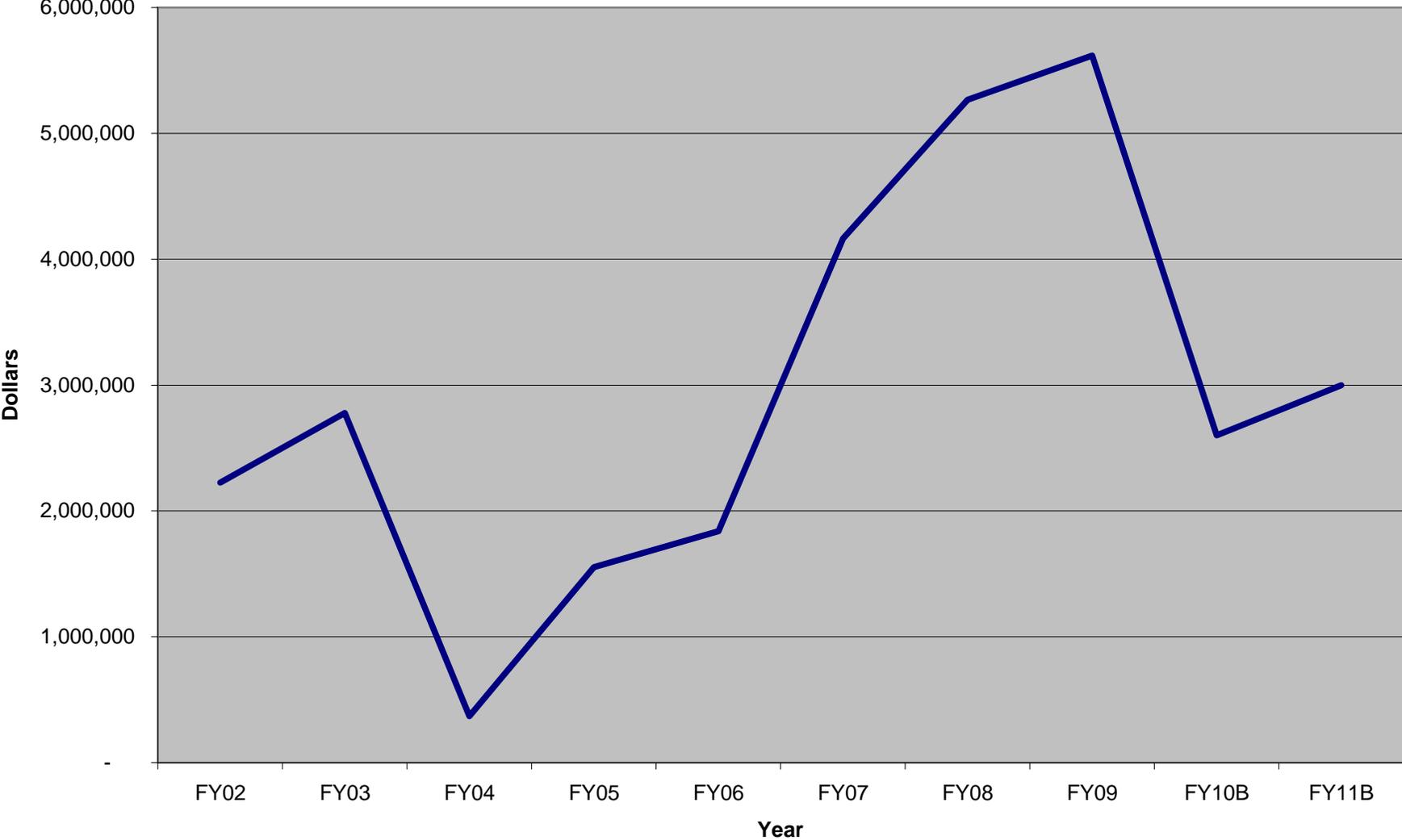
	FY98	FY99	FY00	FY01	FY02	FY03	FY04	FY05	FY06	FY07	FY08	FY09	FY10 B	FY11 B
Raw Seafood Tax	2,641,124	2,513,500	3,410,717	3,065,220	3,329,131	3,662,646	4,190,128	3,873,868	4,188,063	4,076,762	4,689,810	4,619,222	3,700,000	4,400,000
Fisheries Business	2,424,747	2,418,289	2,483,670	3,249,218	3,179,799	2,838,537	3,272,188	3,659,452	3,446,660	4,281,211	3,909,016	3,877,701	3,000,000	4,175,000
Fisheries Resource Landing	2,604,706	2,739,821	2,224,903	2,813,250	3,000,184	4,183,140	2,598,108	3,876,283	3,736,810	4,357,759	4,362,451	5,200,897	4,500,000	4,075,000

Fiscal Year

General Fund Balance History



General Fund Interest Income



City of Unalaska
FY2011 Special Revenue Funds Budget Summary
Adopted May 25, 2010

	FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
1% Sales Tax Special Revenue						
REVENUES						
11010040 - 41310 1% Capital Sales tax	3,149,323	3,674,411	3,455,387	2,883,333	3,000,000	4.05%
11029954 - 49900 Appropriated Fund Balance	0	0	0	12,016,667	0	0.00%
Total Revenues	3,149,323	3,674,411	3,455,387	14,900,000	3,000,000	(79.87%)
EXPENDITURES						
11029954 - 59920 Transfers To Govt Capt Project	0	0	150,000	6,900,000	0	0.00%
11029954 - 59940 Transfers To Enterpr Capt Proj	0	0	0	8,000,000	0	0.00%
Total Expenditures	0	0	150,000	14,900,000	0	(100.00%)
1% Sales Tax Special Revenue Fund Net	3,149,323	3,674,411	3,305,387	0	3,000,000	0.00%
Bed Tax Special Revenue						
REVENUES						
12010040 - 41420 City Bed Tax	143,262	210,245	172,248	164,000	170,000	3.66%
Total Revenues	143,262	210,245	172,248	164,000	170,000	3.66%
EXPENDITURES						
12029154 - 58490 Unalaska CVB	164,000	164,000	164,000	164,000	164,000	0.00%
Total Expenditures	164,000	164,000	164,000	164,000	164,000	0.00%
12019848 - 49100 Transfers From General Fund	20,738	0	24,000	0	0	0.00%
Bed Tax Special Revenue Fund Net	0	46,245	32,248	0	6,000	0.00%

City of Unalaska
FY2011 Enterprise Funds Budget Summary
Adopted May 25, 2010

	FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Electric Enterprise						
REVENUES						
Intergovernmental	0	0	589,617	0	73,996	0.00%
Charges for Services	10,908,380	12,867,233	11,713,159	13,335,630	14,434,787	8.24%
Non-recurring Revenues	(17,438)	0	424,913	0	0	0.00%
Total Revenues	10,890,942	12,867,233	12,727,690	13,335,630	14,508,783	8.09%
EXPENDITURES						
Utility Administration	1,090,905	1,093,052	1,088,432	1,185,528	2,446,812	106.39%
Electric Production	8,314,892	10,997,842	8,754,545	10,860,225	10,874,081	0.13%
Electric Line Repair & Maint	553,426	678,063	558,649	806,885	830,406	2.92%
Transfers Out	0	2,845,012	(29,511)	0	0	0.00%
Veh & Equip Maintenance	29,226	70,949	90,844	57,241	56,670	(1.00%)
Facilities Maintenance	5,303	11,161	25,557	63,211	51,505	(18.52%)
Total Expenditures	9,993,752	15,696,079	10,488,516	12,973,090	14,259,474	9.02%
Electric Enterprise Fund Net	897,190	(2,828,846)	2,239,175	362,540	249,309	9.35%
Water Enterprise						
REVENUES						
Intergovernmental	28,016	0	58,884	0	29,231	0.00%
Charges for Services	2,233,467	2,013,362	1,937,049	2,262,363	2,359,767	4.31%
Assessments	3,202	5,334	3,275	4,300	4,300	0.00%
Non-recurring Revenues	0	0	167,457	0	0	0.00%
Total Revenues	2,264,685	2,018,697	2,166,664	2,266,663	2,393,298	5.29%
EXPENDITURES						
Utility Administration	1,174,748	1,223,425	1,200,127	1,268,306	1,319,847	4.06%
Water Operations	743,245	894,716	759,491	893,441	895,529	0.23%
Transfers Out	0	2,807,241	0	0	0	0.00%
Veh & Equip Maintenance	18,367	30,539	22,757	28,513	28,217	(1.04%)
Facilities Maintenance	13,862	50,665	63,605	39,041	35,153	(9.96%)
Total Expenditures	1,950,222	5,006,586	2,045,980	2,229,301	2,278,746	2.17%
Water Enterprise Fund Net	314,462	(2,987,890)	120,685	37,362	114,552	3.92%
Wastewater Enterprise						
REVENUES						
Intergovernmental	0	0	48,913	0	18,608	0.00%
Charges for Services	966,716	1,199,318	1,365,290	1,147,719	1,563,109	36.19%
Assessments	7,215	7,279	6,523	16,900	14,400	(14.79%)
Non-recurring Revenues	0	0	117,417	17,082	356,785	1988.66%
Total Revenues	973,931	1,206,597	1,538,143	1,181,701	1,952,902	39.49%
EXPENDITURES						
Utility Administration	739,843	772,937	755,922	801,560	1,026,029	28.00%
Wastewater Operations	713,852	820,038	784,558	818,998	875,803	6.94%
Veh & Equip Maintenance	23,285	9,387	15,203	25,965	24,767	(4.61%)
Facilities Maintenance	17,441	19,609	25,584	34,621	26,303	(24.03%)
Total Expenditures	1,494,422	1,621,972	1,581,267	1,681,144	1,952,902	13.92%
Transfers In	446,413	437,471	43,124	472,315	0	(100.00%)
Wastewater Enterprise Fund Net	(74,077)	22,096	0	(27,128)	0	17.11%

City of Unalaska
FY2011 Enterprise Funds Budget Summary
Adopted May 25, 2010

	FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Solid Waste Enterprise						
REVENUES						
Intergovernmental	38,029	0	57,340	0	26,194	0.00%
Charges for Services	954,749	1,114,999	1,165,096	1,288,200	1,736,332	34.79%
Non-recurring Revenues	0	4,000	136,415	70,181	0	(100.00%)
Total Revenues	992,778	1,118,999	1,358,851	1,358,381	1,762,526	22.93%
EXPENDITURES						
Utility Administration	786,398	733,958	634,965	858,449	882,240	2.77%
Solid Waste Operations	1,129,226	1,165,011	957,931	1,316,729	1,265,307	(3.91%)
Veh & Equip Maintenance	112,897	34,765	115,403	165,738	156,887	(5.34%)
Facilities Maintenance	32,068	80,386	70,728	96,527	74,167	(23.16%)
Total Expenditures	2,060,589	2,014,120	1,779,027	2,437,442	2,378,601	(2.47%)
Transfers In	1,161,228	1,193,742	420,175	986,506	616,075	(37.55%)
Solid Waste Enterprise Fund Net	93,417	298,620	0	(92,555)	0	(0.53%)
Ports & Harbors Enterprise						
REVENUES						
Intergovernmental	0	0	98,041	0	49,409	0.00%
Charges for Services	4,425,304	4,937,933	3,681,207	2,788,250	3,229,750	15.83%
Investment Income	5,983	0	0	0	0	0.00%
Non-recurring Revenues	(9,863)	2,300	259,639	1,256,611	632,181	(49.69%)
Total Revenues	4,421,423	4,940,233	4,038,886	4,044,861	3,911,340	(3.41%)
EXPENDITURES						
Harbor Office	2,015,067	2,081,946	2,442,356	2,541,165	2,191,504	(13.76%)
Dock Operations	1,250,639	1,697,043	1,640,441	1,315,491	1,509,411	14.74%
Dock Repair & Maintenance	21,737	62,487	15,905	204,053	72,000	(64.72%)
Ports Security	0	0	0	0	53,858	0.00%
Transfers Out	0	42,790	0	0	0	0.00%
Veh & Equip Maintenance	51,002	46,868	34,074	68,810	68,505	(0.44%)
Facilities Maintenance	11,471	26,654	13,525	47,159	16,062	(65.94%)
Total Expenditures	3,349,916	3,957,788	4,146,301	4,176,677	3,911,340	(6.78%)
Transfers In	0	0	0	44,600	0	(100.00%)
Ports & Harbors Enterprise Fund N	1,071,507	982,446	(107,415)	(87,216)	0	(5.36%)
Airport Enterprise						
REVENUES						
Intergovernmental	0	0	10,477	0	4,238	0.00%
Charges for Services	332,749	397,877	424,456	350,650	350,650	0.00%
Non-recurring Revenues	0	0	25,019	0	354,363	0.00%
Total Revenues	332,749	397,877	459,952	350,650	709,251	50.56%
EXPENDITURES						
Airport Admin/Operations	485,437	553,417	592,266	614,491	584,473	(4.89%)
Facilities Maintenance	82,327	98,217	202,376	297,456	124,778	(58.05%)
Total Expenditures	567,764	651,634	794,641	911,947	709,251	(28.58%)
Transfers In	440,635	422,251	334,689	561,297	0	(100.00%)
Airport Enterprise Fund Net	205,620	168,494	0	0	0	(22.23%)

City of Unalaska
FY2011 Enterprise Funds Budget Summary
Adopted May 25, 2010

	FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Housing Enterprise						
REVENUES						
Intergovernmental	0	0	8,023	0	4,874	0.00%
Charges for Services	236,393	201,079	190,005	152,064	153,000	0.62%
Non-recurring Revenues	0	0	22,978	0	0	0.00%
Total Revenues	236,393	201,079	221,006	152,064	157,874	3.68%
EXPENDITURES						
Housing Admin & Operating	149,898	160,511	145,797	166,225	170,457	2.55%
Facilities Maintenance	116,369	143,177	95,355	140,941	155,073	10.03%
Total Expenditures	266,266	303,688	241,151	307,166	325,530	5.64%
Transfers In	73,683	81,786	20,145	154,670	167,656	8.40%
Housing Enterprise Fund Net	43,810	(20,823)	0	(432)	0	6.05%

City of Unalaska
FY2011 Electric Budget Summary
Adopted May 25, 2010

Electric Enterprise	FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted budget	% Chg
REVENUES						
Intergovernmental	0	0	439,293	0	0	0.00%
Charges for Services	10,908,380	12,867,233	11,713,159	13,335,630	13,335,630	0.00%
Non-recurring Revenues	(17,438)	0	4,300	0	0	0.00%
Total Revenues	10,890,942	12,867,233	12,156,752	13,335,630	13,335,630	0.00%
EXPENDITURES						
Utility Administration	1,090,905	1,093,052	1,088,432	1,185,528	1,172,658	(1.09%)
Electric Production	8,314,892	10,997,842	8,754,545	10,860,225	10,823,040	(0.34%)
Electric Line Repair & Maint	553,426	678,063	558,649	806,885	798,910	(0.99%)
Transfers Out	0	2,845,012	(29,511)	0	0	0.00%
Veh & Equip Maintenance	29,226	70,949	90,844	57,241	57,241	0.00%
Facilities Maintenance	5,303	11,161	25,557	63,211	63,211	0.00%
Total Expenditures	9,993,752	15,696,079	10,488,516	12,973,090	12,915,060	(0.45%)
Electric Enterprise Fund Net	897,190	(2,828,846)	1,668,237	362,540	420,570	

	Personnel Expenses	Operating Expenses	Other Expenses	Adopted Budget	% of Fund
EXPENDITURES					
Utility Administration	511,515	152,186	508,957	1,172,658	9.08%
Electric Production	1,086,996	9,736,044	0	10,823,040	83.80%
Electric Line Repair & Maint	655,760	143,150	0	798,910	6.19%
Veh & Equip Maintenance	35,296	21,945	0	57,241	0.44%
Facilities Maintenance	9,818	53,393	0	63,211	0.49%
Total Operating Expenditures	2,299,385	10,106,718	508,957	12,915,060	

City of Unalaska
FY2011 Electric Budget Detail
Revenues
Adopted May 25,2010

Electric Enterprise	FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Intergovernmental						
50015041 - 42299 Misc State Capital Grants	0	0	439,293	0	0	0.00%
50015041 - 42359 Other State Revenue	0	0	150,324	0	73,996	0.00%
Total Intergovernmental	0	0	589,617	0	73,996	0.00%
Charges for Services						
50015042 - 44110 Residential Elec Consumption	985,639	962,494	1,199,313	1,034,929	1,063,907	2.80%
50015042 - 44111 Residential COPA	332,359	572,853	176,766	560,586	576,282	2.80%
50015042 - 44120 Small Gen Serv Consumption	1,103,118	1,029,990	1,187,407	1,034,611	1,063,580	2.80%
50015042 - 44121 Small Gen Serv COPA	347,391	631,106	198,241	585,943	602,349	2.80%
50015042 - 44130 Large Gen Serv Consumption	1,242,965	1,266,197	1,833,307	1,345,128	1,382,792	2.80%
50015042 - 44131 Large Gen Serv Demand	133,496	132,253	138,341	134,500	138,266	2.80%
50015042 - 44132 Large Gen Serv Power Factor	2,855	3,229	5,637	5,839	6,002	2.79%
50015042 - 44133 Large Gen Serv COPA	520,220	1,055,924	320,763	877,452	902,021	2.80%
50015042 - 44140 Industrial Serv Consumption	3,646,502	3,435,355	4,469,215	4,095,155	4,935,579	20.52%
50015042 - 44141 Industrial Serv Demand	412,995	446,042	422,378	466,087	479,137	2.80%
50015042 - 44142 Industrial Serv Power Factor	17,762	16,956	16,766	17,414	17,902	2.80%
50015042 - 44143 Industrial Serv COPA	1,493,907	2,654,314	1,041,656	2,519,761	2,590,314	2.80%
50015042 - 44150 Street Lights	84,730	77,646	101,429	85,500	87,894	2.80%
50015042 - 44160 PCE Assistance	574,647	523,370	425,266	550,000	565,400	2.80%
50015042 - 44170 Other Services	8,036	55,021	69,567	20,200	20,766	2.80%
50015042 - 44180 Late Fees	1,584	4,481	4,558	2,525	2,596	2.81%
50015042 - 47110 Interest Revenue	176	0	179,629	0	0	0.00%
50015042 - 47120 Incr (Decr) FMV Investments	0	0	(77,079)	0	0	0.00%
Total Charges for Services	10,908,380	12,867,233	11,713,159	13,335,630	14,434,787	8.24%
Non-recurring Revenues						
50015049 - 49400 Gain-loss on Sale of Fixed Ass	(17,438)	0	4,300	0	0	0.00%
50015049 - 49610 Extraordinary item - PERS	0	0	420,613	0	0	0.00%
Total Non-recurring Revenues	(17,438)	0	424,913	0	0	0.00%
Electric Fund Net	10,890,942	12,867,233	12,727,690	13,335,630	14,508,783	8.80%

Electric Enterprise Fund: ***Electric Utility Administration*** (5000-040)
 Responsible Manager/Title: Dan Winters, Public Utilities Director

Functions and Responsibilities

- *Manages, coordinates and provides administrative support for all divisions within the electric utility*
- *Oversees regulatory compliance and permitting requirements*
- *Manages electric utility capital projects*
- *Submits applications for grant funding and oversees the use of grant funds*
- *Maintains a trained, certified staff.*

Departmental Goals

- *Coordinate the enhancement of the quality of life and promote economic development by ensuring that residents have a dependable source of electric power.*
- *Coordinate the operation of the utility in a safe, cost effective and environmentally responsible manner.*
- *Continually seek opportunities for decreased operating costs.*

OBJECTIVES FOR FY 2011

Objective	Supports Departmental Goal
Assist in the completion of the New Powerhouse ensuring a safe and seamless start-up.	Enhance the quality of life and promote economic development by ensuring that residents have a dependable source of electric power
Coordinate the engineering and installation of waste heat recovery system.	Coordinate decreasing operational costs.
Assist in the implementation of the GIS and Munis Work Order Systems.	Coordinate decreasing operational costs.
Oversee obtaining the Air Quality Permit for the New Powerhouse.	Coordinate the operation of the utility in a safe, cost effective and environmentally responsible manner.

City of Unalaska
FY2011 Electric Budget Detail
Expenditures
Adopted May 25, 2010

Electric Enterprise	FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Utility Administration						
50024051 - 51100 Salaries and Wages	258,742	262,929	283,562	303,181	332,081	9.53%
50024051 - 51200 Temporary Employees	3,283	2,226	1,139	3,421	3,225	(5.73%)
50024051 - 51300 Overtime	865	1,467	1,700	1,725	1,927	11.71%
50024051 - 52100 Health Insurance Benefit	55,693	77,494	75,353	105,445	111,273	5.53%
50024051 - 52200 FICA & Medicare Emplr Match	19,760	20,059	21,627	23,587	25,415	7.75%
50024051 - 52300 PERS Employer Contribution	61,141	141,802	95,985	65,710	90,173	37.23%
50024051 - 52400 Unemployment Insurance	1,299	1,270	1,406	1,591	1,763	10.81%
50024051 - 52500 Workers Compensation	4,980	6,205	5,819	6,075	5,787	(4.74%)
50024051 - 52900 Other Employee Benefits	644	614	542	780	806	3.33%
Personnel Expenses	406,408	514,066	487,134	511,515	572,450	11.91%
50024052 - 53230 Legal Services	1,445	114	2,552	2,500	2,500	0.00%
50024052 - 53240 Engineering/Architectural Svs	22,234	2,916	6,785	32,372	20,000	(38.22%)
50024052 - 53260 Training Services	325	2,843	2,555	2,100	2,100	0.00%
50024052 - 53300 Other Professional Svs	23,955	78	606	0	585	0.00%
50024052 - 53410 Software / Hardware Support	0	0	0	0	5,888	0.00%
50024052 - 54110 Water / Sewerage	352	391	421	550	550	0.00%
50024052 - 54210 Solid Waste	587	814	705	2,000	2,000	0.00%
50024052 - 54230 Custodial Services/Supplies	3,840	5,631	5,649	0	5,000	0.00%
50024052 - 54300 Repair/Maintenance Services	484	553	585	900	900	0.00%
50024052 - 55200 General Insurance	48,821	47,459	40,287	40,007	142,537	256.28%
50024052 - 55310 Telephone / Fax/TV	1,584	1,747	1,826	2,575	2,500	(2.91%)
50024052 - 55901 Advertising	4,263	214	0	1,000	500	(50.00%)
50024052 - 55903 Travel and Related Costs	4,716	6,722	4,811	6,168	5,600	(9.21%)
50024052 - 55904 Banking / Credit Card Fees	14,945	14,908	14,290	4,120	4,000	(2.91%)
50024052 - 55905 Postal Services	1,777	2,515	2,685	2,000	2,000	0.00%
50024052 - 55906 Membership Dues	8,647	8,720	10,586	8,970	8,970	0.00%
50024052 - 56100 General Supplies	61	3,577	105	1,000	1,000	0.00%
50024052 - 56120 Office Supplies	5,514	2,864	1,785	5,099	5,000	(1.94%)
50024052 - 56150 Computer Hardware / Software	1,899	659	172	150	1,900	1166.67%
50024052 - 56220 Electricity	18,755	19,360	18,660	29,000	19,180	(33.86%)
50024052 - 56240 Heating Oil	12,295	15,875	10,360	22,000	18,000	(18.18%)
50024052 - 56260 Gasoline for Vehicles	754	2,052	2,037	1,000	2,000	100.00%
50024052 - 56320 Business Meals	221	9	0	245	300	22.45%
50024052 - 56330 Food/Bev/Related Emp Apprctn	1,712	1,780	1,386	1,300	1,500	15.38%
50024052 - 56400 Books and Periodicals	75	429	1,384	0	200	0.00%
Operating Expenses	180,311	142,230	130,229	165,056	254,710	54.32%
50024053 - 57400 Machinery and Equipment	0	0	0	0	2,500	0.00%
Capital Outlay	0	0	0	0	2,500	0.00%
50024054 - 58100 Depreciation	371,686	326,183	326,209	404,794	404,794	0.00%
50024054 - 58300 PILT	23,008	23,008	23,008	23,008	23,008	0.00%
50024054 - 58500 Bad Debt Expense	31,436	6,128	40,263	0	0	0.00%
50024054 - 58910 Allocations IN-Debit	76,258	79,595	79,595	79,595	102,816	29.17%
50024054 - 59100 Interest Expense	1,798	1,843	1,994	1,560	1,086,534	69549.62%
Other Expenses	504,186	436,757	471,069	508,957	1,617,152	217.74%
Total Utility Administration	1,090,905	1,093,052	1,088,432	1,185,528	2,446,812	106.39%

Electric Enterprise Fund: ***Electric Production*** (5000-041)
 Responsible Manager/Title: Dan Winters, Public Utilities Director

Functions and Responsibilities

- *Operates two diesel-generating plants with an installed capacity of 13.5 megawatts.*
- *Performs testing and monitoring for regulatory compliance and permitting requirements.*
- *Plans, carries out, and keeps records of preventative maintenance and repairs of generation equipment.*
- *Maintains a trained, certified staff.*

Departmental Goals

- *To enhance the quality of life and promote economic development by ensuring that residents have a dependable source of electric power.*
- *To produce electrical power in the safest and most economical way possible in compliance with our ADEC Title V permits.*
- *To protect the City's investment in power production plant and equipment through a comprehensive preventative maintenance and repair program.*

OBJECTIVES FOR FY 2011

Objective	Supports Departmental Goal
Ensure a safe and seamless start up of the New Powerhouse.	To enhance the quality of life and promote economic development by ensuring that residents have a dependable source of electric power
Assist in the proper installation and operation of waste heat recovery system.	To produce electrical power in the safest and most economical way possible in compliance with our ADEC Title V permits.
Assist in the implementation of the Munis work order system.	Protect the City's investment in power production plant and equipment through a comprehensive preventative maintenance and repair program.
Coordinate Operator training for the new Powerhouse.	Protect the City's investment in power production plant and equipment through a comprehensive preventative maintenance and repair program.

City of Unalaska
FY2011 Electric Budget Detail
Expenditures
Adopted May 25, 2010

Electric Enterprise	FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Electric Production						
50024151 - 51100 Salaries and Wages	516,800	570,177	573,496	619,991	620,526	0.09%
50024151 - 51300 Overtime	63,745	56,294	60,270	60,033	57,785	(3.74%)
50024151 - 52100 Health Insurance Benefit	94,011	129,304	119,441	169,241	169,241	0.00%
50024151 - 52200 FICA & Medicare Emplr Match	43,851	47,181	47,760	52,022	51,892	(0.25%)
50024151 - 52300 PERS Employer Contribution	133,879	318,817	211,916	126,058	184,040	46.00%
50024151 - 52400 Unemployment Insurance	1,851	2,418	2,268	2,575	2,718	5.55%
50024151 - 52500 Workers Compensation	37,148	49,703	46,162	53,150	52,357	(1.49%)
50024151 - 52900 Other Employee Benefits	2,926	3,270	3,242	3,926	3,926	0.00%
Personnel Expenses	894,210	1,177,164	1,064,555	1,086,996	1,142,485	5.10%
50024152 - 53240 Engineering/Architectural Svs	5,133	70	4,508	5,779	5,952	3.00%
50024152 - 53260 Training Services	3,351	4,124	4,798	3,450	15,225	341.30%
50024152 - 53264 Education Reimbursement	0	0	0	550	7,500	1263.64%
50024152 - 53300 Other Professional Svs	794	3,107	2,459	2,750	3,500	27.27%
50024152 - 53420 Sampling / Testing	0	1,863	0	700	721	3.00%
50024152 - 53490 Other Technical Services	44,056	111,141	106,342	123,576	5,000	(95.95%)
50024152 - 54110 Water / Sewerage	195	249	909	355	355	0.00%
50024152 - 54210 Solid Waste	2,524	5,589	3,565	3,700	3,700	0.00%
50024152 - 54300 Repair/Maintenance Services	176,506	540,528	418,208	506,000	310,000	(38.74%)
50024152 - 55310 Telephone / Fax/TV	4,788	5,499	5,353	5,150	5,300	2.91%
50024152 - 55903 Travel and Related Costs	8,145	8,487	9,675	7,350	26,000	253.74%
50024152 - 55907 Permit Fees	16,112	29,821	39,819	40,000	42,000	5.00%
50024152 - 56100 General Supplies	188,447	301,509	258,989	332,701	340,930	2.47%
50024152 - 56120 Office Supplies	556	1,396	1,074	979	1,700	73.65%
50024152 - 56150 Computer Hardware / Software	2,653	1,087	26,341	1,150	3,000	160.87%
50024152 - 56230 Propane	40	385	456	350	700	100.00%
50024152 - 56260 Gasoline for Vehicles	4,503	4,700	2,498	5,000	2,500	(50.00%)
50024152 - 56270 Diesel for Equipment	0	95	21	0	0	0.00%
50024152 - 56320 Business Meals	50	5	0	0	320	0.00%
50024152 - 56330 Food/Bev/Related Emp Apprctn	190	427	600	636	1,175	84.75%
50024152 - 56500 Generator Fuel - Diesel	5,953,923	7,755,209	5,508,934	7,567,410	8,000,190	5.72%
50024152 - 56590 Other Purchased Power	1,008,847	1,042,793	1,295,379	1,165,644	955,828	(18.00%)
50024152 - 56595 Cons Genertd Purchased Power	0	0	64	0	0	0.00%
Operating Expenses	7,420,682	9,820,678	7,689,990	9,773,229	9,731,596	(0.43%)
Total Electric Production	8,314,892	10,997,842	8,754,545	10,860,225	10,874,081	0.13%

Electric Enterprise Fund: **Electric Line Repair & Maintenance** (5000-042)
 Responsible Manager/Title: Dan Winters, Public Utilities Director

Functions and Responsibilities

- *Constructs, repairs and maintains electrical distribution equipment within the City grid*
- *Provides assistance in design and coordination of all capital projects involving electrical utilities*
- *Reads and routinely tests electric meters and performs service disconnects and reconnects*

Departmental Goals

- *To enhance the quality of life and promote economic development by ensuring that residents have a dependable source of electric power*
- *To perform all duties in compliance with the National Electrical Safety Code, City ordinances, and other industry standards*
- *To protect the City's investment in electric distribution infrastructure through a comprehensive preventative maintenance and repair program*

OBJECTIVES FOR FY 2011

Objective	Supports Departmental Goal
Complete system upgrades to ensure compatibility with New Powerhouse output.	To enhance the quality of life and promote economic development by ensuring that residents have a dependable source of electrical power.
Continue analyzing the electrical grid to find substandard areas needing upgrades.	Perform all duties in compliance with the National Electrical Safety Code, City ordinances, and other industry standards.
Ensure a seamless implementation of the GIS and Munis work order systems.	Protect the City's investment in electric distribution infrastructure through a comprehensive preventative maintenance and repair program.

City of Unalaska
FY2011 Electric Budget Detail
Expenditures
Adopted May 25, 2010

Electric Enterprise		FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Electric Line Repair & Maint							
50024251 - 51100	Salaries and Wages	271,998	250,484	226,797	349,310	354,542	1.50%
50024251 - 51300	Overtime	16,889	26,966	20,858	34,000	35,020	3.00%
50024251 - 52100	Health Insurance Benefit	44,508	51,538	45,655	122,167	122,167	0.00%
50024251 - 52200	FICA & Medicare Emplr Match	21,898	21,907	18,019	29,323	29,027	(1.01%)
50024251 - 52300	PERS Employer Contribution	68,812	142,096	86,672	76,848	107,714	40.17%
50024251 - 52400	Unemployment Insurance	934	1,103	980	1,858	1,962	5.60%
50024251 - 52500	Workers Compensation	20,508	27,426	22,939	38,900	33,990	(12.62%)
50024251 - 52900	Other Employee Benefits	1,131	1,279	1,149	3,354	2,834	(15.50%)
	Personnel Expenses	446,676	537,416	423,069	655,760	687,256	4.80%
50024252 - 53240	Engineering/Architectural Svs	484	140	0	2,073	1,500	(27.63%)
50024252 - 53260	Training Services	3,336	445	1,317	6,000	6,000	0.00%
50024252 - 53300	Other Professional Svs	6,788	406	380	5,000	5,000	0.00%
50024252 - 53420	Sampling / Testing	145	0	3,039	6,500	6,500	0.00%
50024252 - 53490	Other Technical Services	23,538	1,828	47,944	2,056	0	(100.00%)
50024252 - 54210	Solid Waste	1,053	2,782	3,739	4,000	4,000	0.00%
50024252 - 54300	Repair/Maintenance Services	1,200	0	333	0	0	0.00%
50024252 - 54420	Equipment Rental	0	350	0	1,500	1,500	0.00%
50024252 - 54500	Construction Services	0	0	6,059	5,000	5,000	0.00%
50024252 - 55310	Telephone / Fax/TV	1,803	1,842	2,120	2,000	2,000	0.00%
50024252 - 55330	Radio	0	0	0	2,000	2,000	0.00%
50024252 - 55903	Travel and Related Costs	1,563	0	0	5,000	5,000	0.00%
50024252 - 55907	Permit Fees	0	0	200	0	0	0.00%
50024252 - 56100	General Supplies	52,270	119,211	49,111	81,597	76,250	(6.55%)
50024252 - 56110	Sand / Gravel / Rock	3,260	330	4,260	18,000	18,000	0.00%
50024252 - 56120	Office Supplies	210	55	150	500	500	0.00%
50024252 - 56150	Computer Hardware / Software	696	1,509	8,495	0	0	0.00%
50024252 - 56220	Electricity	0	0	1,041	0	0	0.00%
50024252 - 56230	Propane	332	307	323	700	700	0.00%
50024252 - 56260	Gasoline for Vehicles	5,192	5,191	1,545	6,000	6,000	0.00%
50024252 - 56270	Diesel for Equipment	2,076	4,467	5,311	3,000	3,000	0.00%
50024252 - 56330	Food/Bev/Related Emp Apprctn	0	58	212	200	200	0.00%
	Operating Expenses	106,749	140,647	135,580	151,125	143,150	(5.28%)
	Total Electric Line Repair & Maint	553,426	678,063	558,649	806,885	830,406	2.92%

City of Unalaska
FY2011 Electric Budget Detail
Expenditures
Adopted May 25, 2010

Electric Enterprise	FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Transfers Out						
50029854 - 59940 Transfers To Enterpr Capt Proj	0	2,845,012	(29,511)	0	0	0.00%
Other Expenses	0	2,845,012	(29,511)	0	0	0.00%
Total Transfers Out	0	2,845,012	(29,511)	0	0	0.00%

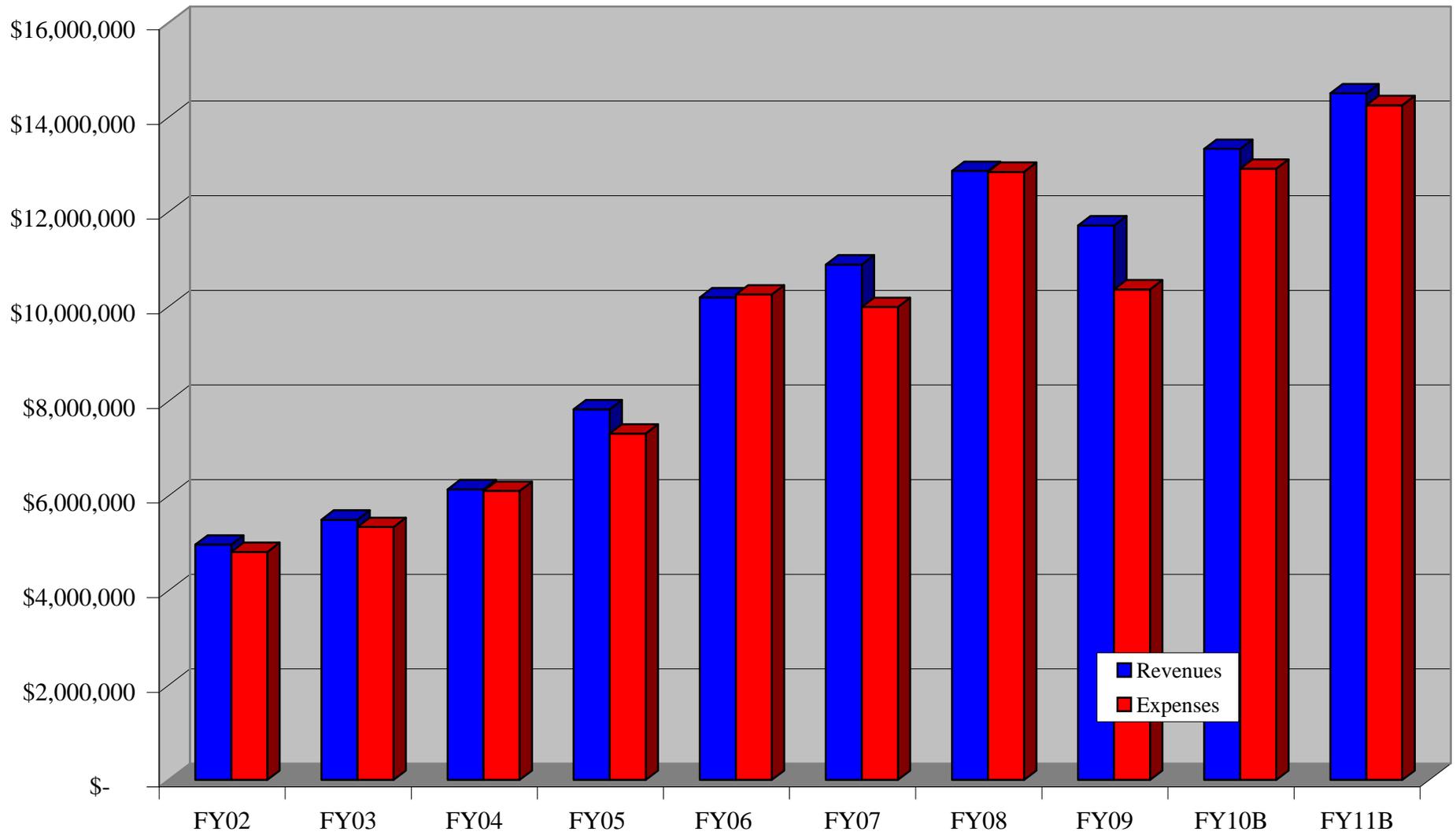
City of Unalaska
FY2011 Electric Budget Detail
Expenditures
Adopted May 25, 2010

Electric Enterprise		FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Veh & Equip Maintenance							
50022851 - 51100	Salaries and Wages	14,560	19,039	30,459	21,000	20,105	(4.26%)
50022851 - 51300	Overtime	428	710	176	200	0	(100.00%)
50022851 - 52100	Health Insurance Benefit	2,556	4,474	8,487	6,456	6,456	0.00%
50022851 - 52200	FICA & Medicare Emplr Match	1,147	1,508	2,284	1,622	1,537	(5.24%)
50022851 - 52300	PERS Employer Contribution	3,204	3,934	10,515	4,620	5,425	17.42%
50022851 - 52400	Unemployment Insurance	51	66	107	98	102	4.08%
50022851 - 52500	Workers Compensation	808	1,316	1,629	1,150	950	(17.39%)
50022851 - 52900	Other Employee Benefits	81	115	191	150	150	0.00%
	Personnel Expenses	22,835	31,160	53,848	35,296	34,725	(1.62%)
50022852 - 53300	Other Professional	0	204	1,848	0	0	0.00%
50022852 - 54300	Repair/Maintenance Services	0	14,985	3,570	5,000	5,000	0.00%
50022852 - 54500	Construction Services	0	0	0	3,000	0	(100.00%)
50022852 - 56100	General Supplies	174	843	262	720	720	0.00%
50022852 - 56130	Machinery / Vehicle Parts	6,216	23,758	31,316	13,225	16,225	22.68%
	Operating Expenses	6,390	39,789	36,996	21,945	21,945	0.00%
	Total Veh & Equip Maintenance	29,226	70,949	90,844	57,241	56,670	(1.00%)

City of Unalaska
FY2011 Electric Budget Detail
Expenditures
Adopted May 25, 2010

Electric Enterprise	FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Facilities Maintenance						
50022951 - 51100 Salaries and Wages	1,802	4,473	3,634	5,395	5,785	7.23%
50022951 - 51200 Temporary Employees	0	391	150	0	362	0.00%
50022951 - 51300 Overtime	53	49	58	500	119	(76.20%)
50022951 - 52100 Health Insurance Benefit	297	750	833	1,767	1,820	3.00%
50022951 - 52200 FICA & Medicare Emplr Match	142	376	294	451	479	6.21%
50022951 - 52300 PERS Employer Contribution	243	913	1,149	1,187	1,572	32.43%
50022951 - 52400 Unemployment Insurance	7	21	20	27	32	18.52%
50022951 - 52500 Workers Compensation	127	379	223	450	342	(24.00%)
50022951 - 52900 Other Employee Benefits	7	31	19	41	51	24.39%
Personnel Expenses	2,678	7,382	6,380	9,818	10,562	7.58%
50022952 - 54300 Repair/Maintenance Services	1,681	1,750	2,522	48,250	17,200	(64.35%)
50022952 - 54500 Construction Services	0	0	14,130	1,000	2,000	100.00%
50022952 - 56100 General Supplies	21	615	1,654	500	8,100	1520.00%
50022952 - 56140 Facility Maintenance Supplies	924	1,413	871	3,643	13,643	274.50%
Operating Expenses	2,626	3,778	19,177	53,393	40,943	(23.32%)
Total Facilities Maintenance	5,303	11,161	25,557	63,211	51,505	(18.52%)

Electric Fund Revenue and Expense History



City of Unalaska
FY2011 Water Budget Summary
Adopted May 25, 2010

Water Enterprise	FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted budget	% Chg
REVENUES						
Intergovernmental	28,016	0	0	0	0	0.00%
Charges for Services	2,233,467	2,013,362	1,937,049	2,262,363	2,262,363	0.00%
Assessments	3,202	5,334	3,275	4,300	4,300	0.00%
Non-recurring Revenues	0	0	6,800	0	0	0.00%
Total Revenues	2,264,685	2,018,697	1,947,123	2,266,663	2,266,663	0.00%
EXPENDITURES						
Utility Administration	1,174,748	1,223,425	1,200,127	1,268,306	1,239,032	(2.31%)
Water Operations	743,245	894,716	759,491	893,441	858,704	(3.89%)
Transfers Out	0	2,807,241	0	0	0	0.00%
Veh & Equip Maintenance	18,367	30,539	22,757	28,513	28,513	0.00%
Facilities Maintenance	13,862	50,665	63,605	39,041	39,041	0.00%
Total Expenditures	1,950,222	5,006,586	2,045,980	2,229,301	2,165,290	(2.96%)
Water Enterprise Fund Net	314,462	(2,987,890)	(98,857)	37,362	101,373	

	Personnel Expenses	Operating Expenses	Other Expenses	Adopted Budget	% of Fund
EXPENDITURES					
Utility Administration	302,925	83,285	852,822	1,239,032	57.22%
Water Operations	525,904	332,800	0	858,704	39.66%
Veh & Equip Maintenance	20,558	7,955	0	28,513	1.32%
Facilities Maintenance	10,541	28,500	0	39,041	1.80%
Total Operating Expenditures	859,928	452,540	852,822	2,165,290	

City of Unalaska
FY2011 Water Budget Detail
Revenues
Adopted May 25,2010

Water Enterprise		FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Intergovernmental							
51015541 - 42199	Misc State Operating Grants	28,016	0	0	0	0	0.00%
51015541 - 42359	Other State Revenue	0	0	58,884	0	29,231	0.00%
Total Intergovernmental		28,016	0	58,884	0	29,231	0.00%
Charges for Services							
51015542 - 44210	Unmetered Water Sales	136,858	138,046	138,274	109,352	138,226	26.40%
51015542 - 44220	Metered Water Consumption	2,084,404	1,854,254	1,782,507	2,131,811	2,200,341	3.21%
51015542 - 44260	System Development Chgs	0	5,087	0	10,000	10,000	0.00%
51015542 - 44270	Other Services	12,070	15,636	15,916	11,000	11,000	0.00%
51015542 - 44280	Late Fees	135	339	351	200	200	0.00%
Total Charges for Services		2,233,467	2,013,362	1,937,049	2,262,363	2,359,767	4.31%
Assessments							
51015544 - 46500	Special Assessments	0	3,359	0	3,100	3,100	0.00%
51015544 - 46513	Special Assess Pen & Int	3,202	1,976	3,275	1,200	1,200	0.00%
Total Assessments		3,202	5,334	3,275	4,300	4,300	0.00%
Non-recurring Revenues							
51015549 - 49400	Gain-loss on Sale of Fixed Ass	0	0	6,800	0	0	0.00%
51015549 - 49610	Extraordinary item - PERS	0	0	160,657	0	0	0.00%
Total Non-recurring Revenues		0	0	167,457	0	0	0.00%
Water Fund Net		2,264,685	2,018,697	2,166,664	2,266,663	2,393,298	5.59%

Water Enterprise Fund: ***Water Utility Administration*** (5100-040)
 Responsible Manager/Title: Dan Winters, Public Utilities Director

Functions and Responsibilities

- *Manages, coordinates and provides administrative support for the water utility.*
- *Oversees regulatory compliance and permitting requirements.*
- *Manages water utility capital projects.*
- *Submits applications for grant funding and oversees the use of grant funds.*
- *Maintains a trained, certified staff.*

Departmental Goals

- *To enhance the quality of life and promote economic development by ensuring that residents have a dependable source of clean, safe water.*
- *To operate the utility in a safe, cost effective and environmentally responsible manner.*
- *To provide excellent customer service with a helpful, knowledgeable staff.*

OBJECTIVES FOR FY 2011

Objective	Supports Departmental Goal
Implement customer service training.	Provide excellent customer service with a helpful, knowledgeable staff.
Oversee the Water Department projects are progressing and completed under budget.	Enhance the quality of life and promote economic development by ensuring that residents have a dependable source of clean, safe water.
Assist in making sure the GIS and Munis work order systems are implemented.	Operate the utility in a safe, cost effective, and environmentally responsible manner.

City of Unalaska
FY2011 Water Budget Detail
Expenditures
Adopted May 25, 2010

Water Enterprise

	FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Utility Administration						
51024051 - 51100 Salaries and Wages	144,835	147,429	156,811	177,853	202,827	14.04%
51024051 - 51200 Temporary Employees	2,189	1,484	760	2,281	2,150	(5.74%)
51024051 - 51300 Overtime	538	798	886	950	1,269	33.58%
51024051 - 52100 Health Insurance Benefit	32,395	44,304	41,875	62,899	67,833	7.84%
51024051 - 52200 FICA & Medicare Emplr Match	11,188	11,358	12,035	13,853	15,665	13.08%
51024051 - 52300 PERS Employer Contribution	33,516	75,144	53,200	39,128	55,426	41.65%
51024051 - 52400 Unemployment Insurance	756	732	786	966	1,094	13.25%
51024051 - 52500 Workers Compensation	3,255	3,813	3,494	4,475	3,891	(13.05%)
51024051 - 52900 Other Employee Benefits	434	411	352	520	546	5.00%
Personnel Expenses	229,107	285,474	270,199	302,925	350,701	15.77%
51024052 - 53230 Legal Services	0	158	0	1,030	1,000	(2.91%)
51024052 - 53240 Engineering/Architectural Svs	2,121	906	1,986	162	0	(100.00%)
51024052 - 53260 Training Services	0	63	843	500	500	0.00%
51024052 - 53300 Other Professional Svs	13,849	360	276	0	1,000	0.00%
51024052 - 53410 Software / Hardware Support	0	0	0	0	4,416	0.00%
51024052 - 54110 Water / Sewerage	352	391	421	0	438	0.00%
51024052 - 54210 Solid Waste	730	1,084	1,346	3,345	3,000	(10.31%)
51024052 - 54230 Custodial Services/Supplies	2,880	4,223	4,237	0	6,000	0.00%
51024052 - 54300 Repair/Maintenance Services	467	553	585	1,000	800	(20.00%)
51024052 - 55200 General Insurance	27,344	27,119	24,731	23,802	21,353	(10.29%)
51024052 - 55310 Telephone / Fax/TV	912	1,078	1,210	0	2,000	0.00%
51024052 - 55901 Advertising	754	34	0	3,100	0	(100.00%)
51024052 - 55903 Travel and Related Costs	2,913	0	1,891	102	2,100	1956.61%
51024052 - 55904 Banking / Credit Card Fees	2,870	2,859	2,741	1,120	1,120	0.00%
51024052 - 55905 Postal Services	1,236	1,274	1,410	1,300	1,300	0.00%
51024052 - 55906 Membership Dues	38	150	203	0	350	0.00%
51024052 - 55908 Employee Moving Costs	0	0	0	0	1,100	0.00%
51024052 - 56100 General Supplies	0	0	86	0	300	0.00%
51024052 - 56120 Office Supplies	3,215	2,337	1,287	0	2,000	0.00%
51024052 - 56150 Computer Hardware / Software	0	600	172	150	2,350	1466.67%
51024052 - 56220 Electricity	13,947	19,338	18,660	29,000	17,600	(39.31%)
51024052 - 56240 Heating Oil	12,013	15,875	12,093	17,438	12,600	(27.74%)
51024052 - 56260 Gasoline for Vehicles	0	0	0	500	500	0.00%
51024052 - 56320 Business Meals	0	10	150	0	200	0.00%
51024052 - 56330 Food/Bev/Related Emp Apprctn	1,184	899	894	800	1,000	25.00%
51024052 - 56400 Books and Periodicals	75	529	1,148	200	200	0.00%
Operating Expenses	87,949	86,321	76,368	83,549	83,227	(0.38%)
51024053 - 57400 Machinery and Equipment	0	0	0	0	2,500	0.00%
Capital Outlay	0	0	0	0	2,500	0.00%
51024054 - 58100 Depreciation	805,864	799,452	799,452	830,213	830,213	0.00%
51024054 - 58300 PILT	34,758	34,758	34,758	34,758	34,758	0.00%
51024054 - 58500 Bad Debt Expense	2,231	384	2,340	0	0	0.00%
51024054 - 58910 Allocations IN-Debit	14,723	16,861	16,861	16,861	17,748	5.26%
51024054 - 59100 Interest Expense	116	175	148	0	700	0.00%
Other Expenses	857,692	851,631	853,559	881,832	883,419	0.18%
Total Utility Administration	1,174,748	1,223,425	1,200,127	1,268,306	1,319,847	4.06%

Water Enterprise Fund: ***Water Operations*** (5100-043)
 Responsible Manager/Title: Dan Winters, Public Utilities Director

Functions and Responsibilities

- *Maintains and operates all components of the public water system, including reservoirs, wells, buildings, hydrants and pipelines*
- *Performs sampling and testing for regulatory compliance and permitting requirements*
- *Works with customers on health, water use and water quality related issues*

Departmental Goals

- *To enhance the quality of life and promote economic development by ensuring that residents have a dependable source of clean, safe water*
- *To operate the utility in a safe, cost effective, and environmentally responsible manner*
- *To provide excellent customer service with a helpful, knowledgeable staff*

OBJECTIVES FOR FY 2011

Objective	Supports Departmental Goal
Assist in coordinating the Water Department projects and ensure they are progressing and completed under budget.	Enhance the quality of life and promote economic development by ensuring that residents have a dependable source of clean, safe water.
Ensure safety and operations documentation is up to date and used.	Operate the utility in a safe, cost effective, and environmentally responsible manner.
Ensure that the GIS and Munis work order systems are implemented.	Operate the utility in a safe, cost effective, and environmentally responsible manner.
Ensure all Water Department Operators stay current with their certifications and training.	Provide excellent customer service with a helpful, knowledgeable staff.

City of Unalaska
FY2011 Water Budget Detail
Expenditures
Adopted May 25, 2010

Water Enterprise		FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Water Operations							
51024351 - 51100	Salaries and Wages	316,801	309,639	253,955	309,258	322,711	4.35%
51024351 - 51200	Temporary Employees	270	209	0	0	7,341	0.00%
51024351 - 51300	Overtime	14,113	17,859	13,872	13,000	12,675	(2.50%)
51024351 - 52100	Health Insurance Benefit	53,946	74,675	61,304	90,336	90,336	0.00%
51024351 - 52200	FICA & Medicare Emplr Match	25,291	25,068	19,978	31,563	26,218	(16.93%)
51024351 - 52300	PERS Employer Contribution	76,921	162,249	95,163	66,277	89,036	34.34%
51024351 - 52400	Unemployment Insurance	1,171	1,265	1,071	1,374	1,524	10.92%
51024351 - 52500	Workers Compensation	14,386	15,772	10,798	12,000	10,703	(10.81%)
51024351 - 52900	Other Employee Benefits	1,728	1,666	1,429	2,096	2,185	4.25%
	Personnel Expenses	504,628	608,400	457,570	525,904	562,729	7.00%
51024352 - 53240	Engineering/Architectural Svs	10,301	90	0	20,143	18,000	(10.64%)
51024352 - 53260	Training Services	3,740	2,204	2,435	4,465	5,300	18.70%
51024352 - 53300	Other Professional Svs	850	2,052	30,209	37,500	18,500	(50.67%)
51024352 - 53410	Software / Hardware Support	3,067	2,118	1,500	4,500	4,500	0.00%
51024352 - 53420	Sampling / Testing	31,532	29,876	21,528	24,000	23,000	(4.17%)
51024352 - 53490	Other Technical Services	0	0	0	19,200	0	(100.00%)
51024352 - 54210	Solid Waste	0	1,181	1,820	1,000	1,000	0.00%
51024352 - 54300	Repair/Maintenance Services	2,828	0	15,556	22,528	8,000	(64.49%)
51024352 - 54500	Construction Services	0	0	4,650	5,000	10,000	100.00%
51024352 - 55310	Telephone / Fax/TV	5,325	6,567	6,625	9,400	10,600	12.77%
51024352 - 55320	Network / Internet	1,334	1,418	2,092	2,000	2,000	0.00%
51024352 - 55330	Radio	0	0	0	800	800	0.00%
51024352 - 55901	Advertising	1,245	1,168	1,226	700	1,000	42.86%
51024352 - 55903	Travel and Related Costs	2,109	150	3,269	7,000	7,000	0.00%
51024352 - 55906	Membership Dues	475	1,088	700	900	900	0.00%
51024352 - 55907	Permit Fees	200	200	300	350	350	0.00%
51024352 - 55908	Employee Moving Costs	0	0	3	0	3,000	0.00%
51024352 - 56100	General Supplies	81,912	107,859	109,165	91,301	101,100	10.73%
51024352 - 56110	Sand / Gravel / Rock	0	0	0	1,000	2,000	100.00%
51024352 - 56115	Chemicals	0	0	9,425	19,000	19,000	0.00%
51024352 - 56120	Office Supplies	534	115	549	300	300	0.00%
51024352 - 56150	Computer Hardware / Software	2,238	3,086	395	500	500	0.00%
51024352 - 56220	Electricity	74,744	107,696	72,467	75,000	75,000	0.00%
51024352 - 56230	Propane	163	211	323	300	300	0.00%
51024352 - 56240	Heating Oil	7,058	12,738	11,310	13,200	13,200	0.00%
51024352 - 56260	Gasoline for Vehicles	6,263	6,500	4,948	6,700	6,700	0.00%
51024352 - 56270	Diesel for Equipment	752	0	554	750	750	0.00%
51024352 - 56320	Business Meals	0	0	182	0	0	0.00%
51024352 - 56330	Food/Bev/Related Emp Apprctn	0	0	21	0	0	0.00%
51024352 - 56400	Books and Periodicals	1,618	0	669	0	0	0.00%
	Operating Expenses	238,617	286,316	301,921	367,537	332,800	(9.45%)
	Total Water Operations	743,245	894,716	759,491	893,441	895,529	0.23%

City of Unalaska
FY2011 Water Budget Detail
Expenditures
Adopted May 25, 2010

Water Enterprise	FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Transfers Out						
Other Expenses	0	2,807,241	0	0	0	0.00%
Total Transfers Out	0	2,807,241	0	0	0	0.00%

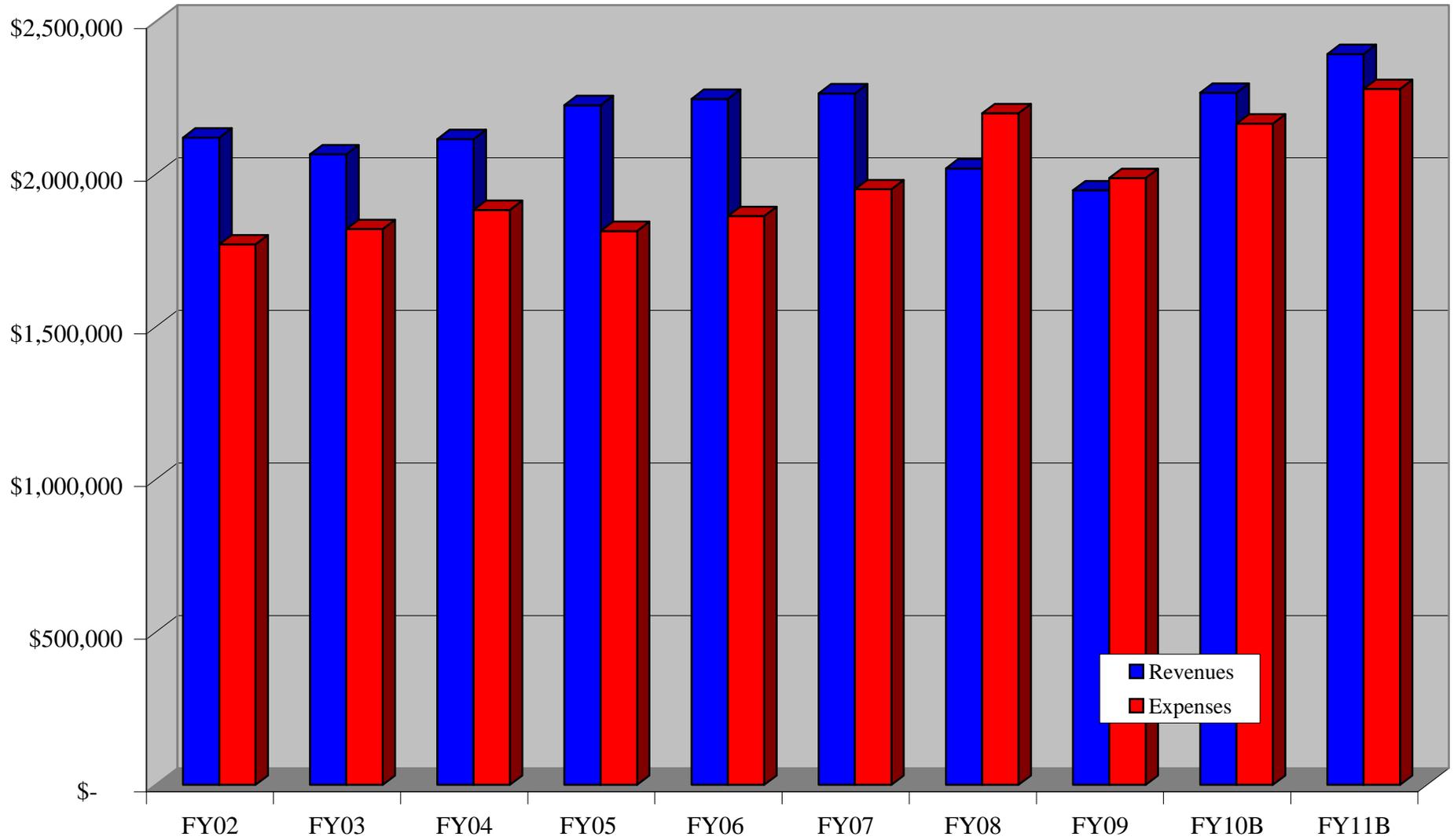
City of Unalaska
FY2011 Water Budget Detail
Expenditures
Adopted May 25, 2010

Water Enterprise		FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Veh & Equip Maintenance							
51022851 - 51100	Salaries and Wages	8,124	8,305	10,508	12,250	11,728	(4.26%)
51022851 - 51300	Overtime	0	597	1,400	84	0	(100.00%)
51022851 - 52100	Health Insurance Benefit	1,716	1,897	2,227	3,766	3,768	0.05%
51022851 - 52200	FICA & Medicare Emplr Match	622	620	902	944	896	(5.08%)
51022851 - 52300	PERS Employer Contribution	1,869	1,750	4,052	2,695	3,166	17.48%
51022851 - 52400	Unemployment Insurance	42	36	38	57	60	5.26%
51022851 - 52500	Workers Compensation	460	553	617	675	554	(17.93%)
51022851 - 52900	Other Employee Benefits	43	43	69	87	90	3.45%
	Personnel Expenses	12,875	13,801	19,813	20,558	20,262	(1.44%)
51022852 - 53300	Other Professional	0	204	99	0	0	0.00%
51022852 - 54300	Repair/Maintenance Services	88	1,050	0	0	400	0.00%
51022852 - 54500	Construction Services	0	0	0	400	0	(100.00%)
51022852 - 56100	General Supplies	40	120	0	1,000	1,000	0.00%
51022852 - 56130	Machinery / Vehicle Parts	5,364	15,365	2,845	6,555	6,555	0.00%
	Operating Expenses	5,492	16,738	2,944	7,955	7,955	0.00%
	Total Veh & Equip Maintenance	18,367	30,539	22,757	28,513	28,217	(1.04%)

City of Unalaska
FY2011 Water Budget Detail
Expenditures
Adopted May 25, 2010

Water Enterprise	FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Facilities Maintenance						
51022951 - 51100 Salaries and Wages	6,304	6,190	19,664	6,136	6,385	4.06%
51022951 - 51200 Temporary Employees	0	0	1,425	0	400	0.00%
51022951 - 51300 Overtime	21	21	23	0	126	0.00%
51022951 - 52100 Health Insurance Benefit	1,084	1,256	4,871	2,008	2,009	0.05%
51022951 - 52200 FICA & Medicare Emplr Match	484	475	1,615	469	526	12.15%
51022951 - 52300 PERS Employer Contribution	1,674	1,253	6,715	1,350	1,731	28.22%
51022951 - 52400 Unemployment Insurance	19	19	34	31	39	25.81%
51022951 - 52500 Workers Compensation	477	463	1,667	500	378	(24.40%)
51022951 - 52900 Other Employee Benefits	40	39	166	47	59	25.53%
Personnel Expenses	10,104	9,717	36,181	10,541	11,653	10.55%
51022952 - 54300 Repair/Maintenance Services	1,685	39,472	8,400	2,000	2,000	0.00%
51022952 - 54500 Construction Services	0	0	0	23,000	1,000	(95.65%)
51022952 - 56100 General Supplies	50	0	3,564	200	200	0.00%
51022952 - 56140 Facility Maintenance Supplies	2,023	1,476	15,460	3,300	20,300	515.15%
Operating Expenses	3,758	40,948	27,424	28,500	23,500	(17.54%)
Total Facilities Maintenance	13,862	50,665	63,605	39,041	35,153	(9.96%)

Water Fund Revenue and Expense History



City of Unalaska
FY2011 Wastewater Budget Summary
Adopted May 25, 2010

Wastewater Enterprise	FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted budget	% Chg
REVENUES						
Charges for Services	966,716	1,199,318	1,365,290	1,147,719	1,147,719	0.00%
Assessments	7,215	7,279	6,523	16,900	16,900	0.00%
Total Revenues	973,931	1,206,597	1,371,813	1,164,619	1,164,619	0.00%
EXPENDITURES						
Utility Administration	739,843	772,937	755,922	801,560	784,254	(2.16%)
Wastewater Operations	713,852	820,038	784,558	818,998	793,371	(3.13%)
Veh & Equip Maintenance	23,285	9,387	15,203	25,965	25,065	(3.47%)
Facilities Maintenance	17,441	19,609	25,584	34,621	34,244	(1.09%)
Total Expenditures	1,494,422	1,621,972	1,581,267	1,681,144	1,636,934	(2.70%)
Transfers In	446,413	437,471	43,124	472,315	472,315	0.00%
Wastewater Enterprise Fund Net	(74,077)	22,096	(166,330)	(44,210)	0	

	Personnel Expenses	Operating Expenses	Other Expenses	Adopted Budget	% of Fund
EXPENDITURES					
Utility Administration	207,772	60,067	516,415	784,254	47.91%
Wastewater Operations	420,871	372,500	0	793,371	48.47%
Veh & Equip Maintenance	16,210	8,855	0	25,065	1.53%
Facilities Maintenance	14,944	19,300	0	34,244	2.09%
Total Operating Expenditures	659,797	460,722	516,415	1,636,934	

City of Unalaska
FY2011 Wastewater Budget Detail
Revenues
Adopted May 25,2010

Wastewater Enterprise	FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Intergovernmental						
52016041 - 42359 Other State Revenue	0	0	48,913	0	18,608	0.00%
Total Intergovernmental	0	0	48,913	0	18,608	0.00%
Charges for Services						
52016042 - 44310 Unmetered Wastewater Sales	163,135	187,773	220,785	188,930	254,567	34.74%
52016042 - 44320 Metered Commercial Sales	728,228	893,014	1,031,038	852,048	1,187,182	39.33%
52016042 - 44330 Metered Industrial Sales	18,448	27,087	32,183	22,645	37,010	63.44%
52016042 - 44340 Vactor Services	27,185	46,235	41,497	45,450	45,600	0.33%
52016042 - 44370 Other Services	29,566	44,881	39,073	38,380	38,500	0.31%
52016042 - 44380 Late Fees	153	328	715	266	250	(6.02%)
Total Charges for Services	966,716	1,199,318	1,365,290	1,147,719	1,563,109	36.19%
Assessments						
52016044 - 46500 Special Assessments	0	0	0	7,400	7,400	0.00%
52016044 - 46513 Special Assess Pen & Int	7,215	7,279	6,523	9,500	7,000	(26.32%)
Total Assessments	7,215	7,279	6,523	16,900	14,400	(14.79%)
Other Financing Sources						
52019848 - 49100 Transfers From General Fund	446,413	437,471	43,124	472,315	0	(100.00%)
Total Other Financing Sources	446,413	437,471	43,124	472,315	0	(100.00%)
Non-recurring Revenues						
52016049 - 49610 Extraordinary item - PERS	0	0	117,417	0	0	0.00%
52016049 - 49900 Appropriated Fund Balance	0	0	0	17,082	356,785	1988.66%
Total Non-recurring Revenues	0	0	117,417	17,082	356,785	1988.66%
Wastewater Fund Net	1,420,344	1,644,068	1,581,267	1,654,016	1,952,902	18.07%

Wastewater Enterprise Fund: **Wastewater Utility Administration** (5200-040)
 Responsible Manager/Title: Dan Winters, Public Utilities Director

Functions and Responsibilities

- *Manages, coordinates and provides administrative support for the wastewater utility.*
- *Oversees regulatory compliance and permitting requirements.*
- *Manages wastewater utility capital projects.*
- *Submits applications for grant funding and oversees the use of grant funds.*
- *Maintains a trained, certified staff.*

Departmental Goals

- *To enhance the quality of life and promote economic development by ensuring that wastewater is collected, treated and disposed of reliably and safely.*
- *To operate the utility in a cost effective and environmentally responsible manner.*
- *To provide excellent customer service with a helpful, knowledgeable staff.*

OBJECTIVES FOR FY 2011

Objective	Supports Departmental Goal
Ensure a seamless implementation of the Munis work order system.	To operate the utility in a cost effective and environmentally responsible manner.
Coordinate Waste Water Department Operators recertification and training.	To provide excellent customer service with helpful, knowledgeable staff.
Coordinate Lift Stations and infrastructure upgrades.	Enhance the quality of life and promote economic development by ensuring that wastewater is collected, treated and disposed of reliably and safely.

City of Unalaska
FY2011 Wastewater Budget Detail
Expenditures
Adopted May 25, 2010

Wastewater Enterprise	FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Utility Administration						
52024051 - 51100 Salaries and Wages	95,879	99,642	108,819	121,371	130,557	7.57%
52024051 - 51200 Temporary Employees	2,189	1,484	760	2,281	2,150	(5.74%)
52024051 - 51300 Overtime	282	482	472	575	602	4.70%
52024051 - 52100 Health Insurance Benefit	21,164	29,878	29,081	43,353	43,798	1.03%
52024051 - 52200 FICA & Medicare Emplr Match	7,474	7,727	8,376	9,503	10,141	6.71%
52024051 - 52300 PERS Employer Contribution	22,054	51,247	36,729	26,702	35,644	33.49%
52024051 - 52400 Unemployment Insurance	512	508	549	676	717	6.07%
52024051 - 52500 Workers Compensation	1,908	2,504	2,438	3,025	2,420	(20.00%)
52024051 - 52900 Other Employee Benefits	212	204	190	286	260	(9.09%)
Personnel Expenses	151,673	193,677	187,412	207,772	226,289	8.91%
52024052 - 53230 Legal Services	0	8,049	7,383	2,650	212,000	7900.00%
52024052 - 53240 Engineering/Architectural Svs	1,591	680	1,489	3,121	3,000	(3.89%)
52024052 - 53260 Training Services	0	393	843	1,200	500	(58.33%)
52024052 - 53300 Other Professional Svs	13,905	7,618	138	0	500	0.00%
52024052 - 53410 Software / Hardware Support	0	0	0	0	1,472	0.00%
52024052 - 54110 Water / Sewerage	116	129	203	3,315	315	(90.50%)
52024052 - 54210 Solid Waste	1,125	432	358	2,123	600	(71.74%)
52024052 - 54230 Custodial Services/Supplies	1,920	2,891	2,825	2,123	2,000	(5.79%)
52024052 - 54300 Repair/Maintenance Services	449	553	585	1,000	900	(10.00%)
52024052 - 55200 General Insurance	15,255	14,841	13,020	13,494	12,451	(7.73%)
52024052 - 55310 Telephone / Fax/TV	912	1,121	1,210	2,575	2,575	0.00%
52024052 - 55901 Advertising	754	34	0	2,000	800	(60.00%)
52024052 - 55903 Travel and Related Costs	2,913	2,497	1,891	4,002	2,500	(37.53%)
52024052 - 55904 Banking / Credit Card Fees	1,437	1,430	1,370	1,300	1,300	0.00%
52024052 - 55905 Postal Services	913	921	1,007	1,050	1,500	42.86%
52024052 - 55908 Employee Moving Costs	0	0	0	0	500	0.00%
52024052 - 56100 General Supplies	20	0	61	1,910	910	(52.36%)
52024052 - 56120 Office Supplies	2,860	2,197	1,191	1,954	2,000	2.35%
52024052 - 56150 Computer Hardware / Software	0	600	172	150	290	93.33%
52024052 - 56220 Electricity	6,521	9,356	9,331	2,450	2,500	2.04%
52024052 - 56240 Heating Oil	11,732	15,875	10,360	11,628	11,000	(5.40%)
52024052 - 56260 Gasoline for Vehicles	0	0	0	600	600	0.00%
52024052 - 56320 Business Meals	0	7	31	200	200	0.00%
52024052 - 56330 Food/Bev/Related Emp Apprctn	921	1,153	876	1,345	1,000	(25.65%)
52024052 - 56400 Books and Periodicals	75	529	1,148	100	200	100.00%
Operating Expenses	64,505	71,305	55,494	60,291	261,613	333.92%
52024053 - 57400 Machinery and Equipment	0	0	0	0	2,500	0.00%
Capital Outlay	0	0	0	0	2,500	0.00%
52024054 - 58100 Depreciation	467,272	452,319	458,423	479,037	479,037	0.00%
52024054 - 58300 PILT	39,582	39,582	39,582	39,582	39,582	0.00%
52024054 - 58500 Bad Debt Expense	3,882	835	358	0	0	0.00%
52024054 - 58910 Allocations IN-Debit	5,287	8,291	8,291	8,291	11,724	41.41%
52024054 - 59100 Interest Expense	7,642	6,928	6,363	6,587	5,284	(19.78%)
Other Expenses	523,665	507,955	513,017	533,497	535,627	0.40%
Total Utility Administration	739,843	772,937	755,922	801,560	1,026,029	28.00%

Wastewater Enterprise Fund: **Wastewater Operations** (5200-045)
 Responsible Manager/Title: Dan Winters, Public Utilities Director

Functions and Responsibilities

- *Maintains and operates all components of the public wastewater collection and treatment system, including lift stations, manholes, sewer lines and the wastewater treatment plant.*
- *Performs inspections, sampling and testing for regulatory compliance and permitting requirements.*
- *Responds to service calls to clear blockages, repair damaged services, vector septic tanks and portable toilets, and clean privately owned storm drain systems.*
- *Maintains a trained, certified staff.*

Departmental Goals

- *To enhance the quality of life and promote economic development by ensuring that wastewater is collected, treated and disposed of reliably and safely.*
- *To operate the utility in a cost effective and environmentally responsible manner.*
- *To provide excellent customer service with a helpful, knowledgeable staff.*

OBJECTIVES FOR FY 2011

Objective	Supports Departmental Goal
Ensure all Waste Water Department Operators stay current with their certifications and training.	To provide excellent customer service with helpful, knowledgeable staff.
Assist in upgrading Lift Stations electrical systems.	Operate the utility in a cost effective and environmentally responsible manner.
Assist in the design of the new Waste Water Plant.	To enhance the quality of life and promote economic development by ensuring that wastewater is collected, treated and disposed of reliably and safely.
Assist in implementing the Munis work order system.	Operate the utility in a cost effective and environmentally responsible manner.

City of Unalaska
FY2011 Wastewater Budget Detail
Expenditures
Adopted May 25, 2010

Wastewater Enterprise	FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Wastewater Operations						
52024551 - 51100 Salaries and Wages	234,909	229,670	251,987	235,218	256,197	8.92%
52024551 - 51200 Temporary Employees	9,371	0	8,724	14,657	21,590	47.30%
52024551 - 51300 Overtime	21,385	22,970	17,050	20,000	13,659	(31.71%)
52024551 - 52100 Health Insurance Benefit	40,298	54,957	47,794	66,576	66,576	0.00%
52024551 - 52200 FICA & Medicare Emplr Match	20,320	19,291	21,247	20,645	22,296	8.00%
52024551 - 52300 PERS Employer Contribution	58,186	121,914	90,858	50,868	70,257	38.12%
52024551 - 52400 Unemployment Insurance	983	936	1,099	1,161	1,285	10.68%
52024551 - 52500 Workers Compensation	9,354	11,292	8,790	10,025	10,939	9.12%
52024551 - 52900 Other Employee Benefits	1,463	1,313	1,387	1,721	1,804	4.82%
Personnel Expenses	396,269	462,343	448,937	420,871	464,603	10.39%
52024552 - 53240 Engineering/Architectural Svs	270	35	7,441	643	500	(22.26%)
52024552 - 53260 Training Services	3,088	975	661	3,350	3,100	(7.46%)
52024552 - 53300 Other Professional Svs	500	498	125	19,250	1,500	(92.21%)
52024552 - 53410 Software / Hardware Support	0	0	0	0	2,500	0.00%
52024552 - 53420 Sampling / Testing	9,602	9,691	9,905	10,700	60,700	467.29%
52024552 - 54110 Water / Sewerage	4,992	4,460	4,699	5,000	5,000	0.00%
52024552 - 54210 Solid Waste	9,188	11,108	8,373	8,500	8,500	0.00%
52024552 - 54230 Custodial Services/Supplies	0	0	27	0	0	0.00%
52024552 - 54300 Repair/Maintenance Services	1,512	237	3,952	23,846	6,000	(74.84%)
52024552 - 54500 Construction Services	6,806	0	0	5,000	5,000	0.00%
52024552 - 55310 Telephone / Fax/TV	9,392	10,106	10,147	10,000	10,000	0.00%
52024552 - 55330 Radio	0	0	0	200	200	0.00%
52024552 - 55901 Advertising	0	0	249	500	500	0.00%
52024552 - 55903 Travel and Related Costs	5,352	2,254	0	4,200	4,200	0.00%
52024552 - 55905 Postal Services	0	0	0	1,000	200	(80.00%)
52024552 - 55906 Membership Dues	358	523	120	600	400	(33.33%)
52024552 - 55907 Permit Fees	1,560	1,510	1,720	2,000	2,000	0.00%
52024552 - 56100 General Supplies	97,715	91,069	97,324	93,139	86,900	(6.70%)
52024552 - 56110 Sand / Gravel / Rock	0	0	62	1,000	2,000	100.00%
52024552 - 56115 Chemicals	0	0	0	9,800	10,000	2.04%
52024552 - 56120 Office Supplies	295	748	64	300	300	0.00%
52024552 - 56150 Computer Hardware / Software	0	0	0	0	1,700	0.00%
52024552 - 56220 Electricity	106,015	149,189	139,655	124,100	125,000	0.73%
52024552 - 56230 Propane	3,874	5,998	4,730	8,000	8,000	0.00%
52024552 - 56240 Heating Oil	51,503	63,587	42,575	63,000	63,000	0.00%
52024552 - 56260 Gasoline for Vehicles	3,483	3,830	2,171	2,200	2,200	0.00%
52024552 - 56270 Diesel for Equipment	1,962	1,878	1,536	1,800	1,800	0.00%
52024552 - 56330 Food/Bev/Related Emp Apprctn	0	0	84	0	0	0.00%
Operating Expenses	317,583	357,696	335,622	398,127	411,200	3.28%
Total Wastewater Operations	713,852	820,038	784,558	818,998	875,803	6.94%

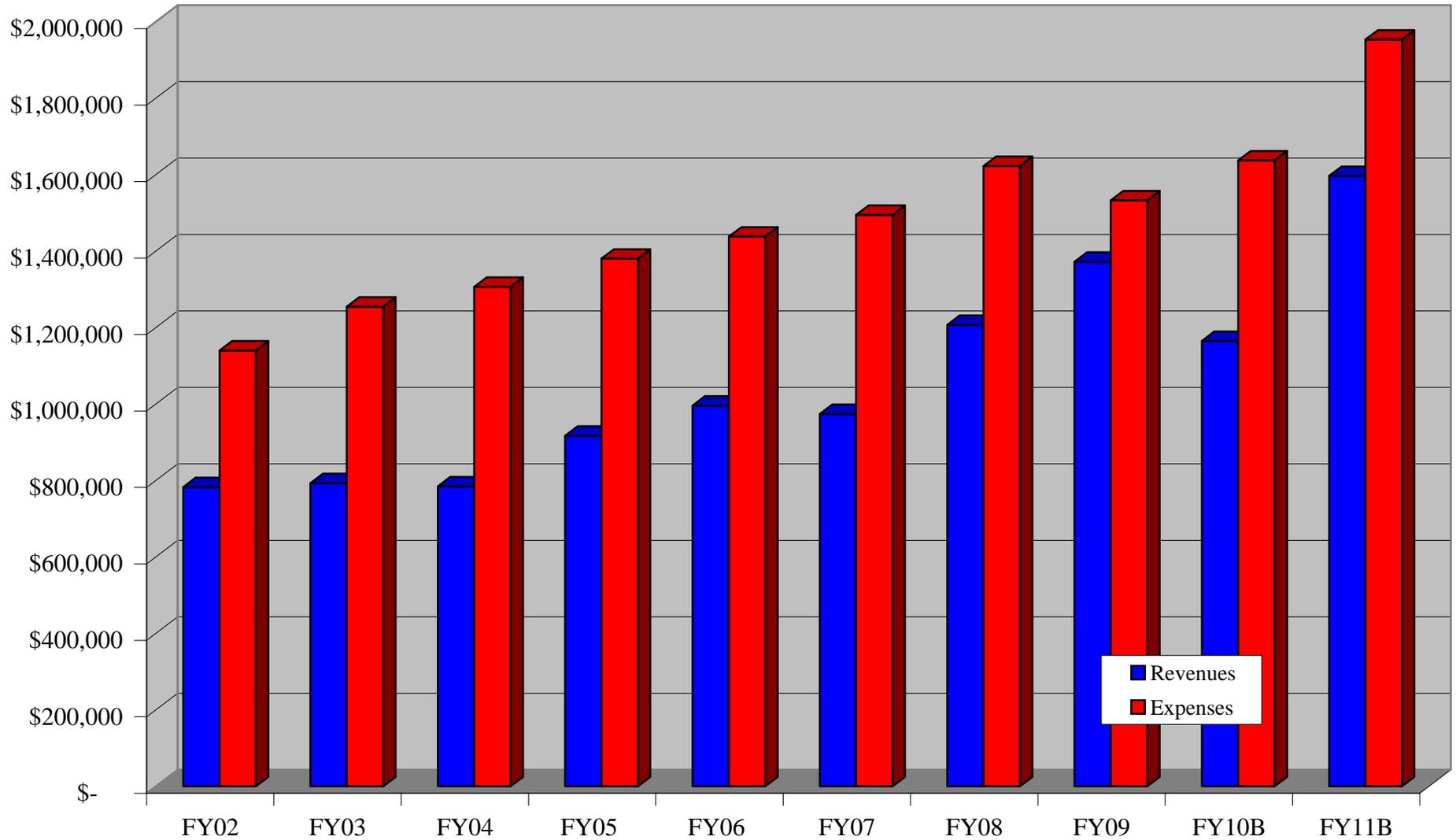
City of Unalaska
FY2011 Wastewater Budget Detail
Expenditures
Adopted May 25, 2010

Wastewater Enterprise		FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Veh & Equip Maintenance							
52022851 - 51100	Salaries and Wages	10,970	4,292	6,157	9,625	9,214	(4.27%)
52022851 - 51300	Overtime	393	38	60	100	0	(100.00%)
52022851 - 52100	Health Insurance Benefit	1,448	852	1,098	2,959	2,958	(0.03%)
52022851 - 52200	FICA & Medicare Emplr Match	869	330	475	744	704	(5.38%)
52022851 - 52300	PERS Employer Contribution	2,770	821	2,087	2,118	2,487	17.42%
52022851 - 52400	Unemployment Insurance	46	13	35	45	48	6.67%
52022851 - 52500	Workers Compensation	654	258	310	550	435	(20.91%)
52022851 - 52900	Other Employee Benefits	68	18	24	69	66	(4.35%)
	Personnel Expenses	17,220	6,623	10,245	16,210	15,912	(1.84%)
52022852 - 53300	Other Professional	0	0	99	0	0	0.00%
52022852 - 54300	Repair/Maintenance Services	0	182	961	200	300	50.00%
52022852 - 54500	Construction Services	0	0	0	300	0	(100.00%)
52022852 - 56100	General Supplies	10	16	247	0	2,000	0.00%
52022852 - 56130	Machinery / Vehicle Parts	6,055	2,566	3,651	9,255	6,555	(29.17%)
	Operating Expenses	6,065	2,764	4,958	9,755	8,855	(9.23%)
	Total Veh & Equip Maintenance	23,285	9,387	15,203	25,965	24,767	(4.61%)

City of Unalaska
FY2011 Wastewater Budget Detail
Expenditures
Adopted May 25, 2010

Wastewater Enterprise	FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Facilities Maintenance						
52022951 - 51100 Salaries and Wages	8,846	7,731	7,735	8,391	8,727	4.00%
52022951 - 51200 Temporary Employees	0	496	15	0	546	0.00%
52022951 - 51300 Overtime	74	69	81	500	175	(65.00%)
52022951 - 52100 Health Insurance Benefit	1,667	1,758	1,252	2,746	2,746	0.00%
52022951 - 52200 FICA & Medicare Emplr Match	682	635	599	680	725	6.62%
52022951 - 52300 PERS Employer Contribution	2,066	1,576	2,510	1,846	2,366	28.17%
52022951 - 52400 Unemployment Insurance	51	36	27	42	48	14.29%
52022951 - 52500 Workers Compensation	671	649	559	675	516	(23.56%)
52022951 - 52900 Other Employee Benefits	61	53	43	64	77	20.31%
Personnel Expenses	14,118	13,002	12,821	14,944	15,926	6.57%
52022952 - 54300 Repair/Maintenance Services	815	878	864	1,000	1,700	70.00%
52022952 - 54500 Construction Services	0	661	5,623	11,377	1,377	(87.90%)
52022952 - 56100 General Supplies	783	2,244	3,636	2,500	2,500	0.00%
52022952 - 56140 Facility Maintenance Supplies	1,725	2,724	2,640	4,800	4,800	0.00%
Operating Expenses	3,324	6,607	12,763	19,677	10,377	(47.26%)
Total Facilities Maintenance	17,441	19,609	25,584	34,621	26,303	(24.03%)

Wastewater Fund Revenue and Expense History



City of Unalaska
FY2011 Solid Waste Budget Summary
Adopted May 25, 2010

Solid Waste Enterprise	FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted budget	% Chg
REVENUES						
Intergovernmental	38,029	0	0	0	0	0.00%
Charges for Services	954,749	1,114,999	1,165,096	1,288,200	1,288,200	0.00%
Non-recurring Revenues	0	4,000	1,000	0	0	0.00%
Total Revenues	992,778	1,118,999	1,166,096	1,288,200	1,288,200	0.00%
EXPENDITURES						
Utility Administration	786,398	733,958	634,965	858,449	788,044	(8.20%)
Solid Waste Operations	1,129,226	1,165,011	957,931	1,316,729	1,232,775	(6.38%)
Veh & Equip Maintenance	112,897	34,765	115,403	165,738	157,536	(4.95%)
Facilities Maintenance	32,068	80,386	70,728	96,527	96,351	(0.18%)
Total Expenditures	2,060,589	2,014,120	1,779,027	2,437,442	2,274,706	(7.15%)
Transfers In	1,161,228	1,193,742	420,175	986,506	986,506	0.00%
Solid Waste Enterprise Fund Net	93,417	298,620	(192,755)	(162,736)	0	

	Personnel Expenses	Operating Expenses	Other Expenses	Adopted Budget	% of Fund
EXPENDITURES					
Utility Administration	134,039	71,633	582,372	788,044	34.64%
Solid Waste Operations	561,475	671,300	0	1,232,775	54.19%
Veh & Equip Maintenance	65,038	92,498	0	157,536	6.93%
Facilities Maintenance	44,642	51,709	0	96,351	4.24%
Total Operating Expenditures	805,194	887,140	582,372	2,274,706	

City of Unalaska
FY2011 Solid Waste Budget Detail
Revenues
Adopted May 25,2010

Solid Waste Enterprise	FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Intergovernmental						
53016541 - 42199 Misc State Operating Grants	38,029	0	0	0	0	0.00%
53016541 - 42359 Other State Revenue	0	0	57,340	0	26,194	0.00%
Total Intergovernmental	38,029	0	57,340	0	26,194	0.00%
Charges for Services						
53016542 - 44410 Tipping Fees	798,005	887,823	915,238	1,031,000	1,422,905	38.01%
53016542 - 44420 Vehicle Disposal Fees	10,437	12,660	6,947	12,000	18,668	55.57%
53016542 - 44470 Other Fees	70,314	83,028	94,380	100,000	100,000	0.00%
53016542 - 44480 Late Fees	137	209	541	200	240	20.00%
53016542 - 44490 Landfill Maintenance Fees	75,856	131,279	147,991	145,000	194,519	34.15%
Total Charges for Services	954,749	1,114,999	1,165,096	1,288,200	1,736,332	34.79%
Other Financing Sources						
53019848 - 49100 Transfers From General Fund	1,161,228	1,193,742	420,175	986,506	616,075	(37.55%)
Total Other Financing Sources	1,161,228	1,193,742	420,175	986,506	616,075	(37.55%)
Non-recurring Revenues						
53016549 - 49400 Gain-loss on Sale of Fixed Ass	0	4,000	1,000	0	0	0.00%
53016549 - 49610 Extraordinary item - PERS	0	0	135,415	0	0	0.00%
53016549 - 49900 Appropriated Fund Balance	0	0	0	70,181	0	(100.00%)
Total Non-recurring Revenues	0	4,000	136,415	70,181	0	(100.00%)
Solid Waste Fund Net	2,154,006	2,312,741	1,779,027	2,344,887	2,378,601	1.44%

Solid Waste Enterprise Fund: **Solid Waste Utility Administration** (5300-040)
 Responsible Manager/Title: Dan Winters, Public Utilities Director

Functions and Responsibilities

- *Manages, coordinates and provides administrative support for the solid waste utility.*
- *Oversees regulatory compliance and permitting requirements.*
- *Manages solid waste utility capital projects.*
- *Submits applications for grant funding and oversees the use of grant funds.*

Departmental Goals

- *To enhance the quality of life and promote economic development by ensuring that solid waste is handled and disposed of reliably and safely.*
- *To operate the utility in a cost effective and environmentally responsible manner.*
- *Maintain regulatory compliance requirements.*

OBJECTIVES FOR FY 2011

Objective	Supports Departmental Goal
Coordinate the installation of the Envirobale and Waste to Energy projects.	Enhance the quality of life and promote economic development by ensuring that solid waste is handled and disposed of reliably and safely
Coordinate the Landfill Phase 2 design for land cell development.	To operate the utility in a cost effective and environmentally responsible manner.
Ensure the implementation of the Munis work order system is seamless.	To operate the utility in a cost effective and environmentally responsible manner.
Coordinate development of operational documentation and O/M Plan.	Maintain regulatory compliance requirements.

City of Unalaska
FY2011 Solid Waste Budget Detail
Expenditures
Adopted May 25, 2010

Solid Waste Enterprise	FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Utility Administration						
53024051 - 51100 Salaries and Wages	63,479	70,916	77,398	80,358	88,441	10.06%
53024051 - 51200 Temporary Employees	1,094	742	380	1,140	1,075	(5.70%)
53024051 - 51300 Overtime	29	92	80	100	263	163.00%
53024051 - 52100 Health Insurance Benefit	13,449	19,875	19,188	26,361	27,705	5.10%
53024051 - 52200 FICA & Medicare Emplr Match	4,892	5,443	5,912	6,242	6,811	9.12%
53024051 - 52300 PERS Employer Contribution	14,786	36,985	26,160	17,679	24,024	35.89%
53024051 - 52400 Unemployment Insurance	325	335	363	406	446	9.85%
53024051 - 52500 Workers Compensation	993	1,586	1,492	1,675	1,391	(16.96%)
53024051 - 52900 Other Employee Benefits	64	62	59	78	78	0.00%
Personnel Expenses	99,110	136,036	131,034	134,039	150,234	12.08%
53024052 - 53230 Legal Services	0	0	3,065	2,575	2,000	(22.33%)
53024052 - 53240 Engineering/Architectural Svs	1,591	680	1,489	121	0	(100.00%)
53024052 - 53260 Training Services	0	63	555	0	1,000	0.00%
53024052 - 53300 Other Professional Svs	13,830	228	188	0	500	0.00%
53024052 - 54110 Water / Sewerage	176	195	210	1,145	1,000	(12.66%)
53024052 - 54210 Solid Waste	250	410	315	515	1,000	94.17%
53024052 - 54230 Custodial Services/Supplies	960	1,408	1,412	1,110	1,500	35.14%
53024052 - 54300 Repair/Maintenance Services	432	553	585	1,550	2,472	59.48%
53024052 - 55200 General Insurance	18,890	20,709	16,742	17,400	15,549	(10.64%)
53024052 - 55310 Telephone / Fax/TV	912	1,078	1,210	2,575	2,575	0.00%
53024052 - 55901 Advertising	754	34	0	2,000	1,000	(50.00%)
53024052 - 55903 Travel and Related Costs	2,736	0	1,191	6,302	5,000	(20.66%)
53024052 - 55904 Banking / Credit Card Fees	1,238	1,225	1,175	1,000	1,000	0.00%
53024052 - 55905 Postal Services	606	819	750	500	1,000	100.00%
53024052 - 55906 Membership Dues	38	0	0	0	200	0.00%
53024052 - 55908 Employee Moving Costs	0	0	0	0	200	0.00%
53024052 - 56100 General Supplies	10	0	66	0	200	0.00%
53024052 - 56120 Office Supplies	2,261	2,214	1,216	1,149	1,200	4.44%
53024052 - 56150 Computer Hardware / Software	0	600	172	150	1,780	1086.67%
53024052 - 56220 Electricity	9,875	9,954	9,330	26,350	20,000	(24.10%)
53024052 - 56240 Heating Oil	11,451	15,875	10,360	5,814	10,000	72.00%
53024052 - 56260 Gasoline for Vehicles	0	0	0	600	1,000	66.67%
53024052 - 56320 Business Meals	0	130	0	0	200	0.00%
53024052 - 56330 Food/Bev/Related Emp Apprctn	764	1,249	940	1,000	1,000	0.00%
53024052 - 56400 Books and Periodicals	75	528	1,148	0	100	0.00%
53024052 - 59100 Interest Expense	27	1,287	0	0	100	0.00%
Operating Expenses	67,923	59,237	52,120	71,857	71,576	(0.39%)
53024053 - 57400 Machinery and Equipment	0	0	0	0	2,500	0.00%
Capital Outlay	0	0	0	0	2,500	0.00%
53024054 - 58100 Depreciation	328,429	293,162	252,878	363,490	363,490	0.00%
53024054 - 58200 Landfill Closure/Post Closure	239,244	195,255	144,419	239,241	239,241	0.00%
53024054 - 58300 PILT	42,179	42,179	42,179	42,179	42,179	0.00%
53024054 - 58500 Bad Debt Expense	3,085	445	4,692	0	0	0.00%
53024054 - 58910 Allocations IN-Debit	6,429	7,643	7,643	7,643	13,020	70.35%
Other Expenses	619,365	538,685	451,811	652,553	657,930	0.82%
Total Utility Administration	786,398	733,958	634,965	858,449	882,240	2.77%

Solid Waste Enterprise Fund: ***Solid Waste Operations*** (5300-047)
 Responsible Manager/Title: Dan Winters, Public Utilities Director

Functions and Responsibilities

- *Operates and maintains the landfill and baler facility, including repairing the roads, drainage and fences.*
- *Conducts sampling and testing for regulatory compliance and permitting requirements*
- *Weighs vehicles, sorts and bales solid waste, stacks bales in cells and covers them daily, and arranges shipment for items to be sent off-island.*

Departmental Goals

- *To enhance the quality of life and promote economic development by ensuring that solid waste is handled and disposed of reliably and safely.*
- *To operate the utility in a cost effective and environmentally responsible manner.*
- *To maintain regulatory requirements.*

OBJECTIVES FOR FY 2011

Objective	Supports Departmental Goal
Develop methods to decrease the quantity of leachate.	Maintain regulatory requirements.
Assist in implementing the Munis work order system.	Operate the utility in a cost effective and environmentally responsible manner.
Assist in Landfill Phase 2 design.	To enhance the quality of life and promote economic development by ensuring that solid waste is handled and disposed of reliably and safely.
Continue to ship junk vehicles, metals and net off Island for recycling and to increase life of Landfill.	Operate the utility in a cost effective and environmentally responsible manner.

City of Unalaska
FY2011 Solid Waste Budget Detail
Expenditures
Adopted May 25, 2010

Solid Waste Enterprise		FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Solid Waste Operations							
53024751 - 51100	Salaries and Wages	287,387	298,111	292,543	302,341	303,189	0.28%
53024751 - 51200	Temporary Employees	24,000	26,830	26,860	13,837	16,845	21.74%
53024751 - 51300	Overtime	32,439	30,580	29,061	28,124	28,124	0.00%
53024751 - 52100	Health Insurance Benefit	55,617	75,285	64,328	89,664	89,664	0.00%
53024751 - 52200	FICA & Medicare Emplr Match	26,302	27,197	26,545	26,339	26,634	1.12%
53024751 - 52300	PERS Employer Contribution	75,293	160,294	109,671	63,215	90,226	42.73%
53024751 - 52400	Unemployment Insurance	1,428	1,700	1,501	1,503	1,608	6.99%
53024751 - 52500	Workers Compensation	41,513	40,134	33,554	34,200	35,466	3.70%
53024751 - 52900	Other Employee Benefits	2,131	2,199	2,076	2,252	2,252	0.00%
Personnel Expenses		546,109	662,330	586,138	561,475	594,008	5.79%
53024752 - 53240	Engineering/Architectural Svs	22,720	18,576	0	10,000	10,000	0.00%
53024752 - 53260	Training Services	271	2,930	930	3,700	3,000	(18.92%)
53024752 - 53300	Other Professional Svs	27,618	97,753	18,338	45,094	31,000	(31.25%)
53024752 - 53410	Software / Hardware Support	912	0	778	20,000	1,000	(95.00%)
53024752 - 53420	Sampling / Testing	10,961	19,865	23,786	52,500	52,500	0.00%
53024752 - 53490	Other Technical Services	350	0	22,851	51,133	31,800	(37.81%)
53024752 - 54110	Water / Sewerage	55,306	92,312	65,719	60,000	60,000	0.00%
53024752 - 54210	Solid Waste	195,013	125	20,153	207,727	200,000	(3.72%)
53024752 - 54300	Repair/Maintenance Services	180	1,047	2,124	11,000	11,000	0.00%
53024752 - 54420	Equipment Rental	0	0	733	1,000	1,000	0.00%
53024752 - 55200	General Insurance	0	0	0	0	1,549	0.00%
53024752 - 55310	Telephone / Fax/TV	3,567	4,155	3,940	4,500	4,500	0.00%
53024752 - 55330	Radio	0	0	1,653	1,300	1,300	0.00%
53024752 - 55901	Advertising	0	0	0	500	500	0.00%
53024752 - 55903	Travel and Related Costs	0	4,748	1,093	4,000	4,000	0.00%
53024752 - 55906	Membership Dues	150	234	430	900	900	0.00%
53024752 - 55907	Permit Fees	3,598	3,518	3,558	3,500	3,500	0.00%
53024752 - 56100	General Supplies	29,560	48,680	41,884	56,101	41,250	(26.47%)
53024752 - 56110	Sand / Gravel / Rock	86,000	56,000	56,600	60,000	50,000	(16.67%)
53024752 - 56120	Office Supplies	0	0	211	0	0	0.00%
53024752 - 56150	Computer Hardware / Software	1,899	0	0	400	400	0.00%
53024752 - 56220	Electricity	61,097	51,641	48,920	64,000	64,000	0.00%
53024752 - 56230	Propane	1,106	1,004	1,519	2,500	2,500	0.00%
53024752 - 56240	Heating Oil	64,730	81,717	44,010	79,000	79,000	0.00%
53024752 - 56260	Gasoline for Vehicles	654	947	912	600	800	33.33%
53024752 - 56270	Diesel for Equipment	17,262	15,990	11,357	15,000	15,000	0.00%
53024752 - 56320	Business Meals	0	0	78	0	0	0.00%
53024752 - 56330	Food/Bev/Related Emp Apprctn	147	238	215	300	300	0.00%
53024752 - 56400	Books and Periodicals	8	0	0	500	500	0.00%
Operating Expenses		583,117	502,681	371,793	755,254	671,299	(11.12%)
Total Solid Waste Operations		1,129,226	1,165,011	957,931	1,316,729	1,265,307	(3.91%)

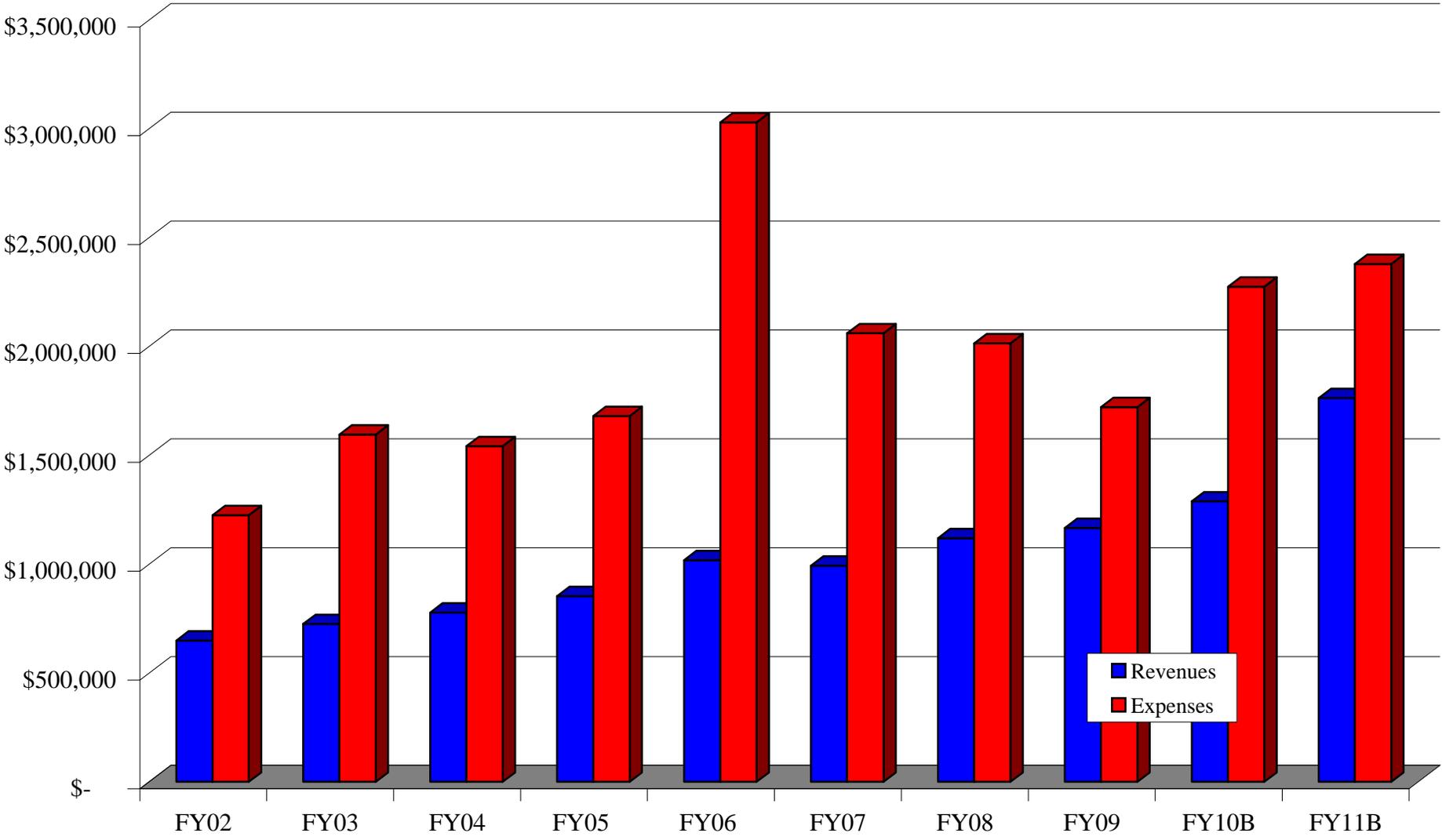
City of Unalaska
FY2011 Solid Waste Budget Detail
Expenditures
Adopted May 25, 2010

Solid Waste Enterprise		FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Veh & Equip Maintenance							
53022851 - 51100	Salaries and Wages	19,074	13,680	32,749	38,938	37,278	(4.26%)
53022851 - 51300	Overtime	1,065	286	2,468	0	0	0.00%
53022851 - 52100	Health Insurance Benefit	3,537	3,556	7,549	11,970	11,970	0.00%
53022851 - 52200	FICA & Medicare Emplr Match	1,541	1,053	2,668	2,979	2,850	(4.33%)
53022851 - 52300	PERS Employer Contribution	4,315	2,580	11,959	8,566	10,062	17.46%
53022851 - 52400	Unemployment Insurance	73	47	169	182	192	5.49%
53022851 - 52500	Workers Compensation	1,093	793	2,441	2,125	1,761	(17.13%)
53022851 - 52900	Other Employee Benefits	95	44	186	278	276	(0.72%)
	Personnel Expenses	30,793	22,040	60,190	65,038	64,389	(1.00%)
53022852 - 53300	Other Professional	0	0	99	0	0	0.00%
53022852 - 54300	Repair/Maintenance Services	2,790	2,157	0	2,600	2,600	0.00%
53022852 - 54500	Construction Services	0	0	0	20,000	0	(100.00%)
53022852 - 56100	General Supplies	524	(8)	2,259	2,000	2,000	0.00%
53022852 - 56130	Machinery / Vehicle Parts	78,790	10,576	52,855	76,100	87,898	15.50%
	Operating Expenses	82,104	12,725	55,213	100,700	92,498	(8.15%)
	Total Veh & Equip Maintenance	112,897	34,765	115,403	165,738	156,887	(5.34%)

City of Unalaska
FY2011 Solid Waste Budget Detail
Expenditures
Adopted May 25, 2010

Solid Waste Enterprise	FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Facilities Maintenance						
53022951 - 51100 Salaries and Wages	14,028	22,798	22,283	25,700	26,733	4.02%
53022951 - 51200 Temporary Employees	0	1,216	0	0	1,672	0.00%
53022951 - 51300 Overtime	143	336	156	500	539	7.80%
53022951 - 52100 Health Insurance Benefit	2,203	7,096	5,961	8,411	8,410	(0.01%)
53022951 - 52200 FICA & Medicare Emplr Match	1,084	1,863	1,717	2,004	2,216	10.58%
53022951 - 52300 PERS Employer Contribution	3,158	4,670	7,164	5,654	7,244	28.12%
53022951 - 52400 Unemployment Insurance	58	135	91	128	149	16.41%
53022951 - 52500 Workers Compensation	1,063	1,850	1,618	2,050	1,582	(22.83%)
53022951 - 52900 Other Employee Benefits	78	153	118	195	237	21.54%
Personnel Expenses	21,815	40,117	39,109	44,642	48,782	9.27%
53022952 - 54300 Repair/Maintenance Services	3,173	13,943	4,448	3,809	3,809	0.00%
53022952 - 54500 Construction Services	528	661	14,037	35,076	1,576	(95.51%)
53022952 - 56100 General Supplies	261	2,006	1,484	150	5,650	3666.67%
53022952 - 56140 Facility Maintenance Supplies	6,292	22,696	11,650	12,850	14,350	11.67%
Operating Expenses	10,253	40,268	31,619	51,885	25,385	(51.07%)
Total Facilities Maintenance	32,068	80,386	70,728	96,527	74,167	(23.16%)

Solid Waste Fund Revenue and Expense History



City of Unalaska
FY2011 Ports & Harbors Budget Summary
Adopted May 25, 2010

Ports & Harbors Enterprise	FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted budget	% Chg
REVENUES						
Intergovernmental	0	0	14,517	0	0	0.00%
Charges for Services	4,425,304	4,937,933	3,681,207	2,788,250	2,788,250	0.00%
Investment Income	5,983	0	0	0	0	0.00%
Non-recurring Revenues	(9,863)	2,300	6,800	1,256,611	1,061,289	(15.54%)
Total Revenues	4,421,423	4,940,233	3,702,524	4,044,861	3,849,539	(5.07%)
EXPENDITURES						
Harbor Office	2,015,067	2,081,946	2,442,356	2,541,165	2,352,918	(7.41%)
Dock Operations	1,250,639	1,697,043	1,640,441	1,315,491	1,308,652	(0.52%)
Dock Repair & Maintenance	21,737	62,487	15,905	204,053	72,000	(64.72%)
Transfers Out	0	42,790	0	0	0	0.00%
Veh & Equip Maintenance	51,002	46,868	34,074	68,810	68,810	0.00%
Facilities Maintenance	11,471	26,654	13,525	47,159	47,159	0.00%
Total Expenditures	3,349,916	3,957,788	4,146,301	4,176,677	3,849,539	(8.50%)
Transfers In	0	0	0	44,600	0	(100.00%)
Ports & Harbors Enterprise Fund Net	1,071,507	982,446	(443,777)	(87,216)	0	

	Personnel Expenses	Operating Expenses	Other Expenses	Adopted Budget	% of Fund
EXPENDITURES					
Harbor Office	516,193	416,739	1,419,986	2,352,918	61.12%
Dock Operations	686,607	622,045	0	1,308,652	34.00%
Dock Repair & Maintenance	0	72,000	0	72,000	1.87%
Veh & Equip Maintenance	30,690	38,120	0	68,810	1.79%
Facilities Maintenance	9,659	37,500	0	47,159	1.23%
Total Operating Expenditures	1,243,149	1,186,404	1,419,986	3,849,539	

City of Unalaska
FY2011 Ports & Harbors Budget Detail
Revenues
Adopted May 25,2010

Ports & Harbors Enterprise	FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Intergovernmental						
54017041 - 42299 Misc State Capital Grants	0	0	14,517	0	0	0.00%
54017041 - 42359 Other State Revenue	0	0	83,524	0	49,409	0.00%
Total Intergovernmental	0	0	98,041	0	49,409	0.00%
Charges for Services						
54017042 - 44511 UMC Docking / Moorage	1,061,173	922,954	676,122	450,000	600,000	33.33%
54017042 - 44512 UMC Wharfage	1,887,965	1,956,054	1,279,468	850,000	1,000,000	17.65%
54017042 - 44513 UMC Rental Fees	532,361	673,089	513,373	500,000	450,000	(10.00%)
54017042 - 44514 UMC Utilities	250,157	374,242	312,911	265,000	360,000	35.85%
54017042 - 44515 UMC Other Services	0	0	0	0	0	0.00%
54017042 - 44521 Spit Docking / Moorage	269,094	394,034	446,986	380,000	410,000	7.89%
54017042 - 44524 Spit Utilities	63,139	203,314	172,233	150,000	175,000	16.67%
54017042 - 44531 SBH Docking / Moorage	67,226	70,067	74,038	78,000	78,000	0.00%
54017042 - 44534 SBH Utilities	34,788	41,791	26,308	30,000	25,000	(16.67%)
54017042 - 44541 Cargo Docking / Moorage	144,007	240,477	74,607	50,000	30,000	(40.00%)
54017042 - 44542 Cargo Wharfage	34,390	12,112	24,909	20,000	10,000	(50.00%)
54017042 - 44543 Cargo Rental Fees	42,896	550	0	750	750	0.00%
54017042 - 44544 Cargo Utilities	4,742	35,105	44,490	4,000	30,000	650.00%
54017042 - 44545 Cargo Other Services	0	0	0	0	0	0.00%
54017042 - 44560 Security Fees	0	0	0	0	60,000	0.00%
54017042 - 44580 Late Fees	1,111	1,948	958	500	1,000	100.00%
54017042 - 44599 Other Revenue	32,256	12,196	34,803	10,000	0	(100.00%)
Total Charges for Services	4,425,304	4,937,933	3,681,207	2,788,250	3,229,750	15.83%
Investment Income						
54017043 - 47110 Interest Revenue	5,983	0	0	0	0	0.00%
Total Investment Income	5,983	0	0	0	0	0.00%
Other Financing Sources						
54019848 - 49100 Transfers From General Fund	0	0	0	44,600	0	(100.00%)
Total Other Financing Sources	0	0	0	44,600	0	(100.00%)
Non-recurring Revenues						
54017049 - 49400 Gain-loss on Sale of Fixed Ass	(9,863)	2,300	6,800	0	0	0.00%
54017049 - 49610 Extraordinary item - PERS	0	0	252,839	0	0	0.00%
54017049 - 49900 Appropriated Fund Balance	0	0	0	1,256,611	632,181	(49.69%)
Total Non-recurring Revenues	(9,863)	2,300	259,639	1,256,611	632,181	(49.69%)
Ports & Harbors Fund Net	4,421,423	4,940,233	4,038,886	4,089,461	3,911,340	(4.36%)

Ports and Harbors Enterprise Fund: ***Harbor Office*** (5400-050)
 Responsible Manager/Title: Alvin Osterback, Port Director

Functions and Responsibilities

- *Manages and maintains five city-owned marine facilities (Spit Dock, Light Cargo Dock, Unalaska Marine Center dock, Unalaska Marine Center / United States Coast Guard Dock, and Robert Storrs International Small Boat Harbor).*
- *Prepares billing worksheets and prepayment quotes, and takes customer payments..*
- *Manages reservations and maintains usage schedules for docks.*
- *Interfaces with US Coast Guard on new regulations.*

Departmental Goals

- *To contribute to the economic vitality of the community through providing excellent Port services to the fishing and transportation industries.*
- *To provide excellent customer service with a helpful, knowledgeable staff.*
- *To maintain sufficient rates to insure current and future financial needs are met.*
- *To provide accurate, timely financial information to the Finance Department for billing.*
- *To keep policies and procedures current and relevant.*

OBJECTIVES FOR FY 2011

Objective	Supports Departmental Goal
Mobile Data Collection Project to upgrade vessel/billing database system for all Port Facilities.	Provide accurate, timely financial information.
Maintain the ePac Maintenance Program for all Port Facilities	Provide excellent Port services
Ensure Port security requirements are met with the implement of TWIC.	Provide excellent Port services
Assist in the design of inner-harbor improvements on Carl E. Moses boat harbor.	To contribute to the economic vitality of our Community
Work with All Industry on traffic increase at all Port Facilities	To provide them with updated information on all Port Facilities to increase traffic & revenues

City of Unalaska
FY2011 Ports & Harbors Budget Detail
Expenditures
Adopted May 25, 2010

Ports & Harbors Enterprise		FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Harbor Office							
54025051 - 51100	Salaries and Wages	277,104	247,276	259,165	298,010	290,020	(2.68%)
54025051 - 51200	Temporary Employees	8,756	11,537	760	9,123	2,150	(76.43%)
54025051 - 51300	Overtime	601	1,030	1,431	2,000	2,897	44.85%
54025051 - 52100	Health Insurance Benefit	63,429	68,578	67,427	113,268	93,579	(17.38%)
54025051 - 52200	FICA & Medicare Emplr Match	21,737	19,692	19,841	23,649	22,323	(5.61%)
54025051 - 52300	PERS Employer Contribution	62,776	138,031	89,079	65,562	67,251	2.58%
54025051 - 52400	Unemployment Insurance	1,404	1,322	1,371	1,784	1,489	(16.54%)
54025051 - 52500	Workers Compensation	2,346	2,378	2,273	2,750	3,025	10.00%
54025051 - 52900	Other Employee Benefits	26	29	29	47	30	(36.17%)
Personnel Expenses		438,178	489,872	441,375	516,193	482,764	(6.48%)
54025052 - 53230	Legal Services	210	1,348	2,384	7,000	7,000	0.00%
54025052 - 53240	Engineering/Architectural Svs	0	0	0	10,000	10,000	0.00%
54025052 - 53260	Training Services	2,252	300	658	3,000	3,000	0.00%
54025052 - 53300	Other Professional Svs	4,963	13,375	96,549	30,000	20,000	(33.33%)
54025052 - 53410	Software / Hardware Support	5,983	824	9,050	21,250	16,180	(23.86%)
54025052 - 54230	Custodial Services/Supplies	7,567	7,500	7,589	7,800	7,800	0.00%
54025052 - 54300	Repair/Maintenance Services	533	1,817	0	1,000	1,000	0.00%
54025052 - 54410	Buildings / Land Rental	40,234	40,529	42,284	55,724	50,225	(9.87%)
54025052 - 55200	General Insurance	240,438	250,771	207,720	205,884	189,781	(7.82%)
54025052 - 55310	Telephone / Fax/ TV	7,669	7,538	7,336	7,907	7,680	(2.88%)
54025052 - 55330	Radio	2,054	2,753	0	2,500	2,500	0.00%
54025052 - 55901	Advertising	7,987	8,456	7,211	16,000	16,000	0.00%
54025052 - 55902	Printing and Binding	1,548	1,786	80	8,000	8,000	0.00%
54025052 - 55903	Travel and Related Costs	5,317	5,486	10,913	28,500	28,500	0.00%
54025052 - 55904	Banking / Credit Card Fees	11,421	11,057	12,031	12,000	12,000	0.00%
54025052 - 55905	Postal Services	1,446	1,417	1,527	2,100	2,100	0.00%
54025052 - 55906	Membership Dues	320	300	300	750	750	0.00%
54025052 - 55908	Employee Moving Costs	0	0	0	2,000	2,000	0.00%
54025052 - 55999	Other	210	1	0	1,500	1,500	0.00%
54025052 - 56100	General Supplies	239	247	215	500	500	0.00%
54025052 - 56120	Office Supplies	2,120	3,227	2,230	3,601	3,500	(2.79%)
54025052 - 56150	Computer Hardware / Software	3,216	2,534	4,821	1,000	6,380	538.00%
54025052 - 56260	Gasoline for Vehicles	1,152	1,020	1,196	1,000	1,000	0.00%
54025052 - 56330	Food/Bev/Related Emp Apprctn	1,024	1,570	2,391	2,100	2,100	0.00%
54025052 - 56400	Books and Periodicals	170	119	160	200	200	0.00%
Operating Expenses		348,074	364,000	416,644	431,316	399,696	(7.33%)
54025054 - 58100	Depreciation	936,042	933,147	1,283,319	1,278,728	1,278,728	0.00%
54025054 - 58300	PILT	263,692	263,692	263,692	263,692	0	(100.00%)
54025054 - 58500	Bad Debt Expense	1,135	0	6,090	20,000	10,000	(50.00%)
54025054 - 58910	Allocations IN-Debit	27,946	31,236	31,236	31,236	20,316	(34.96%)
Other Expenses		1,228,815	1,228,074	1,584,336	1,593,656	1,309,044	(17.86%)
Total Harbor Office		2,015,067	2,081,946	2,442,356	2,541,165	2,191,504	(13.76%)

Ports and Harbors Enterprise Fund: ***Dock Operations*** (5400-051)
 Responsible Manager/Title: Alvin Osterback, Port Director

Functions and Responsibilities

- *Provides vessel assistance and marine search and rescue services.*
- *Monitors activity at the City-owned marine facilities.*
- *Manages Port security.*
- *Performs routine dock inspections.*

Departmental Goals

- *To provide accurate and timely financial information to the Finance Department for billing.*
- *To maintain city port facilities at a high standard and provide for a safe environment for facilities (loading and off-loading).*
- *To respond to customer complaints in a timely manner.*
- *To provide a secure environment for vessel moorage and marine operations.*
- *To keep policies and procedures current and relevant for staff to follow and be effective*

OBJECTIVES FOR FY 2011

Objective	Supports Departmental Goal
Complete All Port Facilities Anode replacement	Maintain city facilities at a high standard
Reposition high mast lighting at North end of warehouse on UMC Dock.	Maintain city facilities at a high standard
Repair & Replace UMC Fender	Maintain city facilities at a high standard
Implement best management practices	Supports all goals
Participate in review of operations plan.	Keep policies and procedures current
Maintain the ePac Maintenance Program for all Port Facilities	Maintain city facilities at a high standard & Provide for a safe environment for facilities

City of Unalaska
FY2011 Ports & Harbors Budget Detail
Expenditures
Adopted May 25, 2010

Ports & Harbors Enterprise		FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Dock Operations							
54025151 - 51100	Salaries and Wages	386,348	369,266	367,332	356,673	391,359	9.72%
54025151 - 51300	Overtime	20,480	15,128	25,975	40,000	23,000	(42.50%)
54025151 - 52100	Health Insurance Benefit	92,749	130,766	118,979	156,912	156,912	0.00%
54025151 - 52200	FICA & Medicare Emplr Match	31,169	29,440	30,125	30,345	33,229	9.50%
54025151 - 52300	PERS Employer Contribution	88,260	209,224	130,623	76,240	117,749	54.45%
54025151 - 52400	Unemployment Insurance	2,024	2,459	2,235	2,387	2,520	5.57%
54025151 - 52500	Workers Compensation	23,953	25,664	22,799	24,050	19,487	(18.97%)
Personnel Expenses		644,986	781,948	698,068	686,607	744,256	8.40%
54025152 - 53240	Engineering/Architectural Svs	595	172	0	1,410	705	(49.99%)
54025152 - 53260	Training Services	3,200	2,150	4,253	6,500	6,500	0.00%
54025152 - 53300	Other Professional Svs	269	582	83,921	6,065	10,430	71.98%
54025152 - 53410	Software / Hardware Support	0	0	0	12,500	13,550	8.40%
54025152 - 53430	Survey Services	0	0	44,900	4,000	4,000	0.00%
54025152 - 54110	Water / Sewerage	25,163	38,904	41,956	25,155	25,155	0.00%
54025152 - 54210	Solid Waste	76,242	90,155	57,887	70,200	70,200	0.00%
54025152 - 54300	Repair/Maintenance Services	0	0	179	0	0	0.00%
54025152 - 54410	Buildings / Land Rental	88,925	88,925	88,925	88,925	88,925	0.00%
54025152 - 55310	Telephone / Fax/ TV	4,682	5,400	5,233	8,092	8,092	0.00%
54025152 - 55320	Network / Internet	0	0	939	1,200	1,200	0.00%
54025152 - 55903	Travel and Related Costs	2,132	2,083	4,066	2,820	2,820	0.00%
54025152 - 55906	Membership Dues	125	125	1,125	1,125	1,125	0.00%
54025152 - 56100	General Supplies	7,824	10,795	14,081	10,322	10,075	(2.39%)
54025152 - 56110	Sand / Gravel / Rock	5,130	13,989	13,980	4,350	4,350	0.00%
54025152 - 56120	Office Supplies	297	0	413	200	200	0.00%
54025152 - 56160	Uniforms	1,313	3,094	3,244	4,753	4,500	(5.32%)
54025152 - 56220	Electricity	339,047	646,481	565,760	367,940	500,000	35.89%
54025152 - 56230	Propane	81	81	161	150	150	0.00%
54025152 - 56260	Gasoline for Vehicles	8,112	12,105	11,296	8,658	8,658	0.00%
54025152 - 56270	Diesel for Equipment	768	44	54	1,200	1,200	0.00%
54025152 - 56330	Food/Bev/Related Emp Apprctn	494	0	0	500	500	0.00%
54025152 - 57400	Machinery and Equipment	41,203	0	0	2,820	2,820	0.00%
Operating Expenses		605,654	915,095	942,373	628,884	765,155	21.67%
Total Dock Operations		1,250,639	1,697,043	1,640,441	1,315,491	1,509,411	14.74%

City of Unalaska
FY2011 Ports & Harbors Budget Detail
Expenditures
Adopted May 25, 2010

Ports & Harbors Enterprise	FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Dock Repair & Maintenance						
54025251 - 51100 Salaries and Wages	185	100	54	0	0	0.00%
54025251 - 52200 FICA/Medicare Employer Match	14	8	4	0	0	0.00%
54025251 - 52300 PERS Employer Benefit	55	21	19	0	0	0.00%
54025251 - 52400 Unemployment Ins Benefit	1	1	1	0	0	0.00%
54025251 - 52500 Workers Compensation Ins	7	5	2	0	0	0.00%
54025251 - 52900 Other Employee Benefits	1	1	0	0	0	0.00%
Personnel Expenses	289	135	79	0	0	0.00%
54025252 - 54300 Repair/Maintenance Services	13,694	48,866	9,822	156,730	57,000	(63.63%)
54025252 - 56100 General Supplies	7,754	13,486	6,004	47,323	15,000	(68.30%)
Operating Expenses	21,448	62,352	15,826	204,053	72,000	(64.72%)
Total Dock Repair & Maintenance	21,737	62,487	15,905	204,053	72,000	(64.72%)

City of Unalaska
FY2011 Ports & Harbors Budget Detail
Expenditures
Adopted May 25, 2010

Ports & Harbors Enterprise	FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Ports Security						
54025351 - 51100 Salaries and Wages	0	0	0	0	10,000	0.00%
54025351 - 51300 Overtime	0	0	0	0	20,000	0.00%
54025351 - 52200 FICA/Medicare Employer Match	0	0	0	0	3,060	0.00%
54025351 - 52300 PERS Employer Benefit	0	0	0	0	8,800	0.00%
54025351 - 52400 Unemployment Ins Benefit	0	0	0	0	334	0.00%
54025351 - 52500 Workers Compensation Ins	0	0	0	0	1,664	0.00%
Personnel Expenses	0	0	0	0	43,858	0.00%
54025352 - 56100 General Supplies	0	0	0	0	10,000	0.00%
Operating Expenses	0	0	0	0	10,000	0.00%
Total Ports Security	0	0	0	0	53,858	0.00%

City of Unalaska
FY2011 Ports & Harbors Budget Detail
Expenditures
Adopted May 25, 2010

Ports & Harbors Enterprise	FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Transfers Out						
Other Expenses	0	42,790	0	0	0	0.00%
Total Transfers Out	0	42,790	0	0	0	0.00%

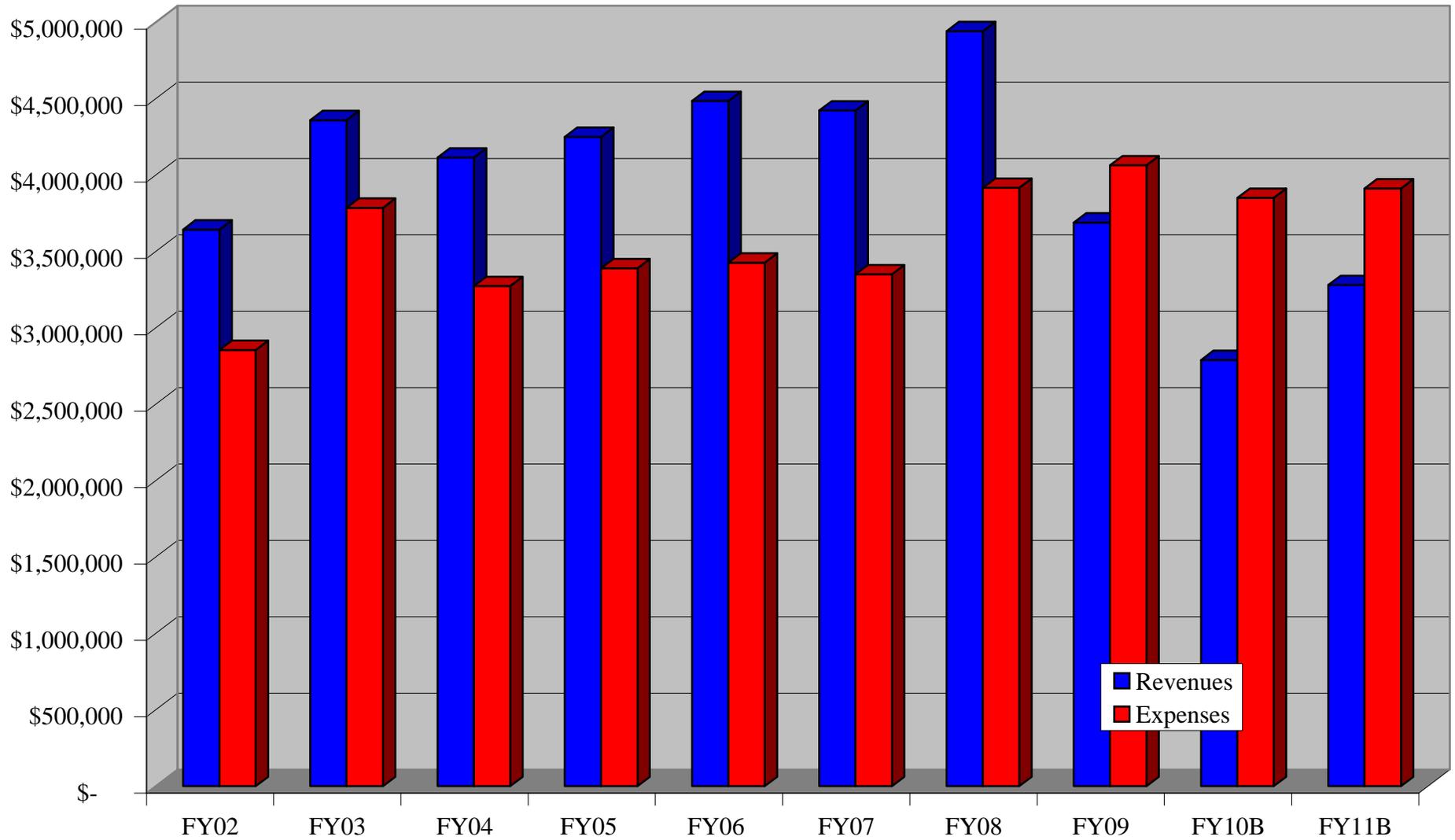
City of Unalaska
FY2011 Ports & Harbors Budget Detail
Expenditures
Adopted May 25, 2010

Ports & Harbors Enterprise	FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Veh & Equip Maintenance						
54022851 - 51100 Salaries and Wages	19,755	16,945	13,004	18,375	17,592	(4.26%)
54022851 - 52100 Health Insurance Benefit	4,122	4,615	2,973	5,649	5,646	(0.05%)
54022851 - 52200 FICA & Medicare Emplr Match	1,520	1,342	993	1,406	1,346	(4.27%)
54022851 - 52300 PERS Employer Contribution	4,805	3,500	4,381	4,043	4,748	17.44%
54022851 - 52400 Unemployment Insurance	66	66	68	86	90	4.65%
54022851 - 52500 Workers Compensation	1,085	1,157	695	1,000	831	(16.90%)
54022851 - 52900 Other Employee Benefits	125	102	74	131	132	0.76%
Personnel Expenses	31,593	28,341	22,187	30,690	30,385	(0.99%)
54022852 - 53300 Other Professional	0	0	99	0	0	0.00%
54022852 - 54300 Repair/Maintenance Services	3,746	146	3,460	3,100	3,100	0.00%
54022852 - 56130 Machinery / Vehicle Parts	15,563	18,381	8,328	35,020	35,020	0.00%
Operating Expenses	19,409	18,527	11,887	38,120	38,120	0.00%
Total Veh & Equip Maintenance	51,002	46,868	34,074	68,810	68,505	(0.44%)

City of Unalaska
FY2011 Ports & Harbors Budget Detail
Expenditures
Adopted May 25, 2010

Ports & Harbors Enterprise	FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Facilities Maintenance						
54022951 - 51100 Salaries and Wages	4,401	6,309	4,770	5,562	5,785	4.01%
54022951 - 51200 Temporary Employees	0	30	120	0	362	0.00%
54022951 - 51300 Overtime	244	218	266	100	119	19.00%
54022951 - 52100 Health Insurance Benefit	1,063	1,524	706	1,820	1,820	0.00%
54022951 - 52200 FICA & Medicare Emplr Match	355	502	394	433	479	10.62%
54022951 - 52300 PERS Employer Contribution	812	1,320	1,613	1,224	1,572	28.43%
54022951 - 52400 Unemployment Insurance	29	30	17	28	32	14.29%
54022951 - 52500 Workers Compensation	338	491	379	450	342	(24.00%)
54022951 - 52900 Other Employee Benefits	29	43	29	42	51	21.43%
Personnel Expenses	7,270	10,467	8,294	9,659	10,562	9.35%
54022952 - 54300 Repair/Maintenance Services	284	15,079	375	15,500	500	(96.77%)
54022952 - 54500 Construction Services	270	118	404	18,000	1,000	(94.44%)
54022952 - 56100 General Supplies	494	150	7	100	100	0.00%
54022952 - 56140 Facility Maintenance Supplies	3,154	841	4,445	3,900	3,900	0.00%
Operating Expenses	4,201	16,187	5,231	37,500	5,500	(85.33%)
Total Facilities Maintenance	11,471	26,654	13,525	47,159	16,062	(65.94%)

Ports & Harbors Fund Revenue and Expense History



City of Unalaska
FY2011 Airport Budget Summary
Adopted May 25, 2010

Airport Enterprise	FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted budget	% Chg
REVENUES						
Charges for Services	332,749	397,877	424,456	350,650	350,650	0.00%
Total Revenues	332,749	397,877	424,456	350,650	350,650	0.00%
EXPENDITURES						
Airport Admin/Operations	485,437	553,417	592,266	614,491	605,376	(1.48%)
Facilities Maintenance	82,327	98,217	202,376	297,456	261,101	(12.22%)
Total Expenditures	567,764	651,634	794,641	911,947	866,477	(5.25%)
 Transfers In	 440,635	 422,251	 334,689	 561,297	 515,827	 (8.10%)
Airport Enterprise Fund Net	205,620	168,494	(35,497)	0	0	

	Personnel Expenses	Operating Expenses	Other Expenses	Adopted Budget	% of Fund
EXPENDITURES					
Airport Admin/Operations	56,076	246,345	302,955	605,376	69.87%
Facilities Maintenance	81,401	179,700	0	261,101	30.13%
Total Operating Expenditures	137,477	426,045	302,955	866,477	

City of Unalaska
FY2011 Airport Budget Detail
Revenues
Adopted May 25,2010

Airport Enterprise	FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Intergovernmental						
55017541 - 42359 Other State Revenue	0	0	10,477	0	4,238	0.00%
Total Intergovernmental	0	0	10,477	0	4,238	0.00%
Charges for Services						
55017542 - 44580 Late Fees	934	1,184	(91)	150	150	0.00%
55017542 - 44670 Airport Other Services	0	0	213	500	500	0.00%
55017542 - 47240 Airport Rent	331,814	396,693	424,335	350,000	350,000	0.00%
Total Charges for Services	332,749	397,877	424,456	350,650	350,650	0.00%
Other Financing Sources						
55019848 - 49100 Transfers From General Fund	440,635	422,251	334,689	561,297	0	(100.00%)
Total Other Financing Sources	440,635	422,251	334,689	561,297	0	(100.00%)
Non-recurring Revenues						
55017549 - 49610 Extraordinary item - PERS	0	0	25,019	0	0	0.00%
55017549 - 49900 Appropriated Fund Balance	0	0	0	0	354,363	0.00%
Total Non-recurring Revenues	0	0	25,019	0	354,363	0.00%
Airport Fund Net	773,384	820,128	794,641	911,947	709,251	(22.23%)

Airport Enterprise Fund: **Airport Admin and Operations** (5400-051)
 Responsible Manager/Title: Alvin Osterback, Port Director

Functions and Responsibilities

- *Maintains, manages and operates the Tom Madsen Airport Terminal building and parking areas.*
- *Provides parking area monitoring and building security service during nights and weekends.*

Departmental Goals

- *To provide an attractive and secure airport facility for citizens, visitors and staff.*
- *To maximize revenue sources to support the airport operations.*
- *To keep policies and procedures current and relevant for staff to follow and be effective*

OBJECTIVES FOR FY 2011

Objective	Supports Departmental Goal
Maintain copies of complete tenant lease contracts.	Maximize revenue sources
Ensure timely renewals of expiring lease contracts	Maximize revenue sources
Create facility operating plan	Keep policies and procedures current
Oversee the cleaning services contract with the City	Provide an attractive airport
Meet City Council's budget goal for Airport Enterprise Fund	Maximize revenue sources

City of Unalaska
FY2011 Airport Budget Detail
Expenditures
Adopted May 25, 2010

Airport Enterprise

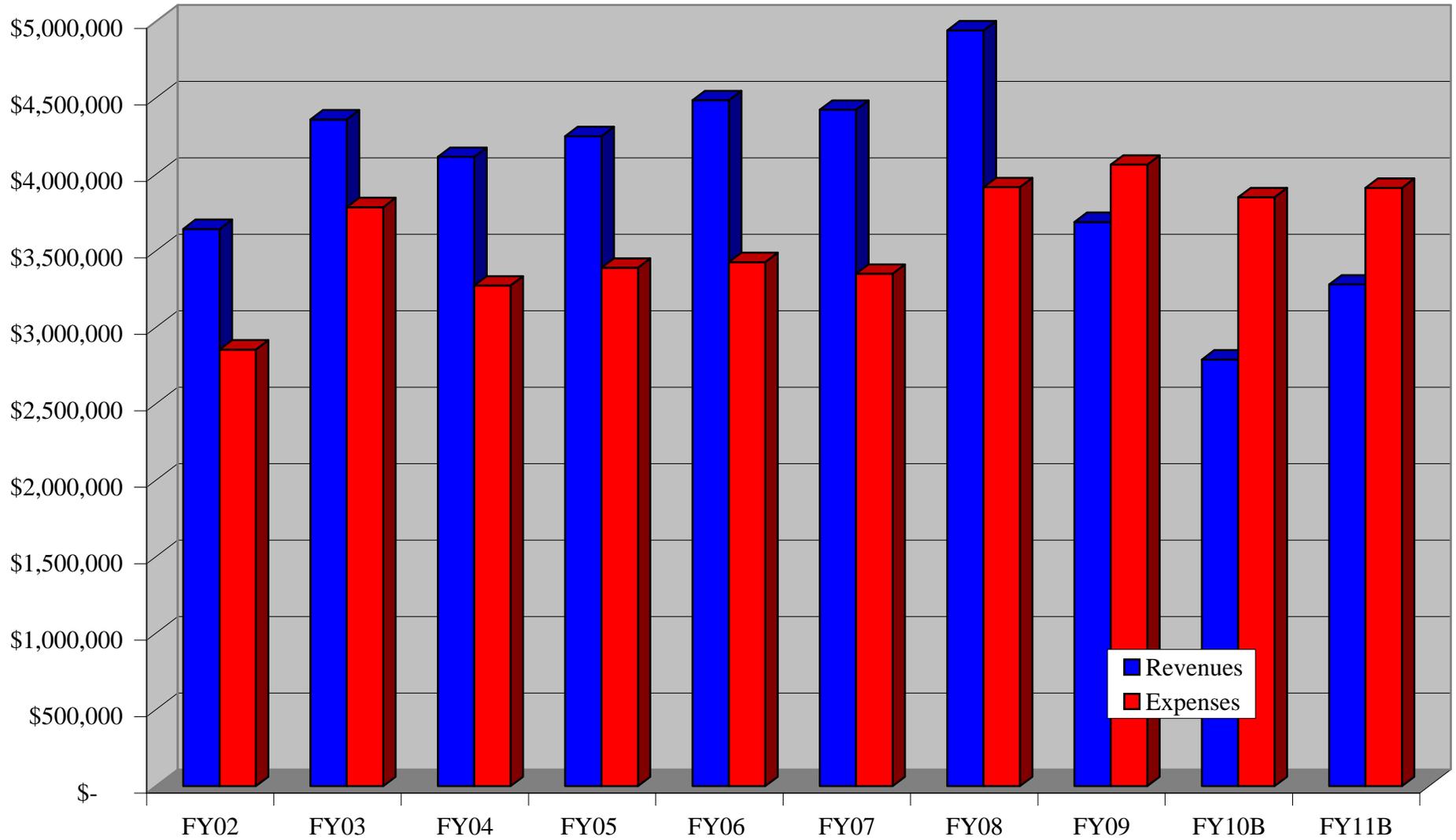
	FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Airport Admin/Operations						
55025651 - 51100 Salaries and Wages	33,820	30,485	34,358	34,057	37,756	10.86%
55025651 - 51200 Temporary Employees	1,094	1,811	0	1,140	0	(100.00%)
55025651 - 51300 Overtime	11	68	34	0	91	0.00%
55025651 - 52100 Health Insurance Benefit	6,541	6,172	7,869	10,110	10,788	6.71%
55025651 - 52200 FICA & Medicare Emplr Match	2,630	2,433	2,595	2,693	2,841	5.50%
55025651 - 52300 PERS Employer Contribution	7,983	27,672	11,793	7,493	10,243	36.70%
55025651 - 52400 Unemployment Insurance	145	132	155	158	167	5.70%
55025651 - 52500 Workers Compensation	270	257	283	425	302	(28.94%)
Personnel Expenses	52,494	69,029	57,087	56,076	62,188	10.90%
55025652 - 53230 Legal Services	1,330	700	88	3,000	2,500	(16.67%)
55025652 - 54110 Water / Sewerage	2,436	3,047	2,768	2,322	2,322	0.00%
55025652 - 54210 Solid Waste	5,390	6,496	8,750	8,100	8,100	0.00%
55025652 - 54230 Custodial Services/Supplies	43,800	42,000	46,136	50,929	51,000	0.14%
55025652 - 54300 Repair/Maintenance Services	0	0	0	1,000	0	(100.00%)
55025652 - 54410 Buildings / Land Rental	8,645	8,645	8,645	14,100	14,100	0.00%
55025652 - 55200 General Insurance	21,785	21,389	18,280	18,923	17,110	(9.58%)
55025652 - 55310 Telephone / Fax / TV	2,396	2,106	2,727	3,620	3,620	0.00%
55025652 - 55903 Travel and Related Costs	0	0	0	500	1,500	200.00%
55025652 - 55904 Banking / Credit Card Fees	459	158	832	400	400	0.00%
55025652 - 55905 Postal Services	0	0	0	100	100	0.00%
55025652 - 55907 Permit Fees	0	0	100	100	100	0.00%
55025652 - 55999 Other	202	58	110	500	500	0.00%
55025652 - 56100 General Supplies	0	242	256	186	0	(100.00%)
55025652 - 56220 Electricity	105,652	129,440	119,943	109,680	84,680	(22.79%)
55025652 - 56240 Heating Oil	37,668	48,098	31,463	42,000	33,000	(21.43%)
Operating Expenses	230,347	281,598	240,097	255,460	219,032	(14.26%)
55025654 - 58100 Depreciation	161,488	161,488	253,780	260,653	260,653	0.00%
55025654 - 58300 PILT	38,972	38,972	38,972	38,972	38,972	0.00%
55025654 - 58500 Bad Debt Expense	0	0	0	1,000	1,000	0.00%
55025654 - 58910 Allocations IN-Debit	2,136	2,330	2,330	2,330	2,628	12.79%
Other Expenses	202,596	202,790	295,082	302,955	303,253	0.10%
Total Airport Admin/Operations	485,437	553,417	592,266	614,491	584,473	(4.89%)

City of Unalaska
FY2011 Airport Budget Detail
Expenditures
Adopted May 25, 2010

Airport Enterprise

	FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Facilities Maintenance						
55022951 - 51100 Salaries and Wages	36,955	39,879	49,860	46,797	48,678	4.02%
55022951 - 51200 Temporary Employees	188	901	462	1,700	3,046	79.18%
55022951 - 51300 Overtime	842	549	950	1,000	973	(2.70%)
55022951 - 52100 Health Insurance Benefit	8,350	10,561	11,909	15,315	15,316	0.01%
55022951 - 52200 FICA & Medicare Emplr Match	2,906	3,162	3,922	3,656	4,032	10.28%
55022951 - 52300 PERS Employer Contribution	8,434	8,153	16,521	10,295	13,193	28.15%
55022951 - 52400 Unemployment Insurance	185	221	230	233	277	18.88%
55022951 - 52500 Workers Compensation	2,990	3,150	3,718	3,750	2,880	(23.20%)
55022951 - 52900 Other Employee Benefits	250	267	309	355	433	21.97%
Personnel Expenses	61,100	66,843	87,882	83,101	88,828	6.89%
55022952 - 54210 Solid Waste	0	0	525	0	0	0.00%
55022952 - 54230 Custodial Services/Supplies	9,426	13,078	15,476	18,573	15,000	(19.24%)
55022952 - 54300 Repair/Maintenance Services	2,535	3,555	71,996	149,232	9,450	(93.67%)
55022952 - 54500 Construction Services	329	0	0	12,050	1,000	(91.70%)
55022952 - 56100 General Supplies	3,043	10,753	3,445	3,500	500	(85.71%)
55022952 - 56140 Facility Maintenance Supplies	5,594	3,789	23,051	31,000	10,000	(67.74%)
Operating Expenses	21,227	31,374	114,494	214,355	35,950	(83.23%)
Total Facilities Maintenance	82,327	98,217	202,376	297,456	124,778	(58.05%)

Airport Fund Revenue and Expense History



City of Unalaska
FY2011 Housing Budget Summary
Adopted May 25, 2010

Housing Enterprise	FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted budget	% Chg
REVENUES						
Charges for Services	236,393	201,079	190,005	152,064	152,064	0.00%
Total Revenues	236,393	201,079	190,005	152,064	152,064	0.00%
EXPENDITURES						
Housing Admin & Operating	149,898	160,511	145,797	166,225	166,225	0.00%
Facilities Maintenance	116,369	143,177	95,355	140,941	140,509	(0.31%)
Total Expenditures	266,266	303,688	241,151	307,166	306,734	(0.14%)
Transfers In	73,683	81,786	20,145	154,670	154,670	0.00%
Housing Enterprise Fund Net	43,810	(20,823)	(31,001)	(432)	0	

	Personnel Expenses	Operating Expenses	Other Expenses	Adopted Budget	% of Fund
EXPENDITURES					
Housing Admin & Operating	50,303	23,600	92,322	166,225	54.19%
Facilities Maintenance	116,009	24,500	0	140,509	45.81%
Total Operating Expenditures	166,312	48,100	92,322	306,734	

City of Unalaska
FY2011 Housing Budget Detail
Revenues
Adopted May 25,2010

Housing Enterprise	FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Intergovernmental						
56018041 - 42359 Other State Revenue	0	0	8,023	0	4,874	0.00%
Total Intergovernmental	0	0	8,023	0	4,874	0.00%
Charges for Services						
56018042 - 47230 Housing Rent	236,393	201,079	190,005	152,064	153,000	0.62%
Total Charges for Services	236,393	201,079	190,005	152,064	153,000	0.62%
Other Financing Sources						
56019848 - 49100 Transfers From General Fund	73,683	81,786	20,145	154,670	167,656	8.40%
Total Other Financing Sources	73,683	81,786	20,145	154,670	167,656	8.40%
Non-recurring Revenues						
56018049 - 49610 Extraordinary item - PERS	0	0	22,978	0	0	0.00%
Total Non-recurring Revenues	0	0	22,978	0	0	0.00%
Housing Fund Net	310,076	282,865	241,151	306,734	325,530	6.13%

Housing Enterprise Fund: ***Housing Admin & Operations*** (5600-058)
 Responsible Manager/Title: John Fulton, Assistant City Manager

Functions and Responsibilities

- *Manages, maintains and operates City-owned housing facilities*
- *Administers the Housing Enterprise Fund*

Departmental Goals

- *To work cooperatively with Facilities Maintenance to maintain City-owned housing units*
- *To provide reasonable housing for City employees on an equitable basis*
- *To manage the Housing budget prudently*
- *To seek AHFC funding for replacement housing (elimination of trailers)*
- *Move forward with additional Director housing*

OBJECTIVES FOR FY 2011

Objective	Supports Departmental Goal
To review Housing policies on a regular basis and to update when necessary	To provide reasonable housing for City employees on an equitable basis
Continue sufficient maintenance on existing housing units to maintain quality	To provide reasonable housing for City employees on an equitable basis
Develop a replacement plan for existing mobile home units with second multi-unit complex	To provide reasonable housing for City employees on an equitable basis
Develop an agreement between UCSD and the City for transition of teachers from 4-plex to 8-plex	To work cooperatively with Facilities Maintenance to maintain City-owned housing units; and To manage the Housing budget prudently

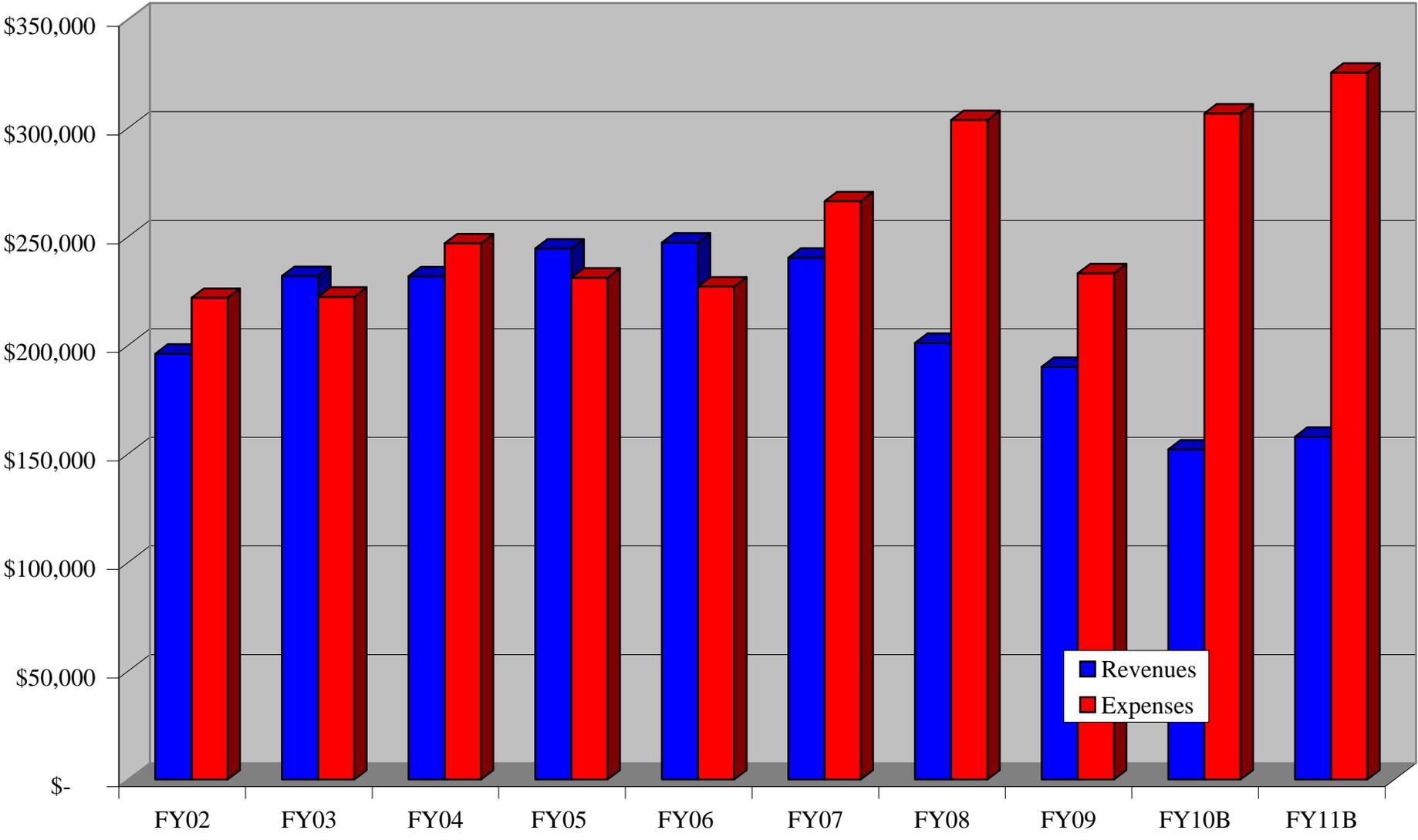
City of Unalaska
FY2011 Housing Budget Detail
Expenditures
Adopted May 25, 2010

Housing Enterprise	FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Housing Admin & Operating						
56025851 - 51100 Salaries and Wages	22,711	18,593	20,908	28,813	31,125	8.02%
56025851 - 51300 Overtime	6	30	328	0	116	0.00%
56025851 - 52100 Health Insurance Benefit	5,645	5,980	5,976	12,531	12,979	3.58%
56025851 - 52200 FICA & Medicare Emplr Match	1,722	1,222	1,625	2,204	2,387	8.30%
56025851 - 52300 PERS Employer Contribution	4,689	22,964	7,038	6,339	8,587	35.46%
56025851 - 52400 Unemployment Insurance	146	97	165	191	208	8.90%
56025851 - 52500 Workers Compensation	170	133	152	225	251	11.56%
Personnel Expenses	<u>35,089</u>	<u>49,018</u>	<u>36,192</u>	<u>50,303</u>	<u>55,653</u>	<u>10.64%</u>
56025852 - 53230 Legal Services	0	0	0	500	500	0.00%
56025852 - 54110 Water / Sewerage	2,007	1,199	1,427	2,155	2,155	0.00%
56025852 - 54210 Solid Waste	5,688	6,494	7,271	8,903	8,903	0.00%
56025852 - 54230 Custodial Services/Supplies	325	125	0	300	300	0.00%
56025852 - 54410 Buildings / Land Rental	2,745	4,052	2,817	4,635	4,635	0.00%
56025852 - 55200 General Insurance	4,964	5,148	4,483	4,707	4,228	(10.18%)
56025852 - 56220 Electricity	497	1,113	1,285	1,400	1,400	0.00%
56025852 - 56240 Heating Oil	5,891	0	0	1,000	1,000	0.00%
Operating Expenses	<u>22,606</u>	<u>19,171</u>	<u>17,282</u>	<u>23,600</u>	<u>23,121</u>	<u>(2.03%)</u>
56025854 - 58100 Depreciation	70,425	70,425	70,425	70,425	70,425	0.00%
56025854 - 58300 PILT	20,106	20,106	20,106	20,106	20,106	0.00%
56025854 - 58910 Allocations IN-Debit	1,671	1,791	1,791	1,791	1,152	(35.68%)
Other Expenses	<u>92,203</u>	<u>92,322</u>	<u>92,322</u>	<u>92,322</u>	<u>91,683</u>	<u>(0.69%)</u>
Total Housing Admin & Operating	<u><u>149,898</u></u>	<u><u>160,511</u></u>	<u><u>145,797</u></u>	<u><u>166,225</u></u>	<u><u>170,457</u></u>	<u><u>2.55%</u></u>

City of Unalaska
FY2011 Housing Budget Detail
Expenditures
Adopted May 25, 2010

Housing Enterprise	FY2007 Actual	FY2008 Actual	FY2009 Actual	FY2010 Budget	Adopted Budget	% Chg
Facilities Maintenance						
56022951 - 51100 Salaries and Wages	47,160	52,040	45,795	66,311	68,778	3.72%
56022951 - 51200 Temporary Employees	0	2,965	135	0	4,302	0.00%
56022951 - 51300 Overtime	1,345	993	1,102	2,000	1,379	(31.05%)
56022951 - 52100 Health Insurance Benefit	10,225	13,521	11,146	21,701	21,637	(0.29%)
56022951 - 52200 FICA & Medicare Emplr Match	3,711	4,313	3,598	5,226	5,693	8.94%
56022951 - 52300 PERS Employer Contribution	11,253	10,757	14,644	14,588	18,634	27.74%
56022951 - 52400 Unemployment Insurance	158	216	162	330	393	19.09%
56022951 - 52500 Workers Compensation	3,686	4,025	3,502	5,350	4,069	(23.94%)
56022951 - 52900 Other Employee Benefits	287	347	220	503	611	21.47%
Personnel Expenses	77,823	89,177	80,304	116,009	125,496	8.18%
56022952 - 54210 Solid Waste	364	158	350	0	0	0.00%
56022952 - 54300 Repair/Maintenance Services	22,461	16,497	1,021	1,500	1,125	(25.00%)
56022952 - 54500 Construction Services	0	0	0	1,500	15,550	936.67%
56022952 - 56100 General Supplies	3,978	23,122	3,399	752	526	(30.05%)
56022952 - 56110 Sand / Gravel / Rock	0	0	0	4,000	350	(91.25%)
56022952 - 56140 Facility Maintenance Supplies	12,624	9,970	9,052	16,680	11,676	(30.00%)
56022952 - 56240 Heating Oil	(882)	4,252	1,228	500	350	(30.00%)
Operating Expenses	38,545	54,000	15,050	24,932	29,577	18.63%
Total Facilities Maintenance	116,369	143,177	95,355	140,941	155,073	10.03%

Housing Fund Revenue and Expense History



CITY OF UNALASKA
UNALASKA, ALASKA

RESOLUTION NO. 2010-28

A RESOLUTION OF THE UNALASKA CITY COUNCIL ADOPTING THE CITY OF UNALASKA FY11-FY15 CAPITAL MAJOR & MAINTENANCE PLAN (CMMP).

WHEREAS, the purpose of the Capital Major and Maintenance Plan is to formalize the process of identifying and completing capital projects and major maintenance projects; and

WHEREAS, the City Council adopted a Resolution directing staff to begin using and further defining the new Capital Major and Maintenance Plan (CMMP) process; and

WHEREAS, City staff and City Council have had opportunity to review and comment on the FY11-FY15 Capital Major and Maintenance Plan.

NOW THEREFORE BE IT RESOLVED that the Unalaska City Council hereby adopts the FY11-FY15 Capital Major and Maintenance Plan for the City of Unalaska; and

BE IT FURTHER RESOLVED that the Unalaska City Council will review the five-year Capital and Major Maintenance Plan annually.

PASSED AND ADOPTED BY A DULY CONSTITUTED QUORUM OF THE CITY COUNCIL OF THE CITY OF UNALASKA THIS 11th DAY OF May, 2010.


MAYOR

ATTEST:


CITY CLERK

**City of Unalaska
Capital and Major Maintenance Plan
FY 2011**

General Fund						FY11 Financing Sources for Capital Cost					
Project Type	Fund or Department	Project	Appropriated Funding	FY11 Request	Total	City				Other	Total
						General Fund	1% Sales Tax	Enterprise	Debt	Grant	
	Clk's/DPW/DPS/PCR	Copier Replacement(s)	-	82,000	82,000	82,000	-	-	-	-	82,000
	Public Works	GIS - Phase II	161,000	586,500	747,500	86,500	-	-	-	500,000	586,500
	Public Works	Vehicle/Equipment Replacement	-	687,862	687,862	687,862	-	-	-	-	687,862
		Governmental Grand Total	161,000	1,356,362	1,517,362	856,362	-	-	-	500,000	1,356,362

Enterprise Funds						FY11 Financing Sources for Capital Cost					
Project Type	Fund or Department	Project	Appropriated Funding	FY11 Request	Total	City				Other	Total
						General Fund	1% Sales Tax	Enterprise	Debt	Grant	
	Electric	GIS - Phase II	58,000	29,000	87,000	-	-	29,000	-	-	29,000
	Electric	3rd Engine (Installation)	-	4,650,000	4,650,000	-	-	-	-	4,650,000	4,650,000
A0601	Electric	Geothermal - Engineering/Exploration continued	4,210,000	500,000	4,710,000	-	-	-	-	500,000	500,000
		Electric Grand Total	4,268,000	5,179,000	9,447,000	-	-	29,000	-	5,150,000	5,179,000

	Water	Vehicle Replcmnt-(2) Skidoo Snow Machines	-	20,000	20,000	-	-	20,000	-	-	20,000
	Water	2010 Gutermann Aquascan 610 (Leak Correlator)	-	29,300	29,300	-	-	29,300	-	-	29,300
	Water	GIS - Phase II	58,000	29,000	87,000	-	-	29,000	-	-	29,000
		Water Grand Total	58,000	78,300	136,300	-	-	78,300	-	-	78,300

	Wastewater	Wastewater Treatment Plant (Design)	-	1,650,000	1,650,000	-	-	-	-	1,650,000	1,650,000
	Wastewater	GIS - Phase II	58,000	29,000	87,000	-	-	29,000	-	-	29,000
	Wastewater	Sewer Lift Station Panel Rplcmnt & Upgrd Proj (3&6)	181,000	199,550	380,550	-	-	199,550	-	-	199,550
		Wastewater Grand Total	239,000	1,878,550	2,117,550	-	-	228,550	-	1,650,000	1,878,550

	Solid Waste	Cell 2-1 Design	-	425,000	425,000	-	-	425,000	-	-	425,000
	Solid Waste	Summer Bay Road Re-alignment	160,000	-	160,000	-	-	-	-	-	-
	Solid Waste	Leachate Flow Leveling	280,250	-	280,250	-	-	-	-	-	-
		Solid Waste Grand Total	440,250	425,000	865,250	-	-	425,000	-	-	425,000

	Ports & Harbors	Fender System Repair (Construction)	50,000	400,000	450,000	-	-	400,000	-	-	400,000
	Ports & Harbors	Copier	-	15,000	15,000	-	-	15,000	-	-	15,000
		Ports & Harbors Grand Total	50,000	415,000	465,000	-	-	415,000	-	-	415,000

	Airport										
		Airport Grand Total	-								

	Housing	Phase I/Construction of 8-plex/Remove 6 trailers	1,733,754	3,764,678	5,498,432	-	-	-	-	3,764,678	3,764,678
		Housing Grand Total	1,733,754	3,764,678	5,498,432	-	-	-	-	3,764,678	3,764,678

		Governmental Fund Total	161,000	1,356,362	1,517,362	856,362	-	-	-	500,000	1,356,362
		Enterprise Funds Total	6,789,004	11,740,528	18,529,532	-	-	1,175,850	-	10,564,678	11,740,528
		City Grand Totals	6,950,004	13,096,890	20,046,894	856,362	-	1,175,850	-	11,064,678	13,096,890

**City of Unalaska
Capital and Major Maintenance Plan
FY 2012**

General Fund						FY12 Financing Sources for Capital Cost					
Project # Type	Fund or Department	Project	Appropriated Funding	FY12 Request	Total	City				Other	Total
						General Fund	1% Sales Tax	Enterprise	Debt	Grant	
	Public Works	Airport Beach Road - Airport Way to Broadway resurfacing	-	2,859,260	2,859,260	-	2,859,260	-	-	-	2,859,260
	Public Works	Vehicle/Equipment Replacement	-	836,957	836,957	836,957	-	-	-	-	836,957
	Public Works	GIS - Phase III	219,000	36,000	255,000	36,000	-	-	-	-	36,000
	Public Works	Ballyhoo Drainage Improvement (inc Electric)	-	2,391,000	2,391,000	-	2,391,000	-	-	-	2,391,000
	Public Works	Roads - Steward Rd/Gilman/Biorka Paving (Constr.)	150,000	5,900,000	6,050,000	-	5,900,000	-	-	-	5,900,000
	Public Works	Airport Beach Road, Captains Bay Rd to Iliuliuk Creek (Construction)	-	466,000	466,000	466,000	-	-	-	-	466,000
		Governmental Grand Total	369,000	12,489,217	12,858,217	1,338,957	11,150,260	-	-	-	12,489,217

Enterprise Funds						FY12 Financing Sources for Capital Cost					
Project # Type	Fund or Department	Project	Appropriated Funding	FY12 Request	Total	City				Other	Total
						General Fund	1% Sales Tax	Enterprise	Debt	Grant	
	Electric	Ballyhoo Drainage Improvement	-	860,000	860,000	-	-	860,000	-	-	860,000
	Electric	Westward Utility Tie-In	-	187,500	187,500	-	-	187,500	-	-	187,500
	Electric	Transformer Replacement	-	100,000	100,000	-	-	100,000	-	-	100,000
	Electric	Electric Distribution Maint.	-	150,000	150,000	-	-	150,000	-	-	150,000
	Electric	Geothermal - Production Well	-	7,000,000	7,000,000	-	-	-	-	7,000,000	7,000,000
	Electric	GIS - Phase III	87,000	18,000	105,000	-	-	18,000	-	-	18,000
	Electric	Vehicle/Equipment Replacement	-	135,065	135,065	-	-	135,065	-	-	135,065
	Electric	Compliance Mgmt Software	-	43,000	43,000	-	-	43,000	-	-	43,000
		Electric Grand Total	87,000	8,493,565	8,580,565	-	-	1,493,565	-	7,000,000	8,493,565

	Water	Water Treatment Facility/Road Improvements	660,710	6,148,290	6,809,000	-	-	-	4,074,145	2,074,145	6,148,290
	Water	GIS - Phase III	87,000	18,000	105,000	-	-	18,000	-	-	18,000
	Water	Vehicle/Equipment Replacement	-	120,474	120,474	-	-	120,474	-	-	120,474
		Water Grand Total	747,710	6,286,764	7,034,474	-	-	138,474	4,074,145	2,074,145	6,286,764

	Wastewater	Wastewater Treatment Plant (Design cont)	-	719,000	719,000	-	-	-	-	719,000	719,000
	Wastewater	Vehicle Replacement	-	138,482	138,482	-	-	138,482	-	-	138,482
	Wastewater	GIS - Phase III	87,000	18,000	105,000	-	-	18,000	-	-	18,000
	Wastewater	Sewer Lift Station Panel Rplcmnt & Upgrd Proj (2&5)	380,550	209,530	590,080	-	-	209,530	-	-	209,530
		Wastewater Grand Total	467,550	1,085,012	1,552,562	-	-	366,012	-	719,000	1,085,012

	Solid Waste	Shredder (4-shaft)	-	764,000	764,000	-	-	382,000	-	382,000	764,000
	Solid Waste	Vehicle Replacement	-	26,157	26,157	-	-	26,157	-	-	26,157
	Solid Waste	Summer Bay Rd Re-alignment	160,000	1,520,000	1,680,000	-	-	-	-	1,520,000	1,520,000
	Solid Waste	Leachate Flow Leveling	280,250	2,802,500	3,082,750	-	-	-	-	2,802,500	2,802,500
	Solid Waste	Cell 2-1 Development	425,000	4,276,000	4,701,000	-	-	-	-	4,276,000	4,276,000
		Solid Waste Grand Total	865,250	9,388,657	10,253,907	-	-	408,157	-	8,980,500	9,388,657

		Ports & Harbors Grand Total	-	-	-	-	-	-	-	-	-
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	Airport	Airport Masterplan (ADOT)	-	-	-	-	-	-	-	-	-
		Airport Grand Total	-	-	-	-	-	-	-	-	-

	Housing	Phase II /Construction of 8 or 6 plex/Remove last trailers	-	5,498,432	5,498,432	-	-	-	1,733,754	3,764,678	5,498,432
		Housing Grand Total	-	5,498,432	5,498,432	-	-	-	1,733,754	3,764,678	5,498,432

		Governmental Fund Total	369,000	12,489,217	12,858,217	1,338,957	11,150,260	-	-	-	12,489,217
		Enterprise Funds Total	2,167,510	30,752,430	32,919,940	-	-	2,406,208	5,807,899	22,538,323	30,752,430
		City Grand Totals	2,536,510	43,241,647	45,778,157	1,338,957	11,150,260	2,406,208	5,807,899	22,538,323	43,241,647

**City of Unalaska
Capital and Major Maintenance Plan
FY 2013**

General Fund						FY13 Financing Sources for Capital Cost					
						City				Other	
						General Fund	1% Sales Tax	Enterprise	Debt	Grant	Total
Project #/ Type	Fund or Department	Project	Appropriated Funding	FY13 Request	Total						
	Public Works	Airport Beach Road, Airport Dr. to Biorka Dr. (Paving)	-	1,009,000	1,009,000	-	1,009,000	-	-	-	1,009,000
	Public Works	East Point Road Paving (Construction)	1,500,000	6,500,000	8,000,000	6,500,000	-	-	-	-	6,500,000
	Public Works	Vehicle Replacement	-	458,242	458,242	458,242	-	-	-	-	458,242
	Public Works	Ballyhoo Road Paving (design)	-	2,000,000	2,000,000	-	2,000,000	-	-	-	2,000,000
	Public Works	Delta Way Drainage Project	50,000	1,646,000	1,696,000	-	1,646,000	-	-	-	1,646,000
	Public Works	Iluluaq Lake Drainage Project	86,312	992,000	1,078,312	-	992,000	-	-	-	992,000
Governmental Grand Total			1,636,312	12,605,242	14,241,554	6,958,242	5,647,000	-	-	-	12,605,242

Enterprise Funds						FY13 Financing Sources for Capital Cost					
						City				Other	
						General Fund	1% Sales Tax	Enterprise	Debt	Grant	Total
Project #/ Type	Fund or Department	Project	Appropriated Funding	FY13 Request	Total						
	Electric	Transformer Replacement	-	To be determined	-	-	-	-	-	-	-
	Electric	Electric Distribution Maintenance	-	To be determined	-	-	-	-	-	-	-
	Electric	Geothermal	-	To be determined	-	-	-	-	-	-	-
	Electric	Vehicle Replacement	-	26,403	26,403	-	-	26,403	-	-	26,403
Electric Grand Total			-	26,403	26,403	-	-	26,403	-	-	26,403

	Water	Vehicle Replacement	-	62,952	62,952	-	-	62,952	-	-	62,952
Water Grand Total			-	62,952	62,952	-	-	62,952	-	-	62,952

	Wastewater	Waste Water Treatment Plant	-	15,000,000	15,000,000	6,100,000	-	-	3,900,000	5,000,000	15,000,000
	Wastewater	Sewer Lift Station Panel Rplcmnt & Upgrd Proj (LS 9)	590,080	104,770	694,850	-	-	104,770	-	-	104,770
Wastewater Grand Total			590,080	15,104,770	15,694,850	6,100,000	-	104,770	3,900,000	5,000,000	15,104,770

	Solid Waste	Vehicle Replacement	-	167,764	167,764	-	-	167,764	-	-	167,764
Solid Waste Grand Total			-	167,764	167,764	-	-	167,764	-	-	167,764

	Ports & Harbors	Replace All Floats & Gangways at SBH	-	3,796,772	3,796,772	-	-	-	1,796,772	2,000,000	3,796,772
Ports & Harbors Grand Total			-	3,796,772	3,796,772	-	-	-	1,796,772	2,000,000	3,796,772

	Airport										
Airport Grand Total											

	Housing										
Housing Grand Total			-								

Governmental Fund Total			1,636,312	12,605,242	14,241,554	6,958,242	5,647,000	-	-	-	12,605,242
Enterprise Funds Total			590,080	19,158,661	19,748,741	6,100,000	-	361,889	5,696,772	7,000,000	19,158,661
City Grand Totals			2,226,392	31,763,903	33,990,295	13,058,242	5,647,000	361,889	5,696,772	7,000,000	31,763,903

**City of Unalaska
Capital and Major Maintenance Plan
FY 2014**

General Fund						FY14 Financing Sources for Capital Cost					
Project #/ Type	Fund or Department	Project	Appropriated Funding	FY14 Request	Total	City				Other	Total
						General Fund	1% Sales Tax	Enterprise	Debt	Grant	
	Public Works	Burma Road Chapel Roof Upgrades	-	25,000	25,000	25,000	-	-	-	-	25,000
	Public Works	City Hall Sidewalk Replacement	-	134,000	134,000	134,000	-	-	-	-	134,000
	Public Works	Captains Bay Rd. Rehab (Eng/Design) *	-	2,300,000	2,300,000	2,300,000	-	-	-	-	2,300,000
	Public Works	Ballyhoo Road Paving (Construction)	2,000,000	10,300,000	12,300,000	500,000	4,300,000	-	-	5,500,000	10,300,000
	PCR	Expedition Park Access Revisions & Picnic Pav Upgrd	26,500	183,500	210,000	183,500	-	-	-	-	183,500
	Public Works	Vehicle Replacement	-	333,862	333,862	333,862	-	-	-	-	333,862
		Governmental Grand Total	2,026,500	13,276,362	15,302,862	3,476,362	4,300,000	-	-	5,500,000	13,276,362

Enterprise Funds						FY14 Financing Sources for Capital Cost					
Project #/ Type	Fund or Department	Project	Appropriated Funding	FY14 Request	Total	City				Other	Total
						General Fund	1% Sales Tax	Enterprise	Debt	Grant	
	Electric	Transformer Replacement	-	To be determined	-	-	-	-	-	-	-
	Electric	Electric Distribution Maintenance	-	150,000	150,000	-	-	150,000	-	-	150,000
	Electric	Geothermal	-	To be determined	-	-	-	-	-	-	-
	Electric	Vehicle Replacement	-	13,991	13,991	-	-	13,991	-	-	13,991
		Electric Grand Total	-	163,991	163,991	-	-	163,991	-	-	163,991

	Water	Dan to check on Maint schedules	-	-	-	-	-	-	-	-	-
		Water Grand Total	-								

	Wastewater	Dan to check on Maint schedules	-	-	-	-	-	-	-	-	-
		Wastewater Grand Total	-								

	Solid Waste	Vehicle Replacement	-	225,897	225,897	-	-	225,897	-	-	225,897
		Solid Waste Grand Total	-	225,897	225,897	-	-	225,897	-	-	225,897

	Ports & Harbors	UMC Position 3 Replacement	-	6,750,000	6,750,000	-	-	1,250,000	-	5,500,000	6,750,000
	Ports & Harbors	Pave Position 3	-	350,000	350,000	-	-	-	-	350,000	350,000
	Ports & Harbors	UMC Backreach Grading/Drainage/Paving	150,000	1,780,000	1,930,000	-	-	-	1,780,000	-	1,780,000
		Ports & Harbors Grand Total	150,000	8,880,000	9,030,000	-	-	1,250,000	1,780,000	5,850,000	8,880,000

	Airport		-	-	-	-	-	-	-	-	-
		Airport Grand Total	-								

	Housing	Loop Road 4-plex Roof Replacement	-	120,000	120,000	-	-	120,000	-	-	120,000
		Housing Grand Total	-	120,000	120,000	-	-	120,000	-	-	120,000

		Governmental Fund Total	2,026,500	13,276,362	15,302,862	3,476,362	4,300,000	-	-	5,500,000	13,276,362
		Enterprise Funds Total	150,000	9,389,888	9,539,888	-	-	1,759,888	1,780,000	5,850,000	9,389,888
		City Grand Totals	2,176,500	22,666,250	24,842,750	3,476,362	4,300,000	1,759,888	1,780,000	11,350,000	22,666,250

**City of Unalaska
Capital and Major Maintenance Plan
FY 2015**

General Fund						FY15 Financing Sources for Capital Cost					
Project #/ Type	Fund or Department	Project	Appropriated Funding	FY15 Request	Total	City				Other	Total
						General Fund	1% Sales Tax	Enterprise	Debt	Grant	
	Public Works	Burma Road Chapel Roof Upgrades	25,000	225,000	250,000	225,000					225,000
	Public Works	Vehicle Replacement	-	583,682	583,682	583,682	-		-	-	583,682
	Public Safety	Steel Wall Panel Replacement	-	80,000	80,000	80,000	-		-	-	80,000
	Public Works	Roads - Standard Oil Hill (Surfacing)	1,550,000	4,650,000	6,200,000	-	4,650,000	-	-	-	4,650,000
	Public Works	Captains Bay Rd. Rehab (Construction)	2,300,000	10,900,000	13,200,000	-	10,900,000	-	-	-	10,900,000
		Governmental Grand Total	3,875,000	16,438,682	20,313,682	888,682	15,550,000	-	-	-	16,438,682

Enterprise Funds						FY14 Financing Sources for Capital Cost					
Project #/ Type	Fund or Department	Project	Appropriated Funding	FY14 Request	Total	City				Other	Total
						General Fund	1% Sales Tax	Enterprise	Debt	Grant	
	Electric	Transformer Replacement		To be determined	-	-	-	-	-	-	-
	Electric	Electric Distribution Maintenance		150,000	150,000	-	-	150,000	-	-	150,000
	Electric	Geothermal		To be determined	-	-	-	-	-	-	-
		Electric Grand Total	-	150,000	150,000	-	-	150,000	-	-	150,000

	Water		-	-	-	-	-	-	-	-	-
		Water Grand Total	-								

	Wastewater		-	-	-	-	-	-	-	-	-
		Wastewater Grand Total	-								

	Solid Waste		-	-	-	-	-	-	-	-	-
		Solid Waste Grand Total	-								

	Ports & Harbors	Vehicle Replacement		29,282	29,282			29,282			29,282
		Ports & Harbors Grand Total	-	29,282	29,282	-	-	29,282	-	-	29,282

	Airport		-	-	-	-	-	-	-	-	-
		Airport Grand Total	-								

	Housing		-	-	-	-	-	-	-	-	-
		Housing Grand Total	-								

		Governmental Fund Total	3,875,000	16,438,682	20,313,682	888,682	15,550,000	-	-	-	16,438,682
		Enterprise Funds Total	-	179,282	179,282	-	-	179,282	-	-	179,282
		City Grand Totals	3,875,000	16,617,964	20,492,964	888,682	15,550,000	179,282	-	-	16,617,964

	FY11	FY12	FY13	FY14	FY15	Totals
General Fund Projects	1,356,362	12,489,217	12,605,242	13,276,362	16,438,682	56,165,865
Enterprise Fund Projects	11,740,528	30,752,430	19,158,661	9,389,888	179,282	71,220,789
	-	-				-
Total	13,096,890	43,241,647	31,763,903	22,666,250	16,617,964	127,386,654

<i>Funding Source</i>	FY11	FY12	FY13	FY14	FY15	Totals
General Fund	856,362	1,338,957	13,058,242	3,476,362	888,682	19,618,605
1% Sales Tax	-	11,150,260	5,647,000	4,300,000	15,550,000	36,647,260
Electric Enterprise	29,000	1,493,565	26,403	163,991	150,000	1,862,959
Water Enterprise	78,300	138,474	62,952	-	-	279,726
Wastewater Enterprise	228,550	366,012	104,770	-	-	699,332
Solid Waste Enterprise	425,000	408,157	167,764	225,897	-	1,226,818
Ports & Harbors Enterprise	415,000	-	-	1,250,000	29,282	1,694,282
Airport Enterprise Fund	-	-	-	-	-	-
Housing Enterprise	-	-	-	120,000	-	120,000
Debt	-	5,807,899	5,696,772	1,780,000	-	13,284,671
Grants	11,064,678	22,538,323	7,000,000	11,350,000	-	51,953,001
Total	13,096,890	43,241,647	31,763,903	22,666,250	16,617,964	127,386,654